

FY-2024

Results Presentation



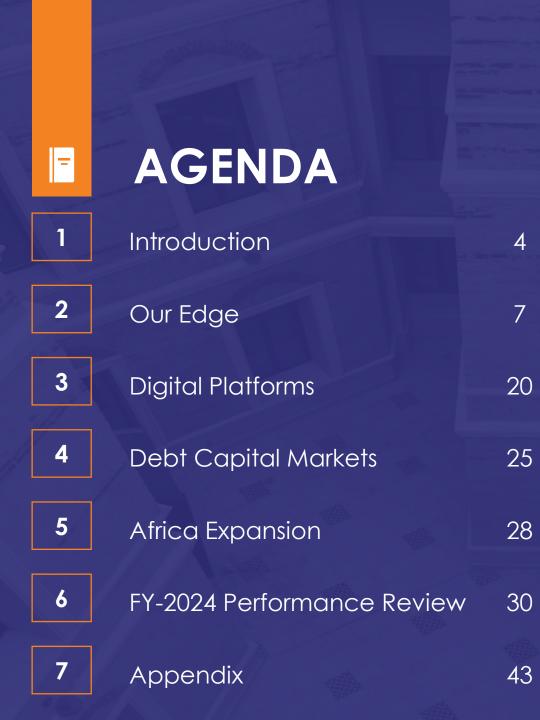
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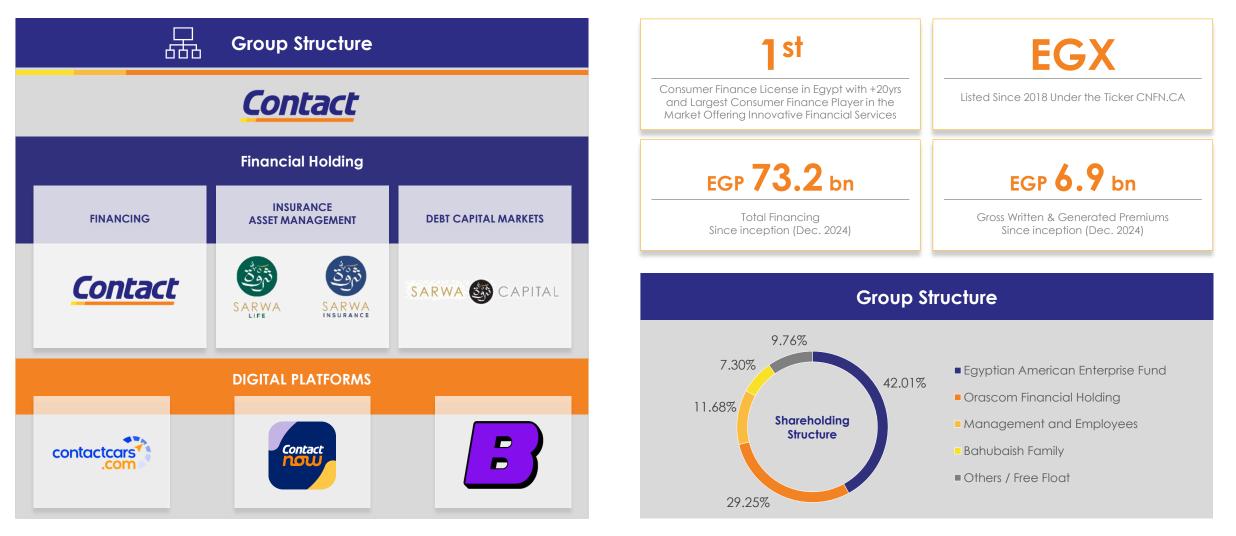


Introduction



At a Glance

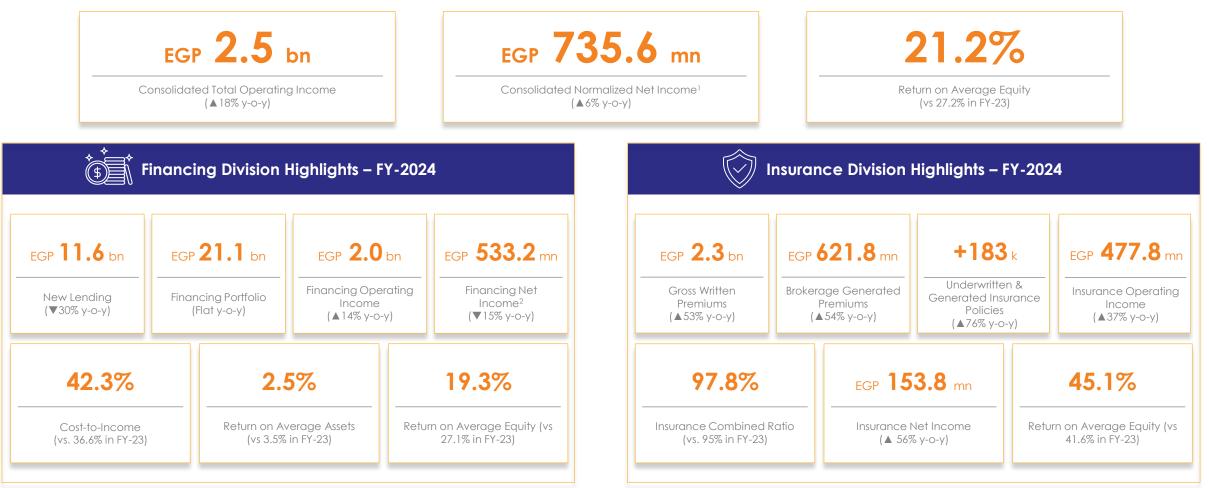
Egypt's leading non-bank financial services provider





Results Snapshot

The financing segment continued its recovery during 4Q-2024 on the back of a pickup in demand during the second half of the year, which, coupled with strong results at the insurance division, supported Contact's solid performance for FY-2024.



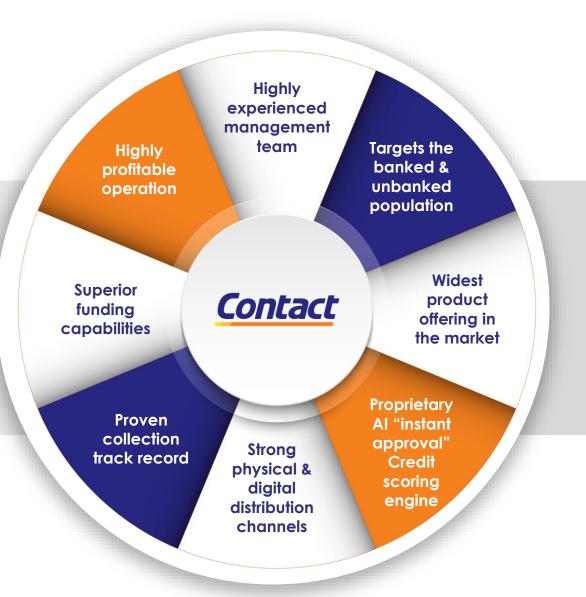
(1) Normalized net income adjusts for the following: Net effect of new rent standard, tech investments, tax adjustments, and a special provision.

(2) FY-2023 Financing net income included a one-off capital gain from sale of assets of EGP 147.3 million. The exclusion of this figure would result in a 12% y-o-y increase in financing net income during FY-2024.



How We Differentiate Ourselves

Contact has a clear vision for the business with a welldefined growth strategy to achieve it

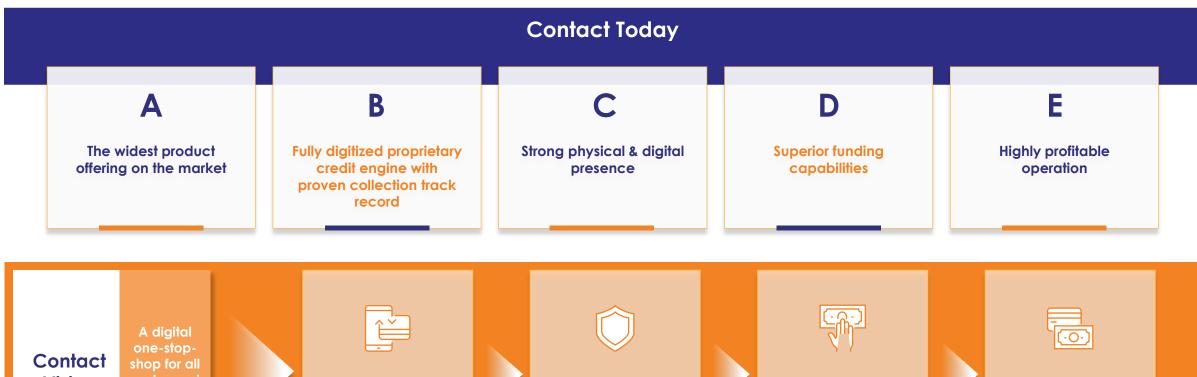


Our Edge – Well-Defined Growth Strategy



Well-Defined Growth Strategy

Contact has a clear vision for the business with a well-defined growth strategy to achieve it



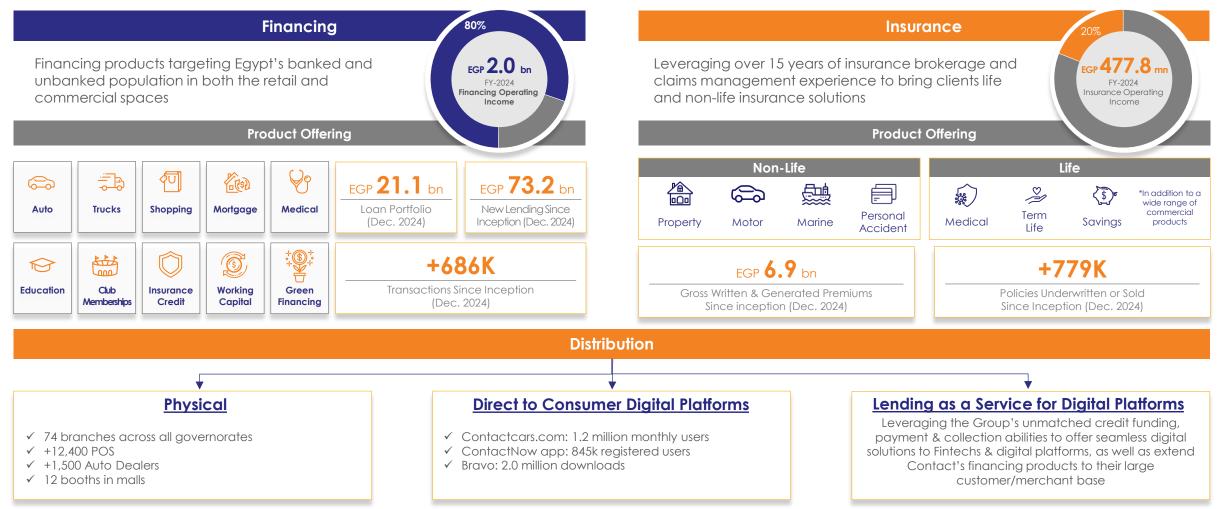


Our Edge -	What	We Do
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What We Do

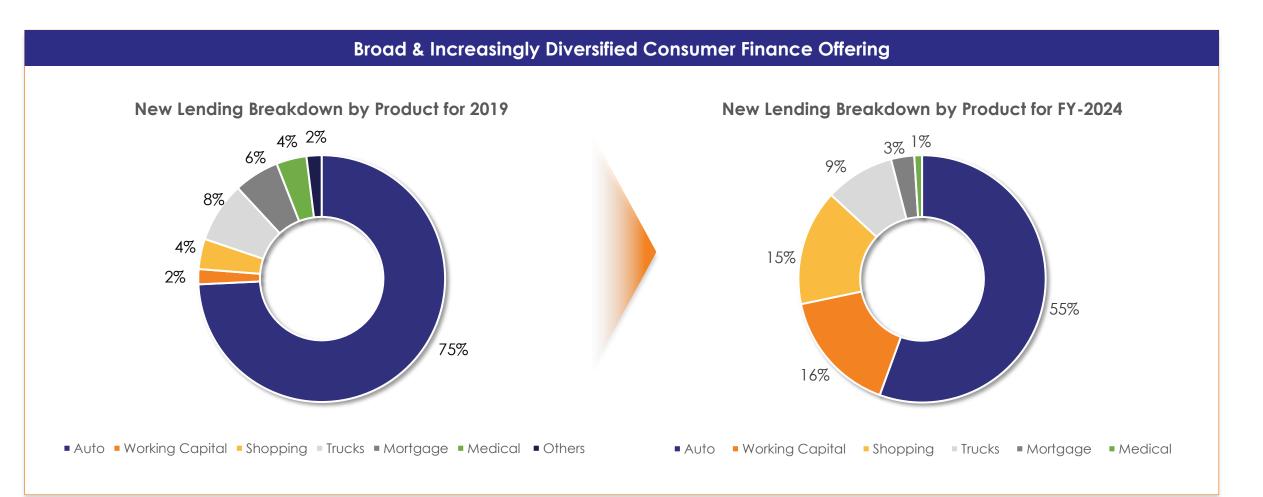
Contact is Egypt's largest non-bank financial services provider and has been actively changing the way businesses and individuals access financial and insurance services over the past twenty years.



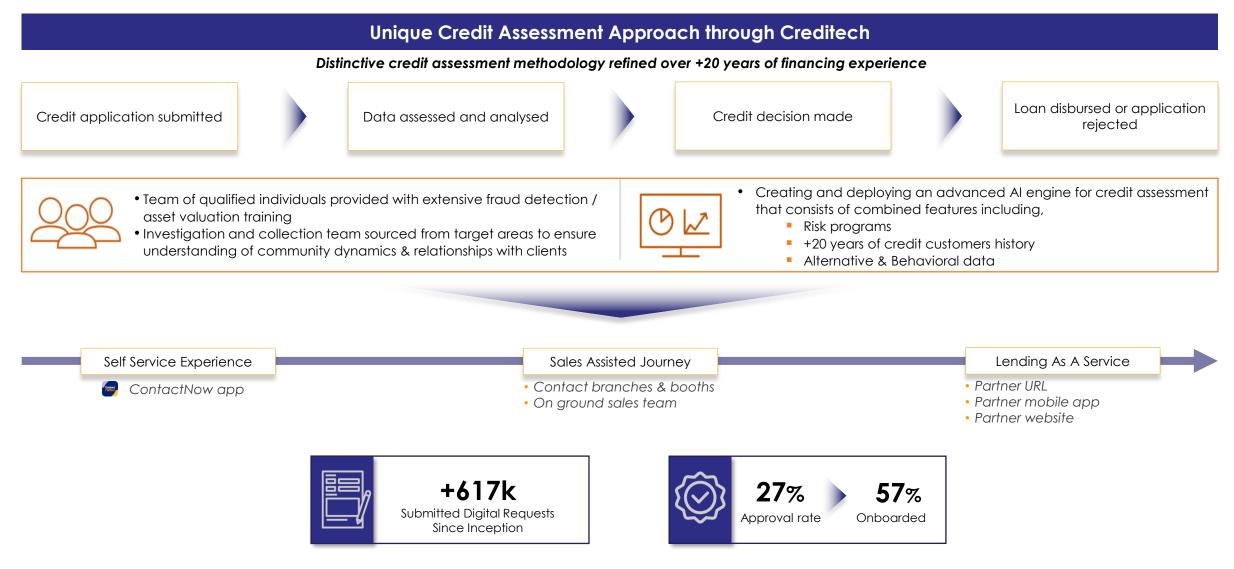


Contact

Diversified and Synergistic Product Base Driving Growth Across All Segments



Proprietary AI Instant Credit Scoring Engine



Contaci



Market-wide Coverage Including Banked and Unbanked Population Powered by Physical Presence ...

Expanding the branch network in high-potential areas outside the main cities took place throughout 2021, 2022, 2023, and 2024 **500** Auto Dealers +12,400(Shopping Merchant Network) Mini-Contact Branches in High-Contact Booths in Shopping Malls across Cairo & Alexandria Density Areas in Large Governorates 1 st (uuuu) \oslash Total Contact Branches across Egypt Branch in Dubai (UAE) opened in Contact Pay PoS Machines were September 2024 Installed across all Contact Branches to

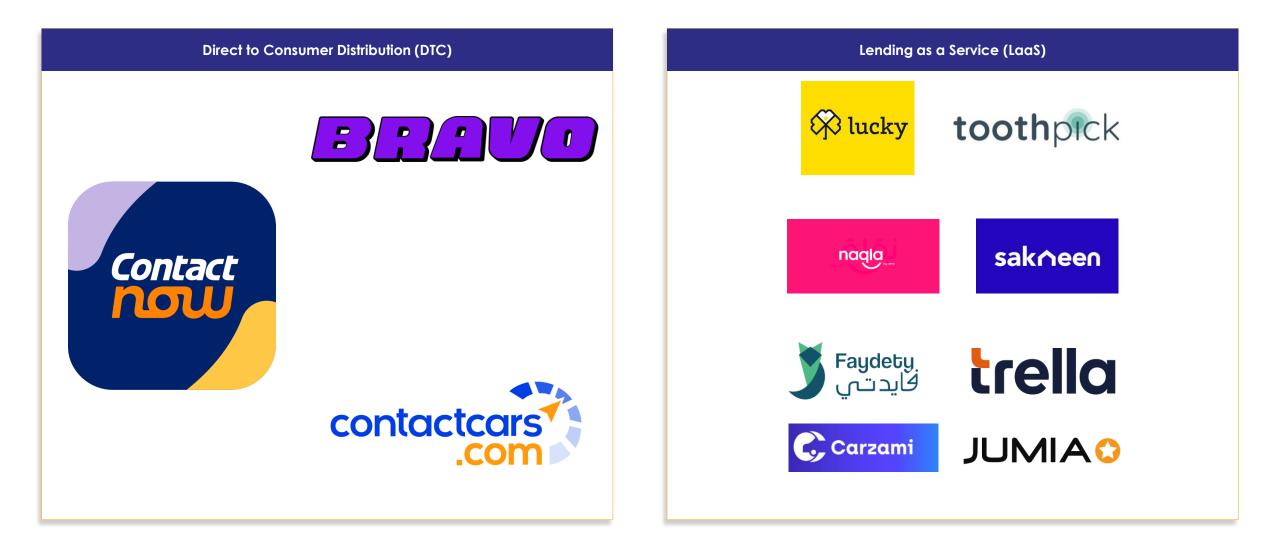
Collect Credit Installments

Wide Geographical Footprint						
Zamalek	Sharm El Sheikh	Dubai	Platinum Club			
Abu Rawash	Ismailia	Naga Hamadi	Gezerit Elward			
New Cairo	Dakahlia	New Damietta	Matrix Club			
Maadi	Assiut	Desouk	City Stars Mall			
Daaery	Damietta	Beni Mazar	City Center Almaza			
Nasr City	Behera	Abu Kbeir	Mall of Arabia			
Heliopolis	Sharkya	Obour	Mall of Egypt			
Sheraton	Menya	Hurghada	Hyper One – Sheikh Zayed			
Helwan	Gharbeya	Menouf	Hyper One - !0th of Ramadan			
Zaytoun	Suhag	Malawi	Cairo Festival City			
Rehab	Qalubya	Kaws	Point 90 Mall			
Zahraa El Maadi	Menoufia	Al Alamein – Sahel	City Center Alexandria			
Madinty	Kafr Elsheikh	Mansoura	San Stefano Mall - Alexandria			
Abassya	Beni Sweif	Shobra Elkheima	Zohour Club – Nasr City			
Dokkii	Fayoum	Sadat City	Zohour Club – New Cairo			
6 October	Suez	Beba	Mahala Elkobra			
Haram	Port Said	Meit Ghamr	Menia Elkamh			
Badrashen	Qena	Elgouna	Giza			
Embaba	Luxor	Wadi Degla Club – Sheraton	Kornish Mandara			
Roshdy	Aswan	Wadi Degla Club – October	Talaat Harb			





... And A Diversified Digital Distribution Network

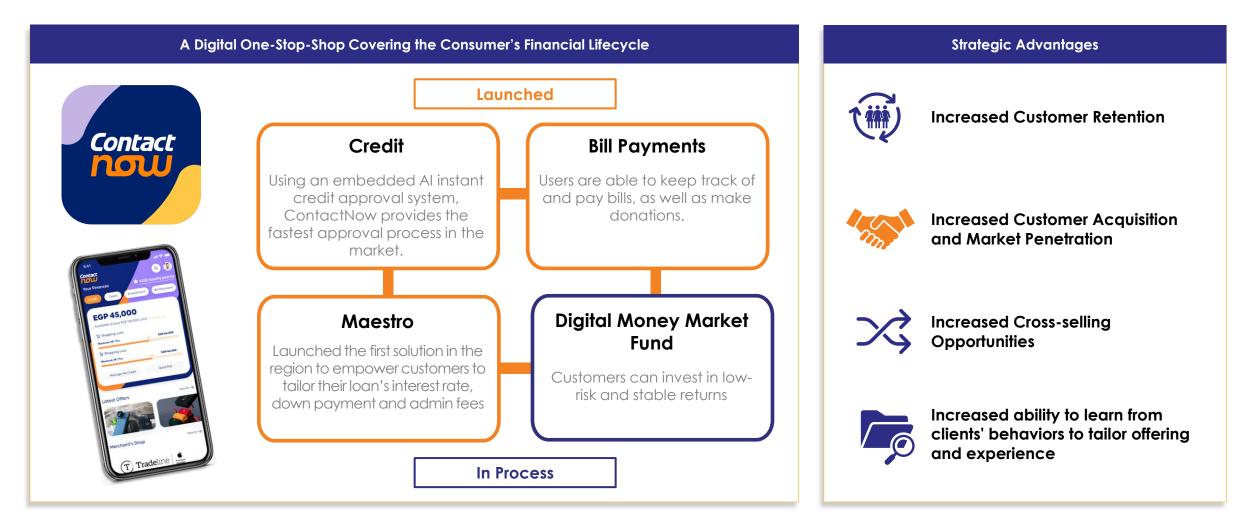






A Digital One-Stop-Shop for all Financial Needs

Relaunched in January 2023, the ContactNow app is Egypt's first fully-fledged app offering the full suite of digital financial solutions



Retail &

Corporate

Delinquency (PaR +150)

20+ Years of Strong Track Record of Credit Extension & Collection





Contact



Diversified, Highly Liquid Funding Base

Funding Strategy Overview	Overview of FY-2024 Funding Base					
	Amounts in EGP MN					
Diversified funding base enabling consistent liquidity with efficient pricing	A	В	С	D	E	6,635
Fixed rate to match portfolio, with no tenor mismatch	9,487 2,175	6,075		4 000	6,000	21,288
Structure results in recurring revenue from portfolio transfer, one of the Group's core revenue streams	7,312 Bank Limits So	6,075 ecuritization Issuances St	2,362 2,362 ukuk Issues	4,000 3,807 Discounting L	193 1,773	267 Total
	A. Bank Limits	B. Securitization	C. S	ukuk	D. Discounting	E. Offloading
Utilizing in-house DCM capabilities to ensure best financing terms and structures	Contact has built robust relationship with Egypt's leading banks who offer Contact facilities in expedited timelines. In FY-		ccuritization experience to iccess diverse pockets of nding. In FY-2024, Contact completed two		Discounting limits provide the Group with funding flexibility and currently stands at EGP 4.0 billion of authorized limits and EGP	Contact introduced a new direct to bank offloading structure to further diversify its fundir base. An amount of EG
Working with regulator and market players to create a secondary market for fixed income products	2024, Contact's approved bank limits stood at EGP 9.5 billion.	securitization issuances worth EGP 2.25 billion.	advantage	a the strategic as offered by cuks.	0.2 million of available limits.	4.3 billion is available fo utilization.

Funding Driven by Continued Innovation in the DCM Space¹

Overview of Debt Capital Markets Activities	DCM Segme	nt Highlights
 Originally established to deepen Egypt's debt capital markets and further enhance the Group's availability and cost of funding, Contact's debt capital markets activities have developed strongly, and the Group is currently the largest sukuk issuer in the Egyptian market. Introducing new products to the market: 1st securitization in 2005 Largest sukuk Mudaraba in 2021 Issued the first Consumer Finance bond in 2022 with the highest portfolio rating in the market 	32 Debt Issuances totaling* +EGP 36.5 bn	A – AA+ Credit Rating
The Group fully redeemed 20 debt issuances to date worth over EGP 16.1 billion and has partially redeemed EGP 12 billion from its 12 remaining issuances. The current outstanding balance on these 12 issuances stands at EGP 8.4 billion. Funding Enhancement Approach	First Securitization Issuance	First Mudarba Sukuk Issuance In Egypt
Strategy to fund a significant portion of the financing and insurance operation through DCM		
 Working with regulators and stakeholders to unlock further offerings and enhance market liquidity Exploiting an under-utilized savings product and targeting the retail segment 	Largest Issuer of Securitization Bonds	Largest Sukuk issuer In Egypt
S Money Market Fund The Group issues its first open-ended money market fund in 1Q-2021.		
 Contact is the largest debt issuer in the Egyptian market excluding issuances by Governmental and Public entities. *Figures refer to the Group's internal issuance only. 		18

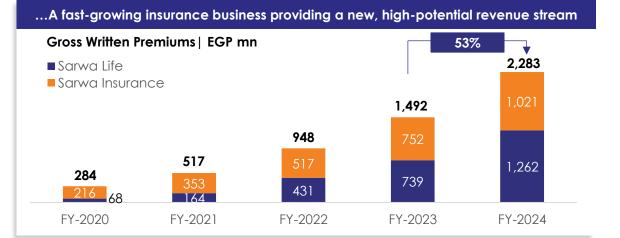


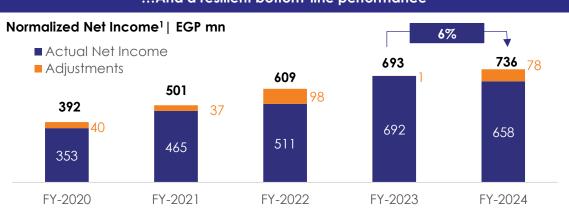
Consistent Growth and Expansion

By leveraging its growing digital presence and its increasingly broad reach and service offering, underpinned by its everexpanding insurance offering, Contact is able to navigate challenging market conditions and a difficult macroeconomic environment to continue outperforming rising competition









...And a resilient bottom-line performance²

(1) Normalized net income adjusts for the following: Net effect of new rent standard, tech investments, tax adjustments, and a special provision.

(2) FY-2023 financing net income included a one-off capital gain from sale of assets of EGP 147.3 million which affected the Company's consolidated net income.

Digital Platforms

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A Digital Business

Through strategic investments and partnerships, Contact is continuously strengthening its digital capabilities, placing it at the forefront of the financing and insurance sectors' digitization movement



Direct to Consumer Platform

The Group has been developing its own proprietary platforms. Through the ContactNow app and the contactcars.com platforms, as well as its e-commerce super-app Wasla, the Company is able to reach new customer segments, increase the sale of its products, and understand users' behaviors to then better tailor its service offering.

Lending as a Service for Digital Platforms

The Group has been developing new digital solutions in partnership with innovative companies across various sectors. Through these partnerships, Contact is expanding its ecosystem, increasingly catering to customer's needs, a key step to acquire and retain customers and drive sustainable revenue growth in the years to come.





Digital Platforms – Contactcars.com

The portal, originally set up in 2002, was relaunched in 2021 as a stand-alone business

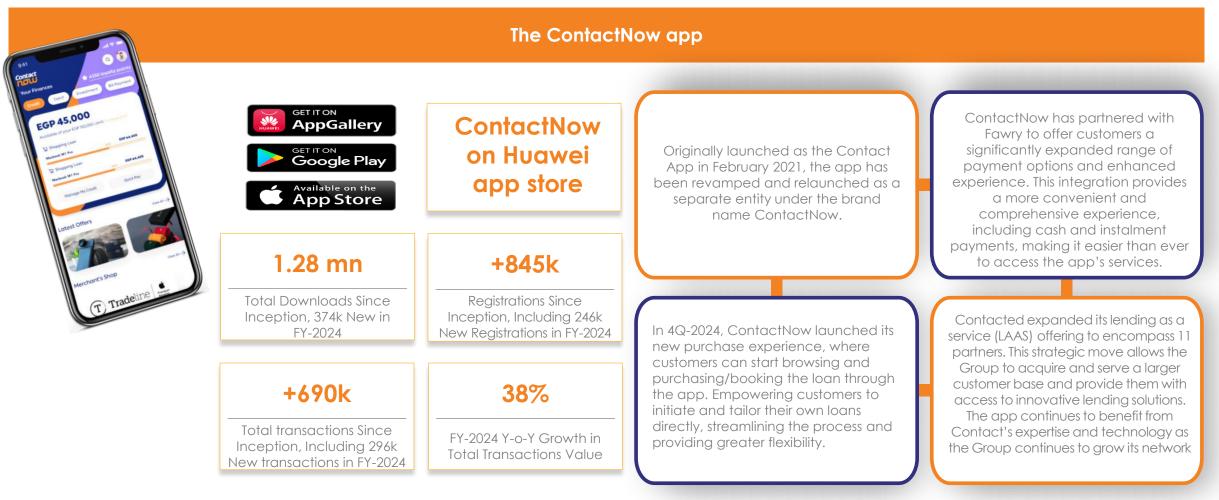


Digital Platforms – ContactNow



Digital Platforms – ContactNow

The Company rolled out its ContactNow app in early 2021 (relaunched in 2023) with the platform rapidly rising in popularity ever since

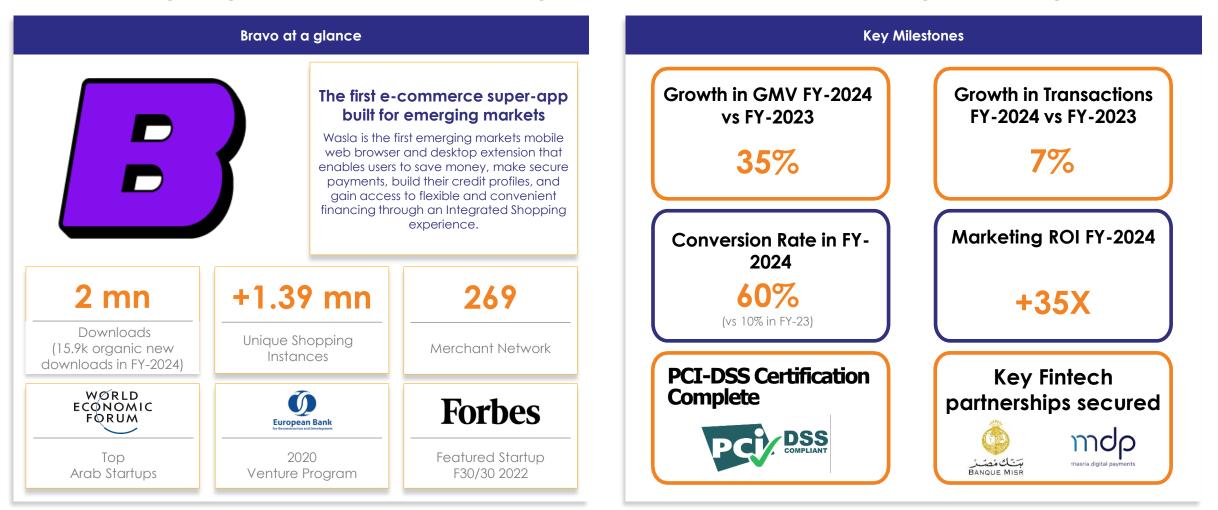


Digital Platforms – Wasla



Digital Platforms – Bravo

In February 2022 Contact concluded a USD 9 million investment in e-commerce super-app Bravo, further expanding the Company's growing footprint in fintech and reinforcing its quest to enable tech-first ventures in Egypt's financing ecosystem



Debt Capital Markets

Overview of the Debt Capital Markets¹

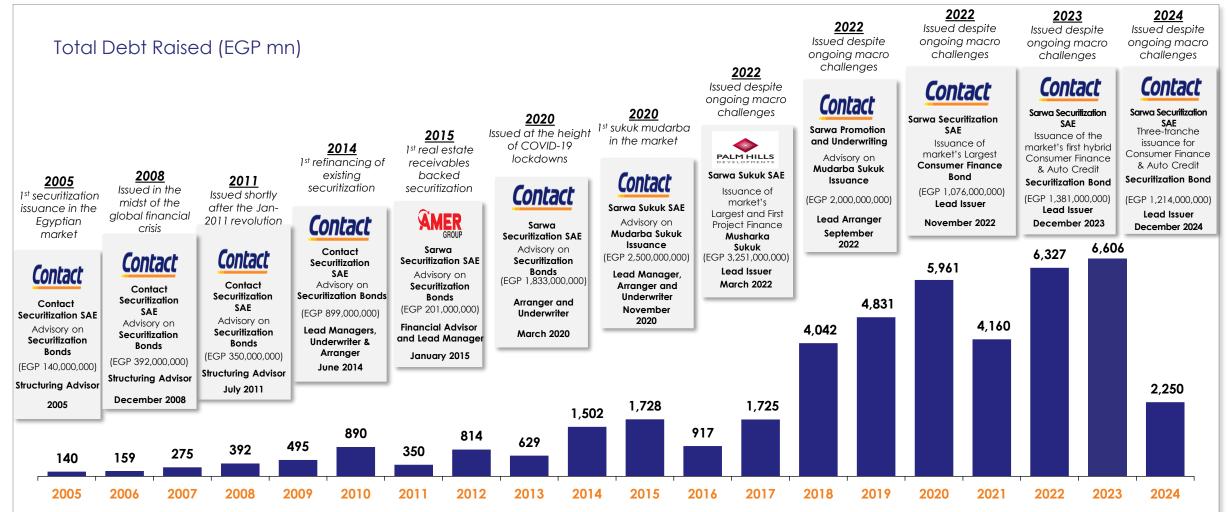
	Overview of Debt Capital Markets Activities	DCM Segm	DCM Segment Highlights		
 Originally established to deepen Egypt's debt capital markets and further enhance the Group's availability and cost of funding Introducing new products to the market: 1st securitization in 2005 1st real estate backed securitization in 2015 Largest sukuk mudaraba in 2020 1st project finance Musharka sukuk issuance in the market in 2022 		43 Debt Issuances totaling +EGP 44.2 bn			
 The group's debt market issues (including third party issuances) reached a total value of +EGP 44.2 bn as of December 2024. Funding Enhancement Approach 		First Securitization	First Real Estate- Backed Securitization		
 Strategy to fund a significant portion of the financing and insurance operation through DCM; Working with regulators and stakeholders to unlock further offerings and enhance market liquidity; and 		Issuance			
• Exploiting an Money Market Fund	n under-utilized savings product and targeting the retail segment. First open-ended money market fund issued by the Group in FY-2021.	Largest Issuer of Securitization Bonds	Largest Mudaraba & Musharka Sukuk issue In Egypt		

(1) Contact is the largest debt issuer in the Egyptian market excluding issuances by Governmental and Public entities..



Overview of the Debt Capital Markets

Egypt's Leading DCM Player with a Proven Record of Executing Transactions in Challenging Market Conditions, Safeguarding the Group's Liquidity Requirements



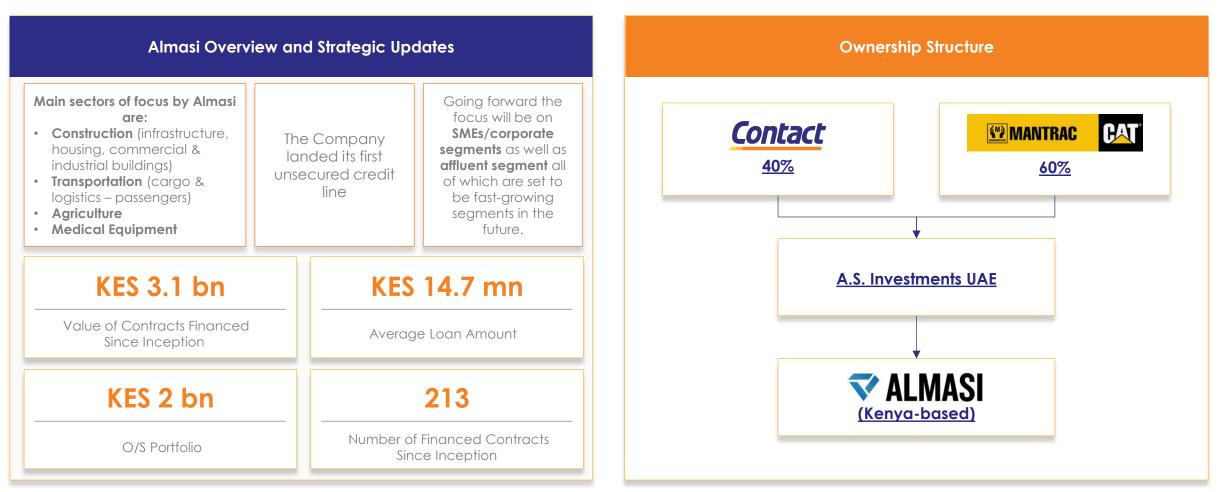
Africa Expansion





The Perfect Opportunity for Further Expansion

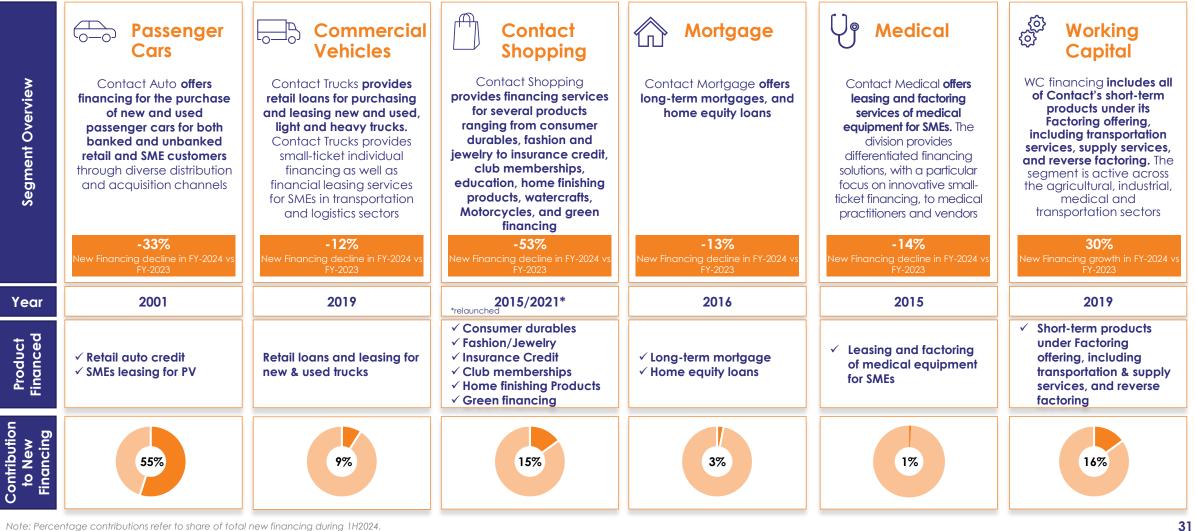
Almasi, a joint venture between Contact and Mansour Group, will initially provide leasing services and will work to expand its offering to consumer financing and auto loans in the coming period. Expanding into Kenya and other emerging African markets presents a great opportunity for Contact to replicate its domestic success in markets with similar demographics.





Comprehensive Financing Offering

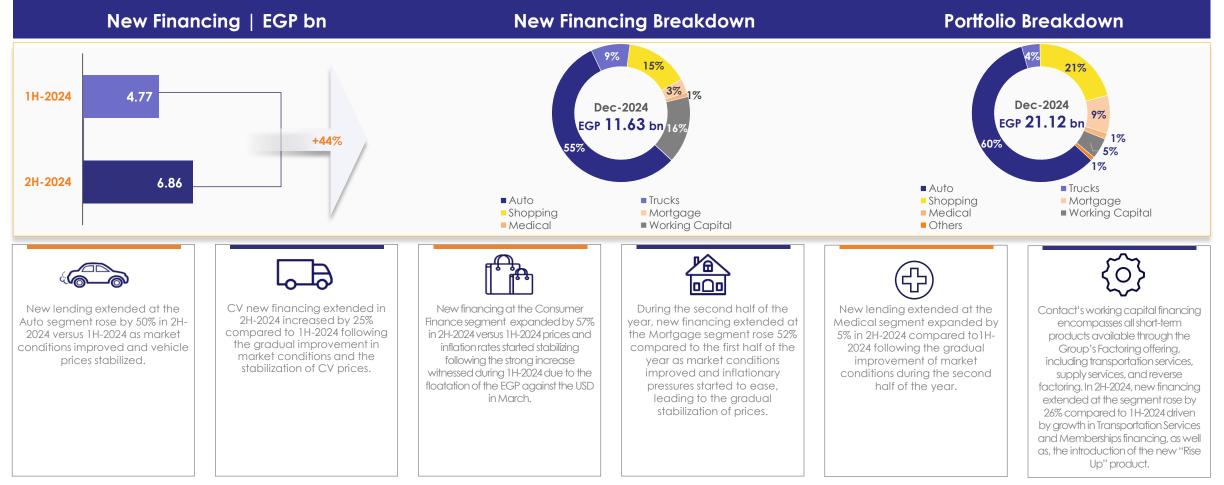
A restrictive interest rate environment and product price uncertainty, coupled with Contact actively managing its risk levels by tightening the credit investigation process and focusing on higher margin products impacted new lending during FY-2024





Financing Division – Resilient Results Across Financing Segments

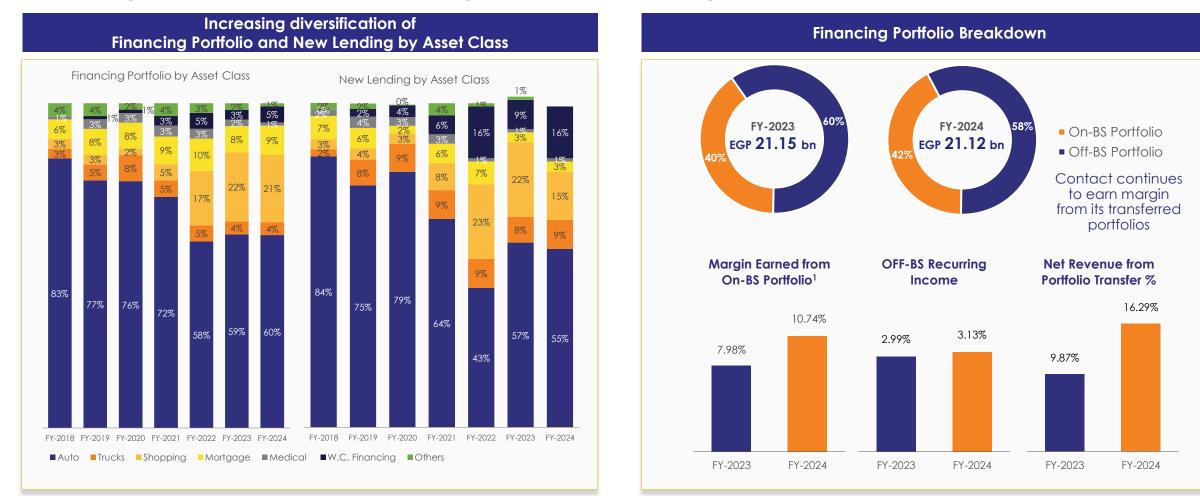
In FY-2024, total new financing extended dropped by 30% year-on-year to EGP 11.63 billion, with the Consumer Finance and Auto segments reporting the largest year-on-year contractions during the period due to the prevalent elevated interest rates coupled with the current price uncertainty. In addition, Contact has also been actively managing risk levels by tightening the credit investigation process, and has shifted its focus towards higher margin products. It is worth noting that new lending figures have picked up strongly in 4Q-2024 compared to the beginning of the year, closing FY-2024 on a high note





Financing Division – Increasingly Diversified Portfolio with Favorable Margins

Contact's financing portfolio remained largely flat year-on-year at EGP 21.12 billion in FY-2024. During the year, Contact continued diversifying its portfolio, with an added focus on higher-spread products to mitigate pressures from an elevated interest rate environment

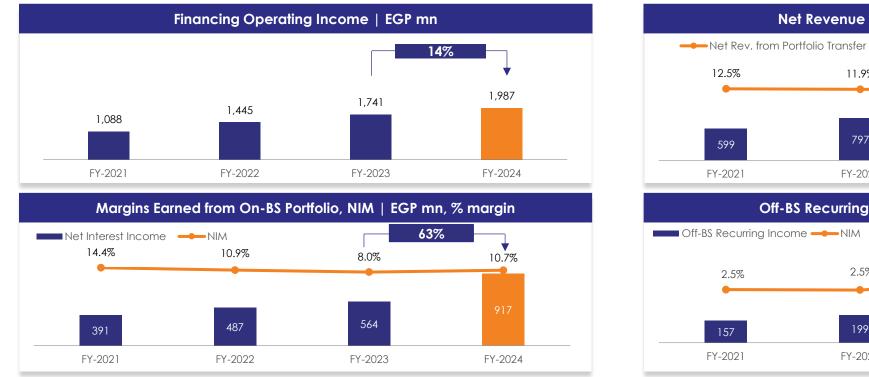


Note: The continued interest rate increases in Egypt have a negative effect on Contact's spreads in the short-term due to the timing gap between lending and refinancing. However, It is important to note the flexibility of all our finance and DCM structures, allowing for future refinancing 33
(1) The increase in the Company's On-BS NIMs was a result of the increased focus on higher margin products and increasing the spreads on key products.



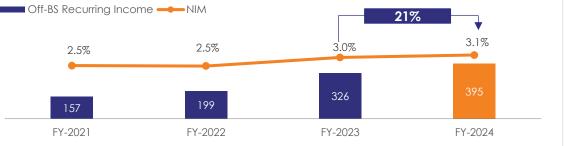
Financing Division – Resilient Results Across all Financing Revenue Components

The financing division delivered a robust performance in FY-2024 on the back of the solid recovery that began during the second half of the year and continued in 4Q-2024. On that front, new lending improved significantly compared to the first half of the year, cushioning the overall impact of the challenging macroeconomic conditions





Off-BS Recurring Income, NIM | EGP mn, % margin



Interest rate stability in recent months and growing margins enabled the company to transfer more loans off balance sheet, driving growth in net revenue from portfolio transfer during the quarter. Off-balance sheet financing has resumed activity. The decision to transfer loans off the balance sheet has been taken since the market rates started stabilizing. It is worth noting that Contact will transfer portfolios at a more frequent rate once the interest rate starts declining.

Interest rate stability combined with a focus on higher margin products has enabled margins to begin showing improvements, as contracts are being refinanced at normal rates. The impact is expected to improve further once interest rates begin to ease.



Financing Division – High-Quality Portfolio as Evident by the Low Delinquency Ratio

Contact's PaR 150+ delinquencies (Portfolio at Risk) ratio as at December 2024 stood at 3.4%

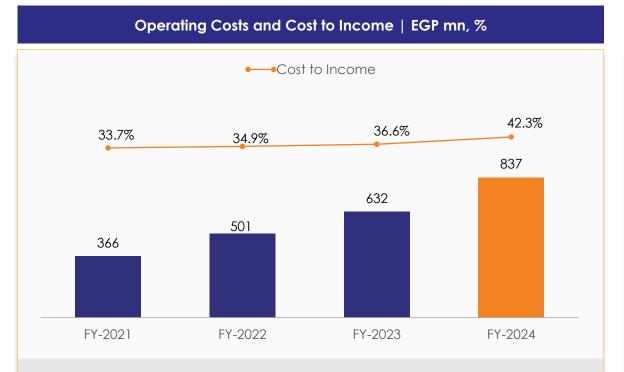


Contact's **delinquency ratio stood at 3.4% as of 31 December 2024** compared to the 3.2% recorded in FY-2023, a minor year-on-year increase in the midst of challenging market conditions, reflecting the Group's efficient collection cycle, as well as its successfully monitored high-quality portfolio.

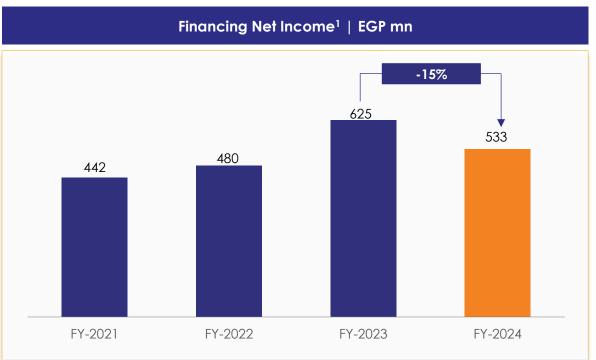


Financing Division – Declining Profitability amidst a Difficult Operating Environment

Net income at the financing division fell by 15% year-on-year in FY-2024 as a result of Contact's decision to slow down portfolio transfer activities due to the prevailing interest rate environment, this was further exacerbated by FX losses associated with overseas operations. Worth noting that FY-2023 financing net income included a one-off capital gain, the exclusion of which would result in a 12% y-o-y increase in financing net income during FY-2024



The financing segment's cost-to-income ratio increased by 5.8 percentage points year-on-year largely due to the slowdown in operating income which came as a result of challenging market conditions, as opposed to operating costs which increased significantly due to the prevailing inflationary environment.



Financing net income fell by 15% year-on-year in FY-2024 to EGP 533 million due to the slow down in portfolio transfer activities, coupled with FX losses associated with overseas operations. Worth noting that in FY-2023, financing net income included a one-off capital gain, the exclusion of which would result in a 12% y-o-y increase in financing net income during FY-2024

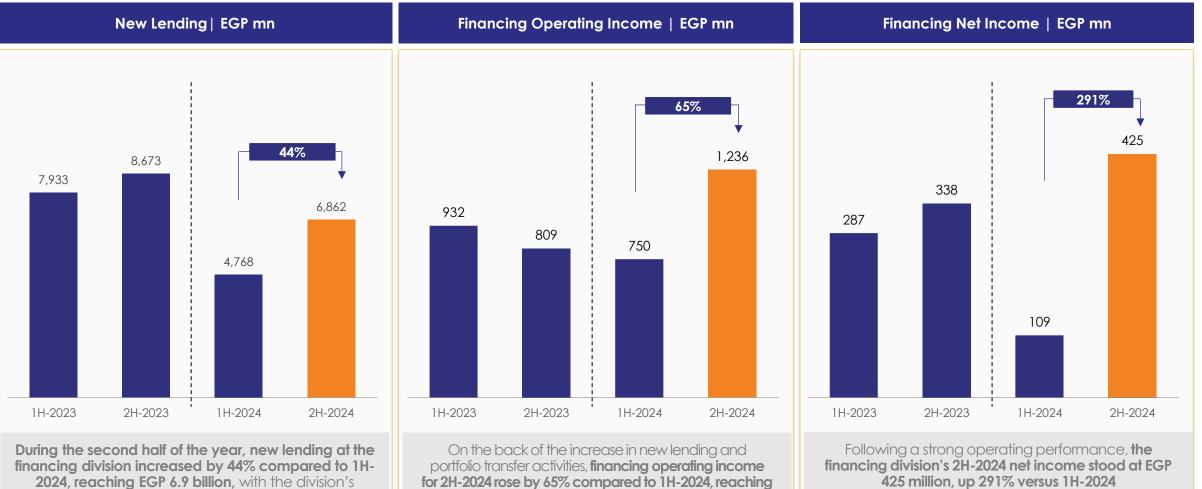
(1) FY-2023 financing net income included a one-off capital gain from sale of assets of EGP 147.3 million. The exclusion of this figure would result in a 12% y-o-y increase in financing net income during FY-2024.

FY	-2024	Performance	Review
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Financing Division – Strong Recovery During the Second Half of the Year

Improved operating conditions during 2H-2024 supported a strong recovery at the financing division, which witnessed a solid uptick in demand during the second half of the year



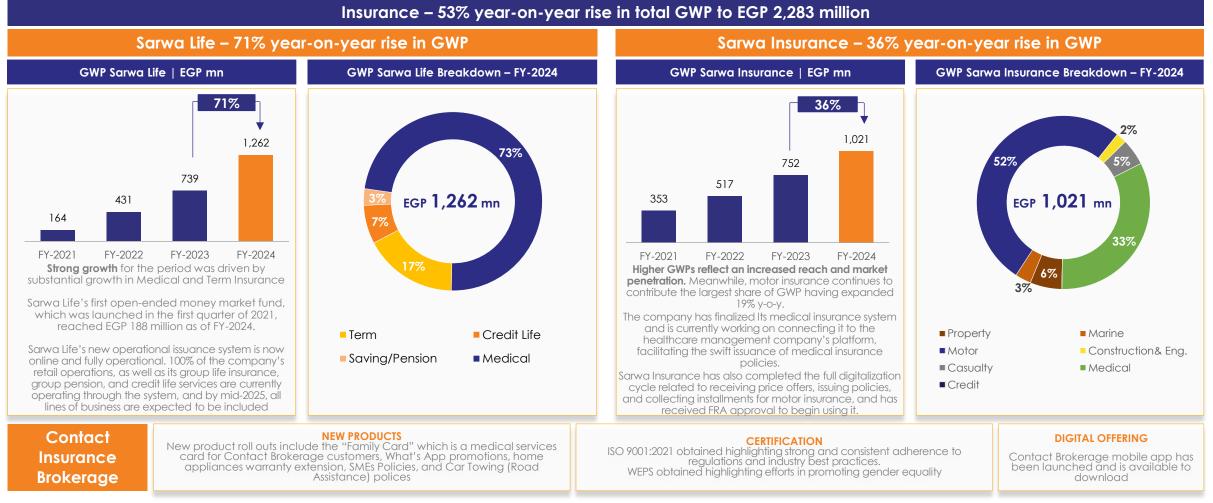
EGP 1,236 million

recovery coming on the back of an uptick in demand

Contact

Insurance Division – Operational and Business Developments – FY-2024

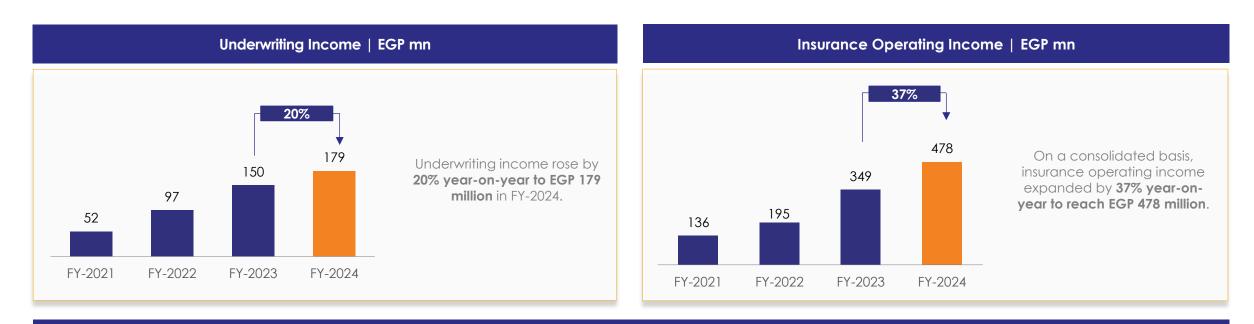
Gross written premiums generated by both insurance companies expanded strongly year-on-year growth driven by the ramp up of new product and increased cross-selling. Meanwhile, total policies underwritten in FY-2024 reached c.168 thousand



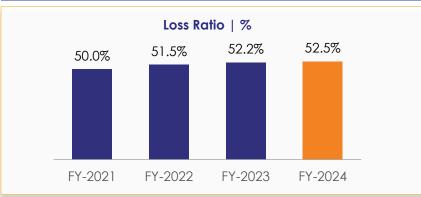


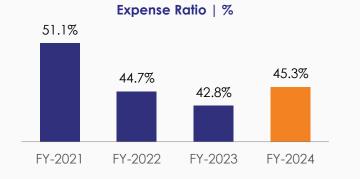


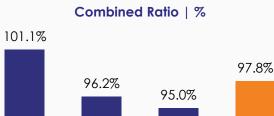
Insurance Division – Performance Review



Key cost ratios¹







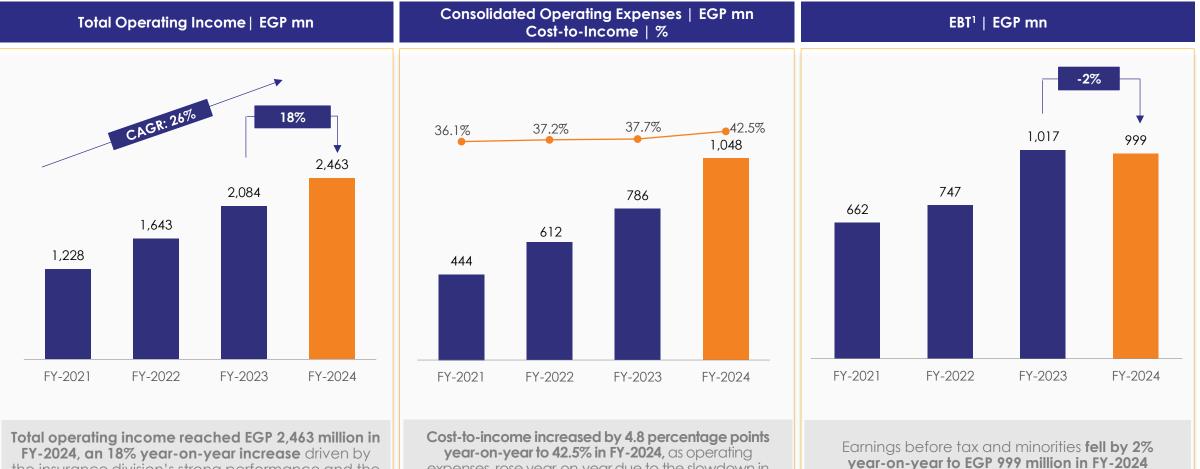
FY-2021 FY-2022 FY-2023 FY-2024

(1) Ratios reflect only underwriting activities and exclude insurance brokerage



Consolidated Performance – Income Statement

The insurance division's positive results, coupled with the continued recovery of the financing division in 4Q-2024, cushioned the impact of the challenging macroeconomic environment, supporting Contact's resilient performance for full year



FY-2024, an 18% year-on-year increase driven by the insurance division's strong performance and the continued recovery at the financing division during 2H-2024

Cost-to-income increased by 4.8 percentage points year-on-year to 42.5% in FY-2024, as operating expenses rose year-on-year due to the slowdown in operating income, coupled with the rise in operating expenses, driven by the prevailing market conditions

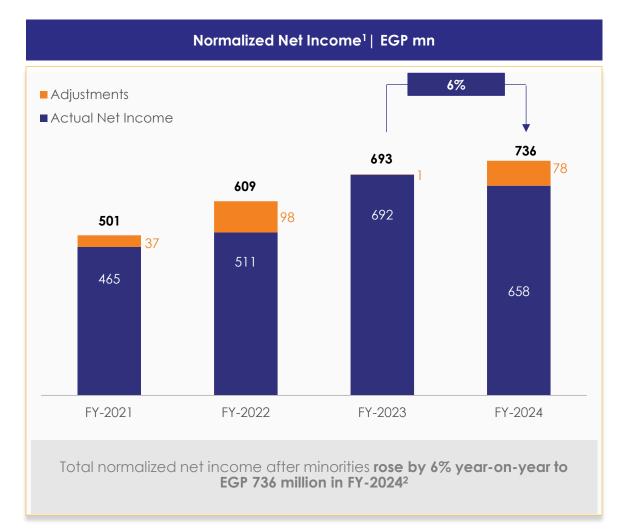
(1) FY-2023 financing EBT included a one-off capital gain from sale of assets of EGP 194.7 million which affected the Company's consolidated EBT.

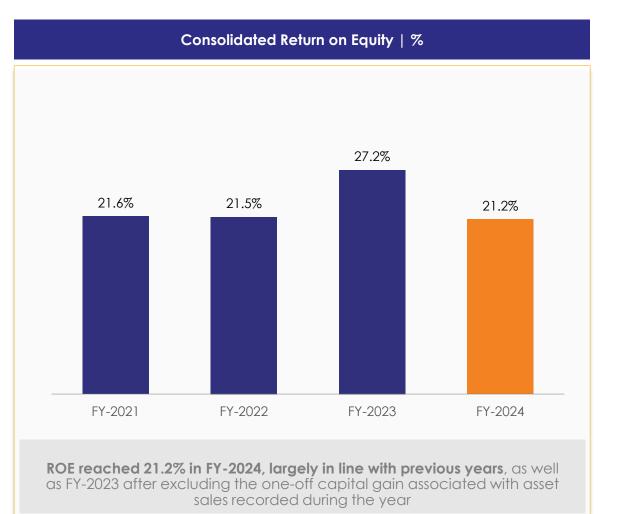




Consolidated Performance – Income Statement

Consolidated normalized net income after minorities expanded by 6% year-on-year to EGP 736 million in FY-2024





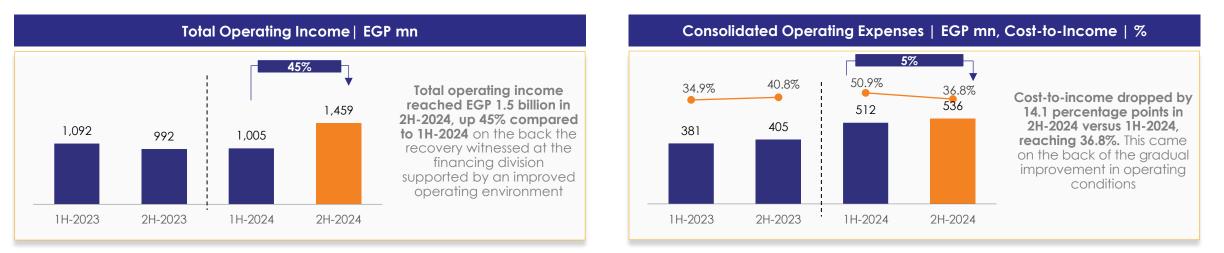
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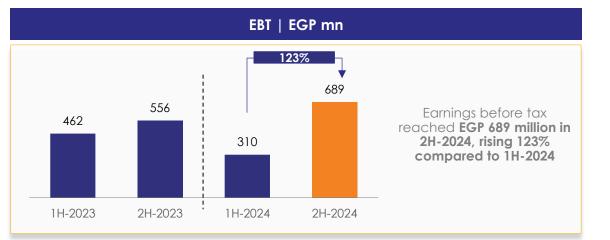
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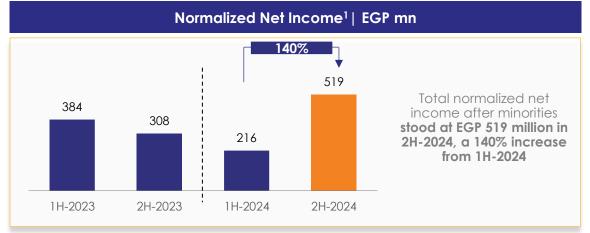


Consolidated Performance – Income Statement

The gradual improvement in market condition witnessed during the second half of 2024 enabled the Group to close out the year in a high note, with consolidated performance rising strongly compared to 1H-2024







(1) Normalized net income adjusts for the following: Net effect of new rent standard, tech investments, and tax adjustments.



Financing Business Income Statement

	FY-2021	FY-2022	FY-2023	FY-2024	change (FY-2023 vs FY-2024)
Revenue from Portfolio Transfer	486,813	767,104	1,005,772	839,977	-16%
Off Balance Sheet Portfolio Management Fee	156,799	199,248	326,241	394,752	21%
Securitization Surplus / Deficit	(12,370)	(16,759)	8,569	17,790	108%
Early Payment Expense - Sukuk/Discounting	(32,621)	(152,474)	(331,236)	(261,669)	-21%
Net Revenue from Portfolio Transfer	598,621	797,119	1,009,346	990,850	-2%
Income from Financing Activities	465,595	801,932	1,388,051	2,302,151	66%
Interest Expense	(161,071)	(395,099)	(880,203)	(1,490,234)	69%
Other Interest Income	92,718	90,530	70,477	121,228	72%
Other Interest Expenses	(5,853)	(10,149)	(14,095)	(15,914)	13%
Net Interest Income	391,389	487,214	564,230	917,231	63%
Fee & Commission Income	132,518	234,183	310,765	203,865	-34%
Fee & Commission Expenses	(56,649)	(83,437)	(163,539)	(110,908)	-32%
Net Financing Fee & Commission Income	75,869	150,746	147,226	92,956	-37%
Profit Share from Associates	22,222	10,386	20,377	(14,227)	-170%
Sales Revenue - Goods and Services	117,436	105,959	-	0	N/A
Cost of sales - Good and Services	(117,436)	(105,959)	-	(O)	11%
Net Sales and Cost	-	-	-	(0)	N/A
Financing Operating Income	1,088,100	1,445,464	1,741,179	1,986,810	14%
Other Operating Income	13,644	17,637	25,416	32,677	29%
Other Operating Expense	(13,308)	(25,782)	(36,568)	(41,490)	13%
Net Operating Income/Expense	337	(8,145)	(11,152)	(8,813)	-21%
Total Operating Income	1,088,437	1,437,319	1,730,027	1,977,997	14%
Capital Gain	-	-	194,677	-	-100%
Depreciation / Amortization	(54,846)	(82,364)	(103,416)	(112,229)	9%
Personnel Expenses	(299,693)	(398,912)	(492,969)	(687,321)	39%
Other Expenses	(66,771)	(102,278)	(139,489)	(149,676)	7%
Marketing Expenses	(28,579)	(21,043)	(48,302)	(92,675)	92%
Provisions	10,086	-	(15,000)	15,000	-200%
Other Finance Cost - R.O.U	(21,899)	(41,070)	(36,845)	(47,218)	28%
Foreign Currency Differences	-	757	-	750	N/A
Board of Directors Allowances	(964)	(1,343)	(1,814)	(3,793)	109%
Impairment of Financial Assets	(6,010)	(106,771)	(207,343)	(120,456)	-42%
Total Expenses	(468,676)	(753,024)	(850,500)	(1,197,618)	41%
EBT	619,760	684,296	879,527	780,379	-11%
Income Tax	(172,605)	(196,877)	(241,715)	(210,787)	-13%
Net Profit for the Year After Tax	447,155	487,419	637,813	569,593	-11%
Non-Controlling Interest	(5,262)	(7,110)	(12,893)	(36,412)	182%
Net Income	441,893	480,309	624,920	533,181	-15%

Insurance Business Income Statement

	FY-2021	FY-2022	FY-2023	FY-2024	change (FY-2023 vs FY-2024)
Gross Written Premiums	516,835	948,316	1,491,843	2,282,730	53%
Provisions of Unearned Premiums	(44,152)	(105,734)	(194,195)	(255,954)	32%
Outward Reinsurance Premiums	(154,648)	(284,415)	(382,738)	(676,442)	77%
Net Earned Premium	318,035	558,168	914,910	1,350,334	48%
Net Claims	(158,914)	(287,324)	(477,675)	(708,640)	48%
Net Commissions & Production Costs	(111,595)	(174,934)	(289,069)	(465,015)	61%
Policies Issuance Revenue	7,016	9,573	9,637	11,866	23%
Fluctuations Provision	(2,280)	(8,685)	(8,061)	(9,176)	14%
Underwriting Income	52,262	96,798	149,742	179,368	20%
Investment Income	45,218	64,956	134,267	219,757	64%
Fee Income Insurance	42,070	42,113	105,173	136,744	30%
Fee Expenses Insurance	(3,984)	(8,594)	(40,531)	(58,072)	43%
Net Insurance Fee Income	38,087	33,518	64,642	78,671	22%
Insurance Operating Income	135,567	195,273	348,651	477,796	37%
Other Operating Income	2,809	2,377	1,050	772	-26%
Other Operating Expense	-	-	-	-	
Net Operating Income/Expense	2,809	2,377	1,050	772	-26%
Total Operating Income	138,375	197,650	349,701	478,568	37%
Depreciation / Amortization	(8,835)	(13,793)	(13,970)	(18,133)	30%
Personnel Expenses	(56,564)	(70,965)	(93,644)	(129,160)	38%
Other Expenses	(10,442)	(19,901)	(35,001)	(53,691)	53%
Marketing Expenses	(1,283)	(7,901)	(15,638)	(18,863)	21%
Provisions	-	(620)	(300)	(200)	-33%
Other Finance Cost - R.O.U	(1,275)	(1,268)	(17,474)	(21,865)	25%
Foreign Currency Differences	82	-	-	699	-
Board of Directors Allowances	-	-	-	-	-
Impairment of Financial Assets	(5,343)	(535)	(7,815)	7,232	-193%
Total Expenses	(83,661)	(114,984)	(183,842)	(233,980)	27%
EBT	54,714	82,666	165,859	244,588	47%
Income Tax	(11,177)	(18,197)	(44,333)	(54,892)	24%
Net Profit for the Year After Tax	43,537	64,469	121,526	189,696	56%
Non-Controlling Interest	(7,979)	(10,956)	(22,963)	(35,871)	56%
Net Income	35,557	53,513	98,562	153,825	56%



Consolidated Income Statement

Financing Business	FY-2021	FY-2022	FY-2023	FY-2024	change (FY-2023 vs FY-2024)
Revenue from Portfolio Transfer	486,813	767,104	1,005,772	839,977	-16%
Off Balance Sheet Portfolio Management Fee	156,799	199,248	326,241	394,752	21%
Securitization Surplus / Deficit	(12,370)	(16,759)	8,569	17,790	108%
Early Payment Expense - Sukuk/Discounting	(32,621)	(152,474)	(331,236)	(261,669)	-21%
Net Revenue from Portfolio Transfer	598,621	797,119	1,009,346	990,850	-2%
Income from Financing Activities	465,595	801,932	1,388,051	2,302,151	66%
Interest Expense	(161,073)	(395,152)	(880,296)	(1,490,314)	69%
Other Interest Income	93,289	91,040	70,495	124,362	76%
Other Interest Expenses	(5,853)	(10,149)	(14,095)	(15,914)	13%
Net Interest Income	391,957	487,671	564,155	920,286	63%
Fee & Commission Income	132,525	248,447	327,129	218,655	-33%
Fee & Commission Expenses	(56,649)	(83,437)	(163,539)	(110,908)	-32%
Net Financing Fee & Commission Income	75,876	165,010	163,590	107,746	-34%
Profit Share from Associates	22,222	2,373	3,561	(39,604)	-1212%
Financing Operating Income	1,088,676	1,452,172	1,740,653	1,979,278	14%
Insurance					
Gross Written Premiums	516,835	948,316	1,491,843	2,282,730	53%
Provisions of Unearned Premiums	(44,152)	(105,734)	(194,195)	(255,954)	32%
Outward Reinsurance Premiums	(154,648)	(284,415)	(382,738)	(676,442)	77%
Net Earned Premium	318,035	558,168	914,910	1,350,334	48%
Net Claims	(158,914)	(287,324)	(477,675)	(708,640)	48%
Net Commissions & Production Costs	(111,595)	(174,934)	(289,069)	(465,015)	61%
Policies Issuance Revenue	7,016	9,573	9,637	11,866	23%
Fluctuations Provision	(2,280)	(8,685)	(8,061)	(9,176)	14%
Underwriting Income	52,262	96,798	149,742	179,368	20%
Investment Income	45,218	64,956	134,267	219,757	64%
Fee Income Insurance	42,070	42,113	105,173	136,744	30%
Fee Expenses Insurance	(3,984)	(8,594)	(40,531)	(58,072)	43%
Net Insurance Fee Income	38,087	33,518	64,642	78,671	22%
Insurance Operating Income	135,567	195,273	348,651	477,796	37%
Other Operating Income	18,588	22,750	34,268	53,941	57%
Other Operating Expense	(14,620)	(27,423)	(39,738)	(47,642)	20%
Net Operating Income/Expense	3,969	(4,673)	(5,470)	6,299	-215%
Total Operating Income	1,228,211	1,642,771	2,083,834	2,463,373	18%
Capital Gain	· · · · · · · · · ·	-	194,677	· · · · · · · · · · · · · · · · · · ·	
Depreciation / Amortization	(63,793)	(96,796)	(118,851)	(132,709)	12%
Personnel Expenses	(363,634)	(483,732)	(603,251)	(836,375)	39%
Other Expenses	(80,318)	(128,187)	(182,779)	(211,612)	16%
Marketing Expenses	(33,053)	(36,054)	(69,605)	(113,236)	63%
Provisions	10,086	(620)	(15,300)	14,800	-197%
Other Finance Cost - R.O.U ¹	(23,175)	(42,337)	(54,345)	(69,668)	28%
Foreign Currency Differences	82	758	-	1,488	0%
Board of Directors Allowances	(964)	(1,343)	(1,814)	(3,793)	109%
Impairment of Financial Assets	(11,354)	(107,341)	(215,123)	(113,280)	-47%
Total Expenses	(566,122)	(895,653)	(1,066,392)	(1,464,383)	37%
EBT	662.090	747,118	1,017,442	998.989	-2%
Income Tax	(184,029)	(218,335)	(289,374)	(269,035)	-7%
Net Profit for the Year After Tax	478.061	528,783	728,068	729,955	0%
Non-Controlling Interest	(13,242)	(18,070)	(35,860)	(72,287)	102%
Net Income	464,819	510,714	692,208	657,668	-5%
		510,714	052,200	057,008	-576