# Contact

# Results Presentation

1H-2025





# **Disclaimer**

This presentation has been prepared by Contact Financial Holding (the "Company". The distribution of this presentation in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about, and observe, any such restrictions. Nothing herein should be construed as a recommendation or advice to invest in any securities. The presentation is not intended as an offer for sale or subscription of, or solicitation of any offer to buy or subscribe for, any securities, or any interest in any securities, of the Company nor should it or any part of it form the basis of, or be relied on in connection with, any contract or commitment whomsoever.

This presentation includes forward-looking statements. These forward-looking statements include all matters that are not historical facts, statements regarding the Company's intentions, beliefs or current expectations concerning, among other things, the Company's operational plans, results of operations, financial condition, liquidity, prospects, growth, strategies, and the industry in which the Company operates. The words "believe", "expect", "anticipate", "intend", "estimate", "forecast", "project", "will", "may", "should" and similar expressions identify certain of these forward-looking statements. Others can be identified from the context in which they are made. By their nature, forward-looking statements involve risks, uncertainties and assumptions, many of which are beyond the Company's control because they relate to events and depend on circumstances that may or may not occur in the future. The Company cautions you that forward-looking statements are not guarantees of future performance and that its actual results of operations, financial condition and liquidity and the development of the industry in which the Company operates may differ materially from those made in or suggested by the forward-looking statements contained in this presentation. In particular, but without limitation, no representation or warranty, express or implied, is given as to the achievement or reasonableness of, and no reliance should be placed on, any projections, estimates, forecasts, targets, prospects, returns or other forward-looking statements contained herein. Any such projections, estimates, forecasts, targets, prospects, returns or other forward-looking statements contained be relied upon as a promise or representation as to the future.

To the extent available, the industry, market and competitive position data contained in the presentation come from official or third-party sources. Third party industry publications studies and surveys generally state that the data contained therein has been obtained from sources believed to be reliable but that there is no guarantee of the accuracy or completeness of such data. While the Company reasonably believes that each of these publications studies and surveys has been prepared by a reputable party, neither the Company nor its affiliates, nor any of their respective directors, agents, affiliates, advisors or agents, have independently verified the data contained therein. In addition, certain industry, market and competitive position data contained in this presentation come from the Company's internal research and estimates based on the knowledge and experience of the Company's management in the markets in which the Company operates. Accordingly, reliance should not be placed on any of the industry, market or competitive position data contained in this presentation.

Some of the information contained in the presentation is still in draft form and has not been legally verified. Further, the information and opinions contained in this presentation are provided for information purposes only and are subject to change, updating, correction, verification and amendment without notice. Neither the Company nor its affiliates, directors or advisors is under any obligation to update or keep current the information or opinions contained herein which are subject to change without notice. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or appropriateness of the information and opinions contained in this presentation (as at any date). None of the Company or any of its respective affiliates, advisors or representatives, directors, officers, employees, or agents shall have any liability whatsoever for any loss however arising from any use of this presentation or its contents, or otherwise arising in connection with this presentation. The information contained herein is for information purposes only. This presentation is not intended to provide, and should not be relied upon for, accounting, legal or tax advice.

F	AGENDA	
1	Introduction	4
2	Our Edge	7
3	Digital Platforms	20
4	Debt Capital Markets	25
5	Africa Expansion	28
6	1H-2025 Performance Review	30
7	Appendix	41

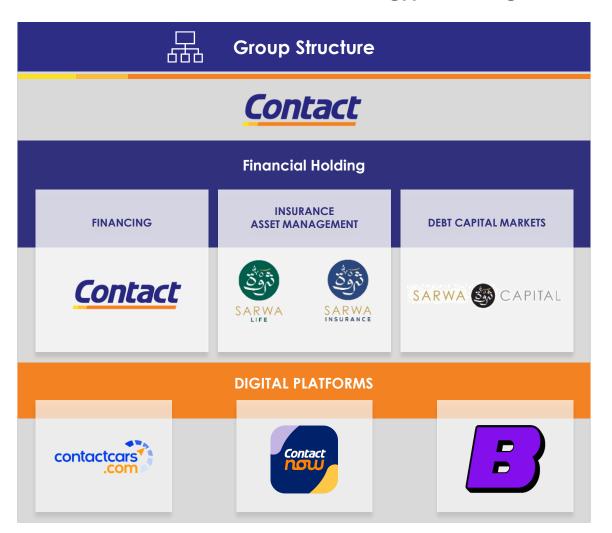




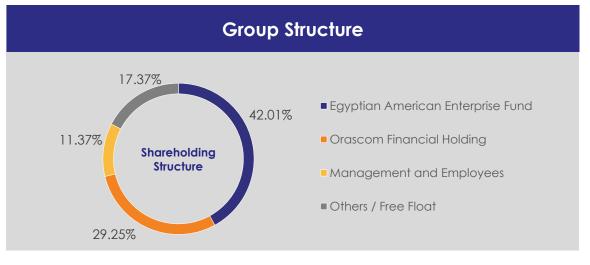


# At a Glance

### Egypt's leading non-bank financial services provider









# **Results Snapshot**

Contact delivered a solid operating performance in 1H-2025, mainly on the back of strong results at the financing division.

Meanwhile, increased costs weighed on the Group's bottom-line results during the six-month period

EGP 1.1 bn

Consolidated Total Operating Income (▲24% y-o-y)

EGP 163.6 mn

Consolidated Normalized Net Income¹
(▼17% y-o-y)

Return on Average Equity (vs 11.4% in 1H-24)







# A New CEO

Building on the solid foundation laid by the founders, Contact appointed John Saad as the Group's new CEO, with Zater being appointed as Vice Chairman of the Board of Directors and Hazem Moussa continues to act as the group's Chairman

John Saad brings over 20 years of diverse experience in commercial and marketing within the technology sector across various markets and his appointment sees the Group kick of the next phase of its growth strategy



"I am thrilled to join Contact Financial Holding and would like to extend my sincere appreciation to the top management and founders for their visionary leadership, which has firmly positioned Contact among Egypt's top non-banking financial institutions. It is an honor to be part of this Group, which has achieved a total lending of nearly EGP 75 billion, as well as Gross Written Premiums of EGP 9 billion, since inception. I look forward to driving excellence by building upon these achievements, prioritizing customer-centricity, developing innovative financing solutions, and pushing ahead with our digital transformation strategy, while preserving the Group's strong foundation and deeply rooted values."





# **How We Differentiate Ourselves**

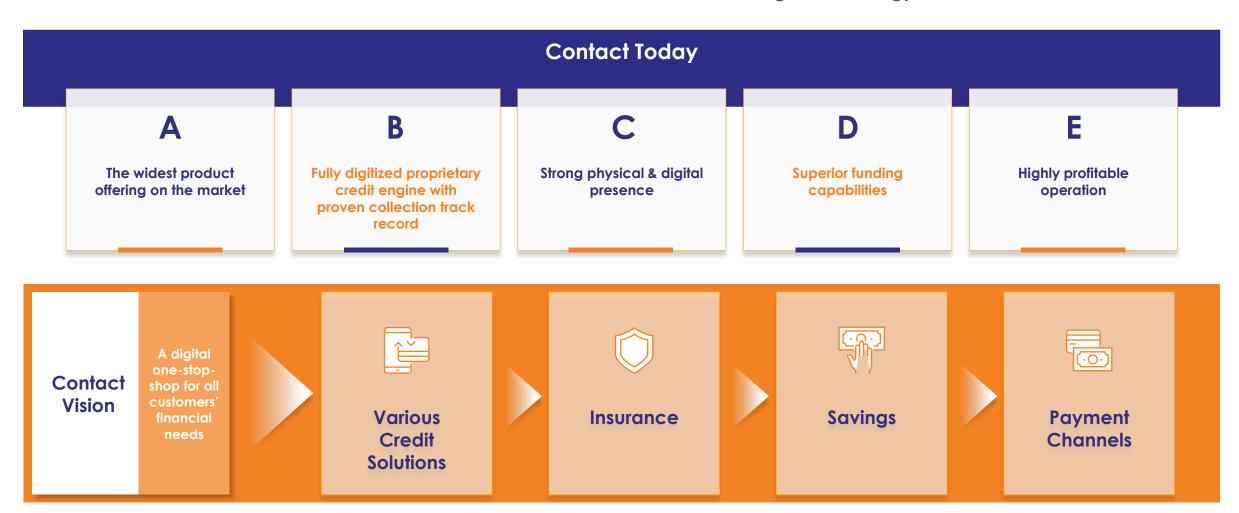
Contact has established itself into a prominent market player with a solid base and robust business fundamentals





# **Well-Defined Growth Strategy**

Contact has a clear vision for the business with a well-defined growth strategy to achieve it



✓ +1,500 Auto Dealers✓ 11 booths in malls



## What We Do

Contact is Egypt's largest non-bank financial services provider and has been actively changing the way businesses and individuals access financial and insurance services over the past twenty years.

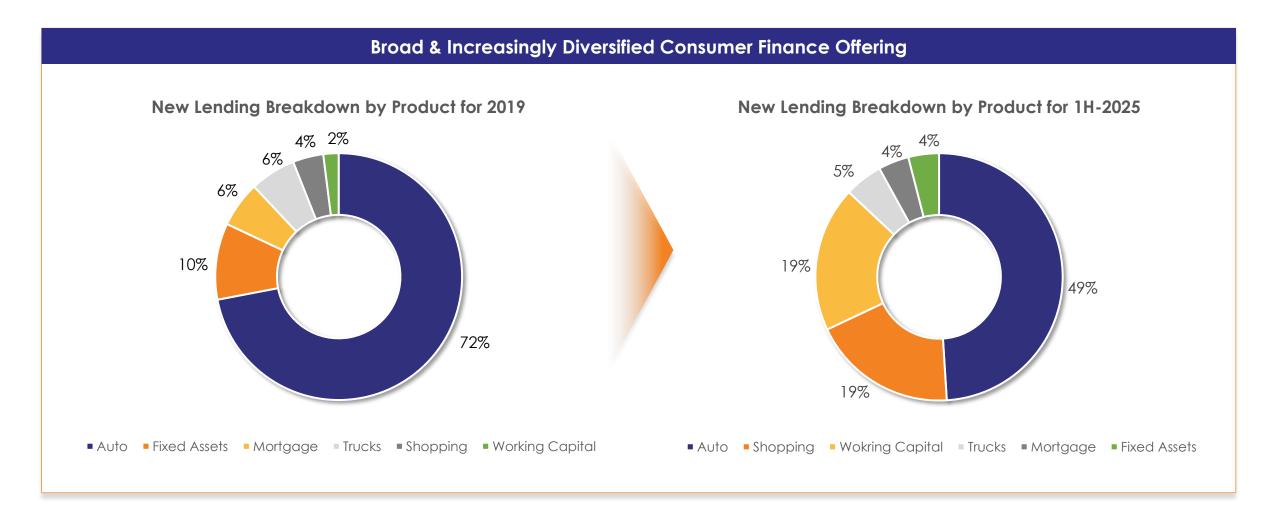


✓ Bravo: 2.0 million downloads

solutions to Fintechs & digital platforms



# Diversified and Synergistic Product Base Driving Growth Across All Segments





# Proprietary Al Instant Credit Scoring Engine

### Unique Credit Assessment Approach through Creditech

Distinctive credit assessment methodology refined over +20 years of financing experience

Credit application submitted



Data assessed and analysed



Credit decision made



Loan disbursed or application rejected



- Team of qualified individuals provided with extensive fraud detection / asset valuation training
- Investigation and collection team sourced from target areas to ensure understanding of community dynamics & relationships with clients



- Creating and deploying an advanced AI engine for credit assessment that consists of combined features including,
  - Risk programs
  - +20 years of credit customers history
  - Alternative & Behavioral data

Self Service Experience

ContactNow app

Sales Assisted Journey

- Contact branches & booths
- On ground sales team

Lending As A Service

- Partner URL
- Partner mobile app
- Partner website



+705k

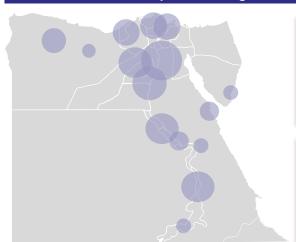
Submitted Digital Requests
Since Inception





# Market-wide Coverage Including Banked and Unbanked Population Powered by Physical Presence ...

Expanding the branch network in high-potential areas outside the main cities took place throughout 2021, 2022, 2023 and 2024





+1,500

**Auto Dealers** 



+12,706

PoS (Shopping Merchant Network)



11

Contact Booths in Shopping Malls across Cairo & Alexandria



**17** 

Mini-Contact Branches in High-Density Areas in Large Governorates



**73** 

Total Contact Branches across Egypt Contact Pay PoS Machines were Installed across all Contact Branches to Collect Credit Installments



1 st

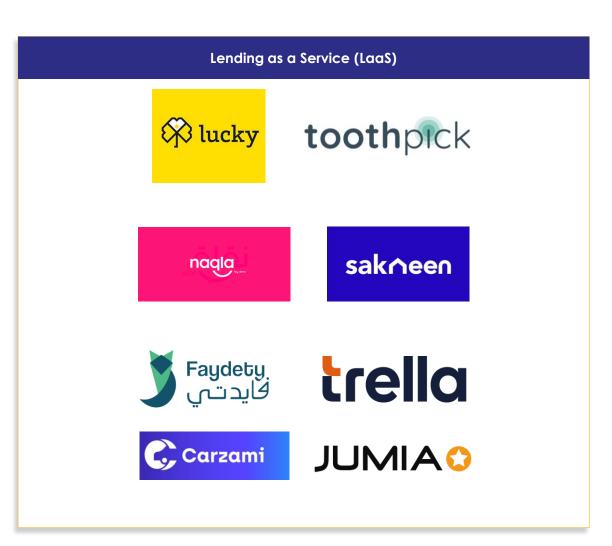
Branch in Dubai (UAE) opened in September 2024

Wide Geographical Footprint			
Zamalek	Sharm El Sheikh	Dubai	Platinum Club
Abu Rawash	Ismailia	Naga Hamadi	Gezerit Elward
New Cairo	Dakahlia	New Damietta	Matrix Club
Maadi	Assiut	Desouk	City Stars Mall
Daaery	Damietta	Beni Mazar	City Center Almaza
Nasr City	Behera	Abu Kbeir	Mall of Arabia
Heliopolis	Sharkya	Obour	Mall of Egypt
Sheraton	Menya	Hurghada	Hyper One – Sheikh Zayed
Helwan	Gharbeya	Menouf	Hyper One - 10th of Ramadan
Zaytoun	Suhag	Malawi	Cairo Festival City
Rehab	Qalubya	Kaws	Point 90 Mall
Zahraa El Maadi	Menoufia	Al Alamein – Sahel	City Center Alexandria
Madinty	Kafr Elsheikh	Mansoura	San Stefano Mall - Alexandria
Abassya	Beni Sweif	Shobra Elkheima	Zohour Club – Nasr City
Dokkii	Fayoum	Sadat City	Zohour Club – New Cairo
6 October	Suez	Beba	Mahala Elkobra
Haram	Port Said	Meit Ghamr	Menia Elkamh
Badrashen	Qena	Elgouna	Giza
Embaba	Luxor	Wadi Degla Club – Sheraton	Kornish Mandara
Roshdy	Aswan	Wadi Degla Club – October	Talaat Harb



# ... And A Diversified Digital Distribution Network

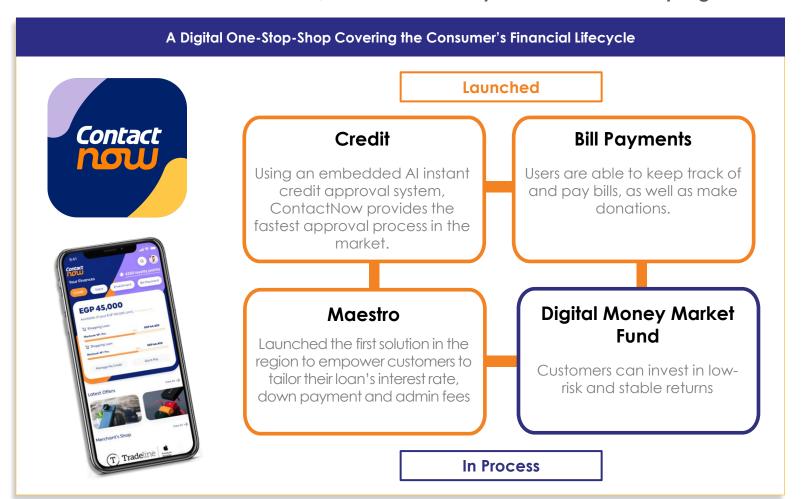






# A Digital One-Stop-Shop for all Financial Needs

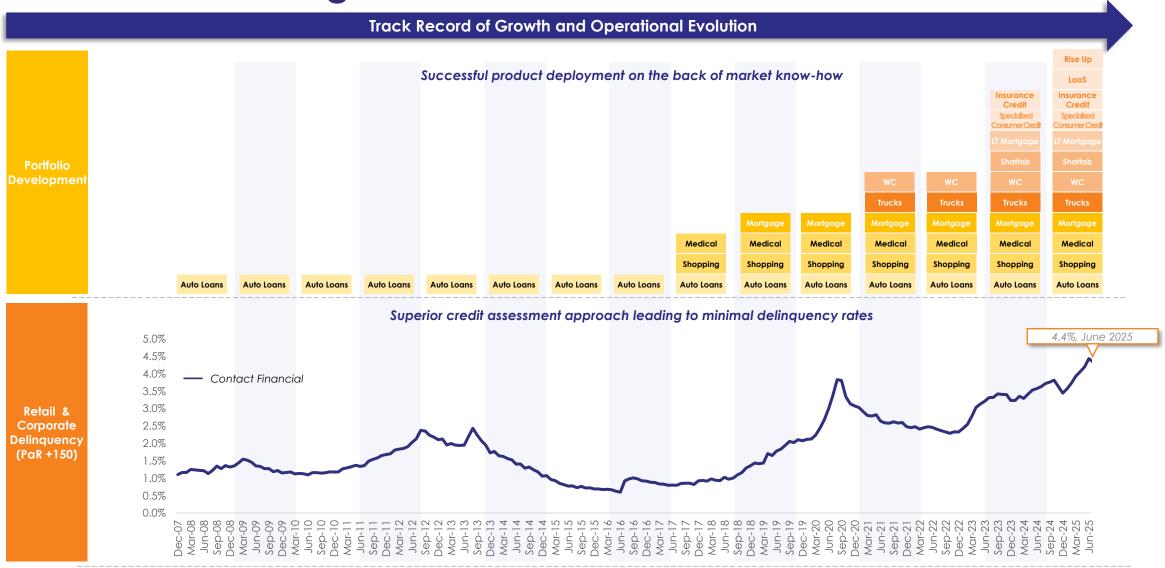
Relaunched in January 2023, the ContactNow app is Egypt's first fully-fledged app offering the full suite of digital financial solutions, and is licensed by the FRA to offer fully digital consumer finance services







# 20+ Years of Strong Track Record of Credit Extension & Collection





# A Diversified, Highly Liquid Funding Base

### **Funding Strategy Overview**

Diversified funding base enabling consistent liquidity with efficient pricing

Fixed rate to match portfolio, with no tenor mismatch

Structure results in recurring revenue from portfolio transfer, one of the Group's core revenue streams

Utilizing in-house DCM capabilities to ensure best financing terms and structures

Working with regulator and market players to create a secondary market for fixed income products



### A. Bank Limits

Contact has built robust relationship with Egypt's leading banks who offer Contact facilities in expedited timelines. As at 1H-2025, Contact's approved bank limits stood at just under EGP 10.0 billion.

### B. Securitization

Contact capitalizes on its securitization experience to access diverse pockets of funding.

Sukuk structures introduced to our funding strategy to provide flexibility, minimize overall funding costs, and target a wider investor base. To capitalize on the strategic advantages offered by sukuks.

Discounting limits provide the Group with funding flexibility and currently stands at EGP 4.0 billion of authorized limits and EGP 0.5 million of available limits.

### E. Offloading

Contact introduced a new direct to bank offloading structure to further diversify its funding base. An amount of EGP 3.3 billion is available for utilization.



# Funding Driven by Continued Innovation in the DCM Space<sup>1</sup>

### **Overview of Debt Capital Markets Activities**

- Originally established to deepen Egypt's debt capital markets and further enhance the Group's
  availability and cost of funding, Contact's debt capital markets activities have developed strongly,
  and the Group is currently the largest sukuk issuer in the Egyptian market.
- Introducing new products to the market:
  - ▶ 1<sup>st</sup> securitization in 2005
  - ▶ Largest sukuk Mudaraba in 2021
  - ▶ Issued the first Consumer Finance bond in 2022 with the highest portfolio rating in the market
- The Group's debt market issuances\* reached a total value of EGP 36.5 bn as of June 2025
- The Group fully redeemed 21 debt issuances to date worth over EGP 18.0 billion and has partially redeemed EGP 12.2 billion from its 11 remaining issuances. The current outstanding balance on these 11 issuances stands at EGP 6.3 billion.

### **Funding Enhancement Approach**

- Strategy to fund a significant portion of the financing and insurance operation through DCM
- Working with regulators and stakeholders to unlock further offerings and enhance market liquidity
- Exploiting an under-utilized savings product and targeting the retail segment

# Money Market Fund

The Group issues its first open-ended money market fund in 1Q-2021.

### **DCM Segment Highlights**

32

Debt Issuances totaling\* +EGP 36.5 bn A - AA +

Credit Rating

First Securitization Issuance

First Mudarba Sukuk Issuance In Egypt

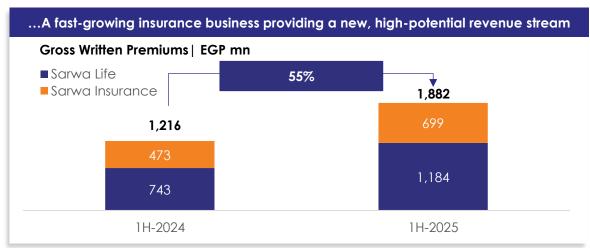
Largest Issuer of Securitization Bonds Largest Sukuk issuer In Egypt

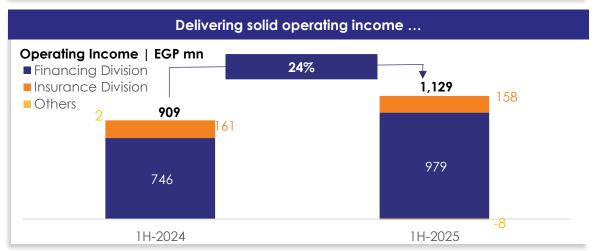


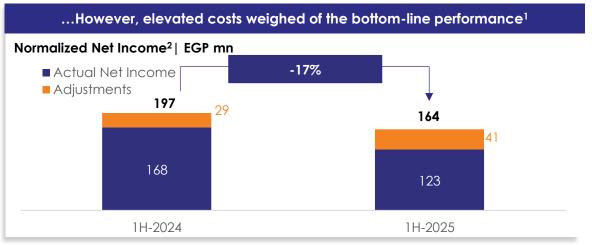
# **Consistent Growth and Expansion**

By leveraging its growing digital presence and its increasingly broad reach and service offering, underpinned by its everexpanding insurance offering, Contact is able to navigate challenging market conditions and a difficult macroeconomic environment to continue outperforming rising competition









<sup>(1)</sup> The normalized net income for 1H-2024 has been significantly influenced by the implementation of IFRS 17, which pertains to the accounting standards for insurance companies.

Normalized net income adjusts for the following: Net effect of new rent standard, tech investments, ESOP, tax adjustments and special provision.

# **Digital Platforms**



# A Digital Business

Contact is actively working on building a "Data Driven Organization" where data is a foundational asset across all levels of decision-making to drive intelligence, agility, and competitive differentiation

Contact's Digitalization Strategy

Create new revenue streams by introducing complementary digital products

Improve customer acquisition at lower costs

Maintain market leadership by integrating machine learning and Al

Retain customer leveraging a differentiated user experience

Lending as a Service for Digital Platforms

The Lending-as-a-Service (LaaS) cluster represents Contact's focus to scale its reach to be a "platform

enabler" by offering modular lending and insurance infrastructure, including credit decision engines,

APIs, and servicing tools. By developing new digital solutions in partnership with innovative companies

across various sectors, Contact is expanding its ecosystem, increasingly catering to customer's needs,

a key step for acquiring and retain customers, as well as driving sustainable long-term revenue growth.

Increase customer engagement and develop cross-selling opportunities

### **Direct to Consumer Platform**

The Group has been developing its own proprietary platforms. Through the ContactNow app and the contactcars.com platforms, as well as its e-commerce super-app Wasla, the Company is able to reach new customer segments, increase the sale of its products, and understand users' behaviors to then better tailor its service offering.

contactcars

















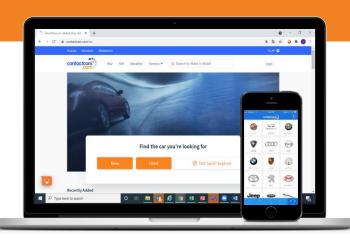






# Digital Platforms – Contactcars.com

The portal, originally set up in 2002, was relaunched in 2021 as a stand-alone business as part of Contact's strategy to position itself as a symbol of trust, innovation, and customer-centricity by consistently delivering personalized and emotionally resonant experiences



### ContactCars.com Relaunched





In H2-2025, Contact began working on scale monthly active users (MAU) and deepening engagement through sharper acquisition, SEO, and product-led growth, converting traffic into high-intent leads. This will expand classified ads supply and lift dealer satisfaction by improving lead quality and time-to-sale, driving share gains in classifieds. Contact is also working on rebuilding Finance & Insurance (F&I) end-to-end: benchmark top competitors, integrate seamlessly with Contact's F&I providers, and deliver a frictionless, mobile-first user experience.

14%

Avg. YoY Growth in Consumer Classified Ads for the same period

1.24 mn

Unique Avg. monthly users in H1-2025

16%

Avg. YoY Growth in subscribed dealers for the same period

+132 mn

Classified Car page views in H1-2025 **510** 

"Otlobha" user requests, and 60 sold cars since launch in Aug-2024.

125

Listed Cars in 6 completed auctions, **77** sold cars, for **66.3** mn.

Despite a dynamic market,
Contactcars.com successfully scaled
shopper engagement to a new high in
1H-2025, reaching 132 million classified
car page views. This surge reflects
healthier marketplace liquidity and
continued gains in discovery speed
and lead quality for Contact's dealer
partners. Successfully defending its
share in paid classifieds and dealer
subscriptions while growing
engagement indicates durable
positioning even as the market
consolidates.

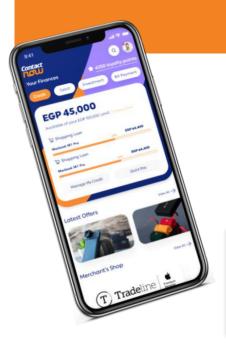
Building on its 1Q-2025 achievements, including the step-change in Otlobha conversion (9%—12%) and the launch of the B2B Vehicle Digital Auction with Toyota Egypt, Contact doubled down on product innovation that differentiates Contactcars.com end-to-end dealer tools, finance and insurance rails ready for scale, and data-driven matching that lifts conversion while lowering acquisition cost.



# **Digital Platforms – ContactNow**

As Contact continues its progressive transformation journey, the Company rolled out its ContactNow app in early 2021 (relaunched in 2023) with the platform rapidly rising in popularity ever since











1.61 mn

ContactNow on all App stores

1.04 mn

Total Downloads Since Inception, 334k New in 1H-2025

Registrations Since Inception, Including 198k New Registrations in 1H-2025

834k

Total transactions Since Inception, Including 143k New transactions in 1H-2025 20%

1H-2025 y-o-y Growth in Total Transactions Value

Originally launched as the Contact App in February 2021, the app has been revamped and relaunched as a separate entity under the brand name ContactNow. Fawry to offer customers a significantly expanded range of payment options and enhanced experience. This integration provides a more convenient and comprehensive experience, including cash and instalment payments, making it easier than ever to access the app's services.

ContactNow has partnered with

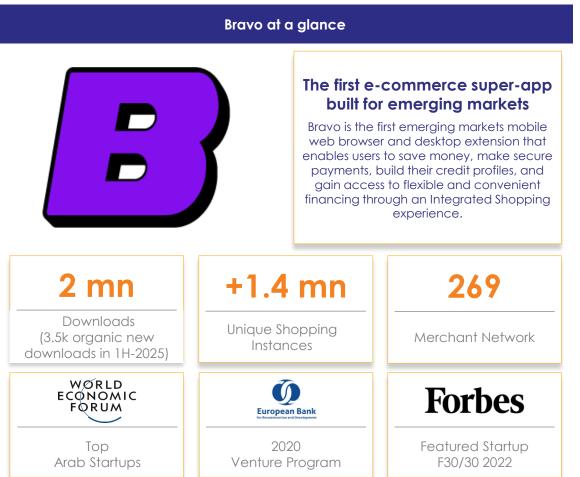
Contacted expanded its lending as a service (LAAS) offering to encompass more partners. This strategic move allows the Group to acquire and serve a larger customer base and provide them with access to innovative lending solutions.

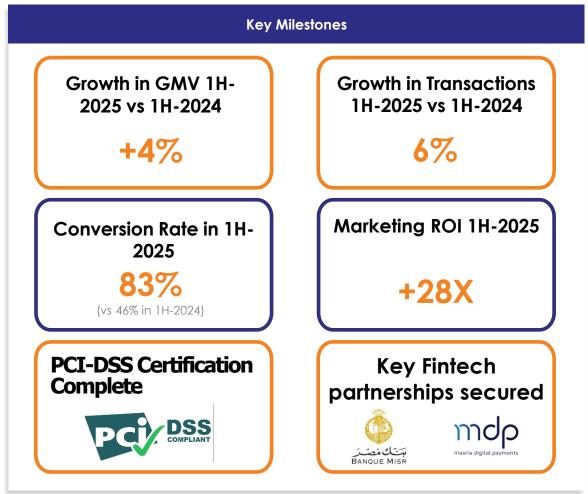
The app continues to benefit from Contact's expertise and technology as the Group continues to grow its network The Group has recently received a fintech license from the Financial Regulatory Authority to offer fully digital consumer finance services through Contact Now. This comes as part of Contact's strategy to drive digital transformation and promote financial inclusion.



# Digital Platforms – Bravo

Aligning structure with strategy has become essential to unlocking long-term value and sustaining competitive advantage. On that front, in February 2022 Contact concluded a USD 9 million investment in e-commerce super-app Bravo, further expanding the Company's growing footprint in fintech and reinforcing its quest to enable tech-first ventures in Egypt's financing ecosystem









# Overview of the Debt Capital Markets<sup>1</sup>

### **Overview of Debt Capital Markets Activities**

- Originally established to deepen Egypt's debt capital markets and further enhance the Group's availability and cost of funding
- Through debt capital markets, Contact **reinforces its leadership position** in Egypt's evolving financial landscape, **aligning funding strategy with long-term value creation.**
- Introducing new products to the market:
  - 1st securitization in 2005
  - 1st real estate backed securitization in 2015
  - Largest sukuk mudaraba in 2020
  - 1st project finance Musharka sukuk issuance in the market in 2022
- The group's debt market issues (including third party issuances) reached a total value of +EGP 44.2 bn as of June 2025.

### **Funding Enhancement Approach**

- Funding a significant portion of the financing and insurance operation through DCM
- Working with regulators and stakeholders to unlock further offerings and enhance market liquidity
- Exploiting an under-utilized savings product and targeting the retail segment.

Money Market Fund

First open-ended money market fund issued by the Group in FY-2021.

### **DCM Segment Highlights**

43 Debt

Issuances totaling

**+EGP 44.2 bn** 

Highest Credit Ratings

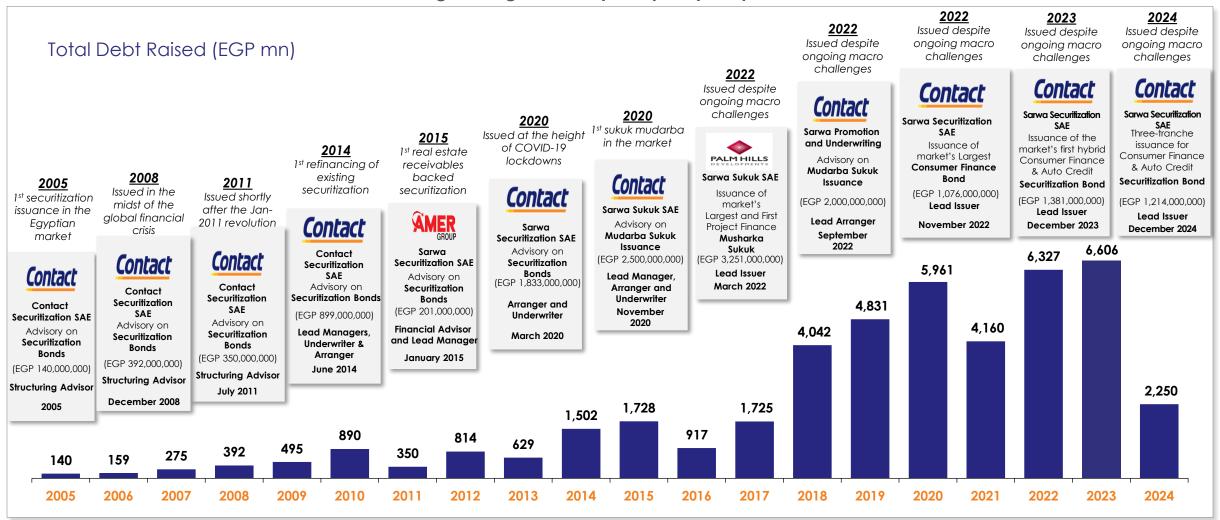
First Securitization Issuance First
Real EstateBacked
Securitization

Largest Issuer of Securitization Bonds Largest
Mudaraba &
Musharka
Sukuk issue
In Egypt

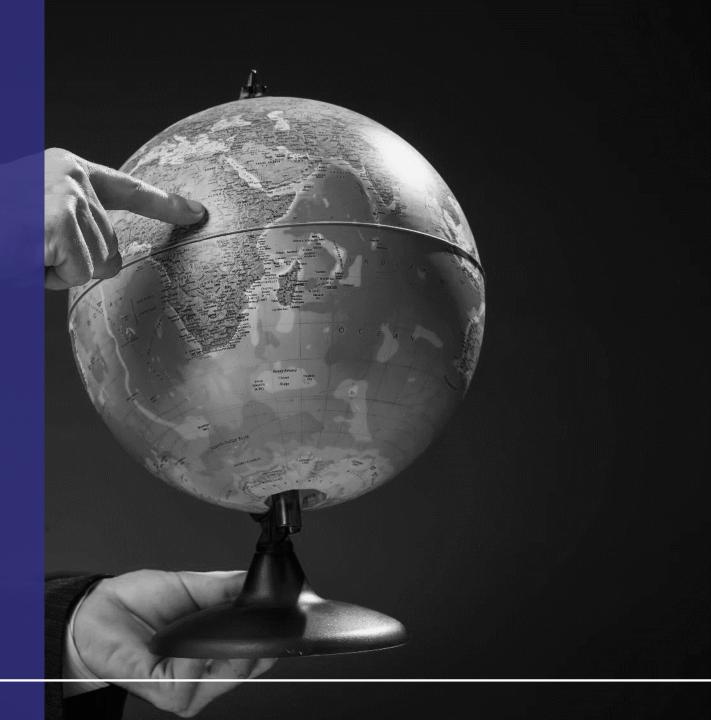


# Overview of the Debt Capital Markets

Egypt's Leading DCM Player with a Proven Record of Executing Transactions in Challenging Market Conditions, Safeguarding the Group's Liquidity Requirements



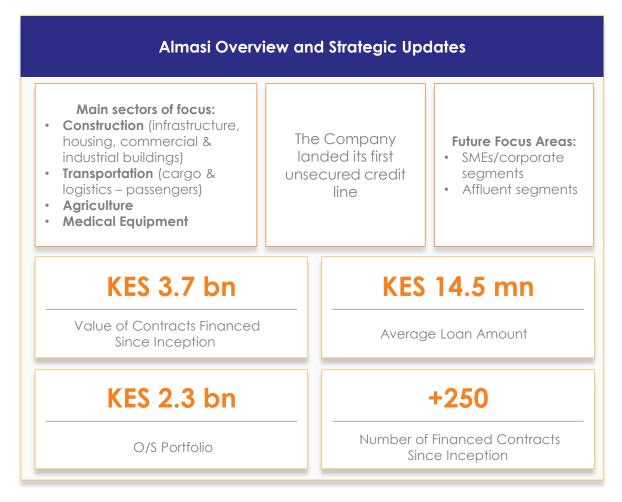
Africa Expansion





# The Perfect Opportunity for Further Expansion

A partnership between Contact and Mansour Group, Almasi currently provides leasing services and plans to expand its offering to consumer financing and auto loans in the coming period. Expanding into Kenya and other emerging African markets presents a great opportunity for Contact to replicate its domestic success in markets with similar demographics









# **Comprehensive Financing Offering**

An improved operating environment supported new lending growth at Contact across most segments during 1H-2025. In parallel Contact continues to actively manage its risk levels by tightening the credit investigation process and focusing on higher margin products to enhance the quality of its portfolio

Segment Overview



### **Passenger** Cars

Contact Auto offers financing for the purchase of new and used passenger cars for both banked and unbanked retail customers through diverse distribution and acquisition channels

-1%

Year

2001

Product Financed

√ Retail auto credit

Contribution to New Financing 49%



### Commercial **Vehicles**

Contact Trucks provides retail loans for purchasing new and used, light and heavy trucks. Contact Trucks provides small-ticket individual financina for transportation and logistics sectors

2%

2019

Retail loans for new & used trucks

5%



### Contact Shopping

Contact Shopping provides financing services for several products ranging from consumer durables, fashion and jewelry to insurance credit, club memberships, education, home finishing products, watercrafts, Motorcycles, and green financing

46%

# 2015/2021\* \*relaunched

- √ Consumer durables
- √ Fashion/Jewelry
- √ Insurance Credit
- ✓ Club memberships
- √ Home finishing Products
- √ Green financing



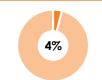
### Mortgage

Contact Mortagae offers long-term mortgages, and home equity loans

27%

### 2016

- ✓ Long-term mortgage
- √ Home equity loans



### **Fixed Assets**

Contact Fixed Assets Financing offers services primarily for vehicles, heavy equipment, and medical equipment for SMEs. The division provides differentiated financing solutions, with a particular

focus on innovative small-

ticket financing, to vendors

and medical practitioners -28%

### 2015

- ✓ Leasing of vehicles
- √ Leasing of Heavy equipment
- ✓ Leasing and factoring of medical equipment for SMEs

4%



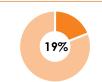
### Working Capital

WC financing includes all of Contact's short-term products under its Factoring offering, including transportation services, supply services, and reverse factoring. The segment is active across the agricultural, industrial, medical and transportation sectors

### 10%

### 2019

✓ Short-term products under Factorina offering, including transportation & supply services, and reverse factoring



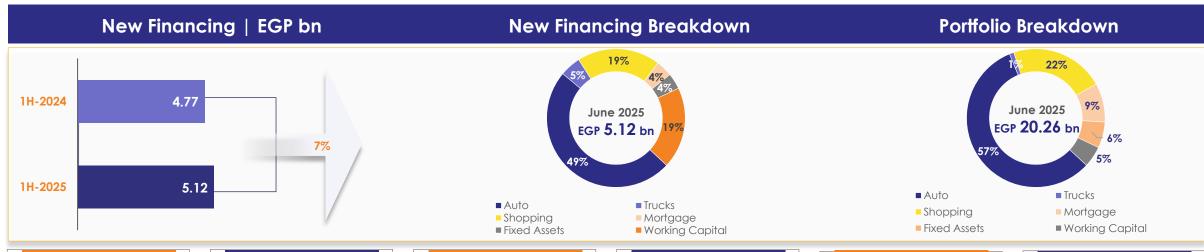
19%





# Financing Division – Solid Results Across Financing Segments

Total new financing extended in 1H-2025 expanded by 7% year-on-year to EGP 5.12 billion, with the Trucks, Shopping, Working Capital, and Mortgage segments all reporting year-on-year growth during the period on the back of an improved operating environment. It is also worth noting that Contact has been actively managing risk levels by tightening the credit investigation process, and has shifted its focus towards higher margin products to enhance the quality of its portfolio





New lending extended at the Auto segment inched downwards by 1% y-o-y in 1H-2025 as customers continued to delay purchasing decisions in anticipation of further interest rate cuts later in the year.



CV new financing grew by 2% yo-y in 1H-2025 on the back of an improved economic environment and vehicle price stability.



In 1H-2025, new financing extended at the shopping segment expanded by 46% y-o-y, driven by higher customer engagement during the period. The segment consists of revolving credit limit products and non-revolving credit limit products.



In 1H-2025, new financing extended at the Mortgage segment increased by 27%., supported by a more favourable interest rate environment as well as higher demand.



New lending extended at the Fixed Assets segment contracted by 28% y-o-y in 1H-2025, mainly due to focusing on higher margin offerinas.



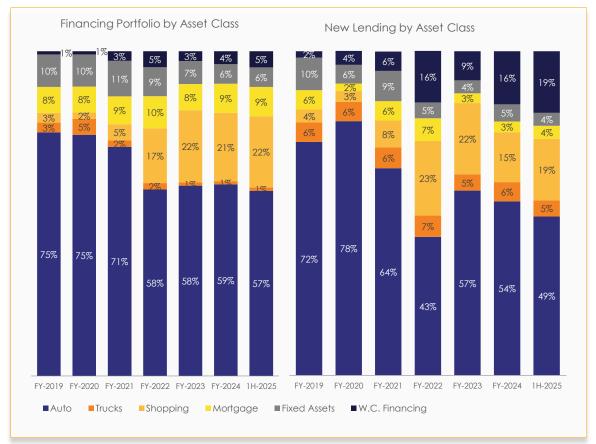
Contact's working capital financing encompasses all short-term products available through the Group's Factoring offering, including transportation services, supply services, and reverse factoring. In 1 H-2025, new financing extended at the segment grew by 10% y-o-y largely as a result of improved demand following a drop in interest rates.

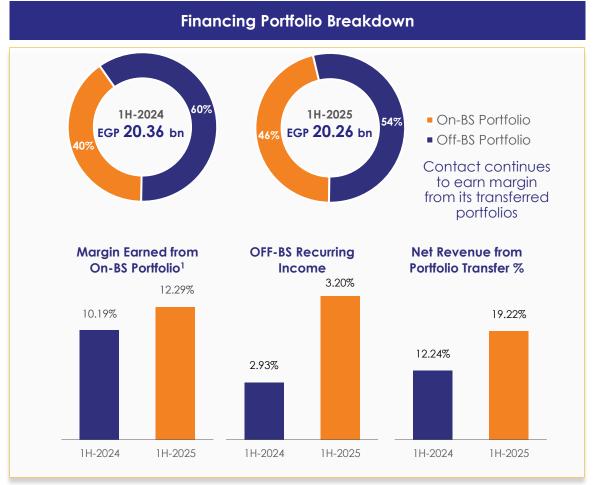


# Financing Division – Increasingly Diversified Portfolio with Favorable Margins

Contact's financing portfolio contracted remained largely stable year-on-year at EGP 20.26 million in 1H-2025. During the period, Contact continued to focus on enhancing the quality of its portfolio, with an increased emphasis on lower-risk and higher-spread products

# Increasing diversification of Financing Portfolio and New Lending by Asset Class





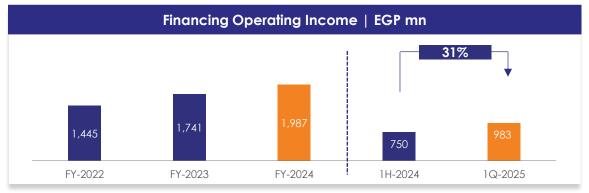
Note: The continued interest rate increases in Egypt have a negative effect on Contact's spreads in the short-term due to the timing gap between lending and refinancing. However, It is important to note the flexibility of all our finance and DCM structures, allowing for future refinancing 34

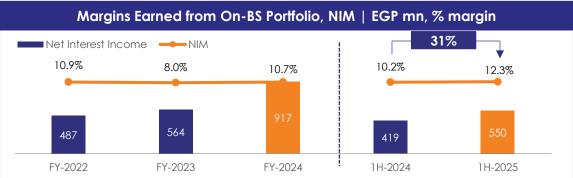
(1) The increase in the Company's On-BS NIMs was a result of the increased focus on higher margin products and increasing the spreads on key products.

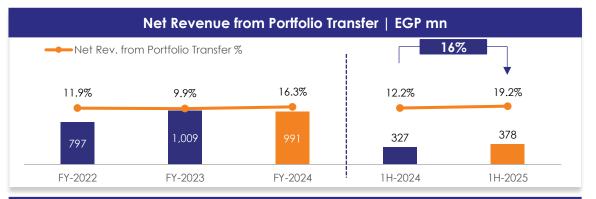


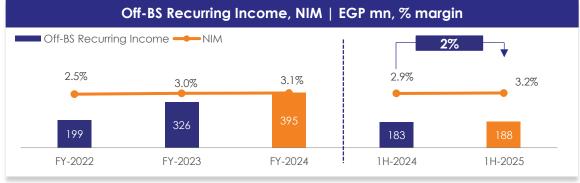
# Financing Division – Solid Results Across all Financing Revenue Components

The financing division delivered a strong performance in 1H-2025 on the back of the shift in focus towards higher margin products, coupled with strong returns associated with portfolio transfer activity









During 1H-2025, the Group decided to slow down its portfolio transfer activities in anticipation of expected interest rate cuts over the coming period. However, Contact still managed to generate strong returns from the undertaken portfolio transfer activities.

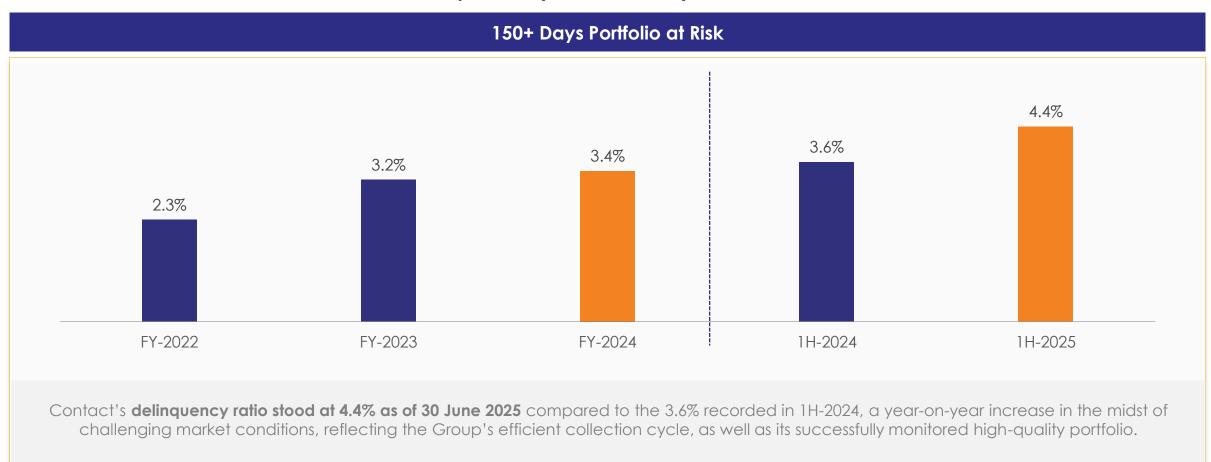
It is worth noting that Contact is planning on transferring portfolios at a more frequent rate once the interest rate starts declining.

Continued Interest rate stability, combined with a focus on higher margin products, have supported strong margins across the board during 1H-2025. Additionally, margins are expected to improve further with the anticipated upcoming interest rate cuts.



# Financing Division – High-Quality Portfolio in the Midst of Challenging Market Conditions

Contact's PaR 150+ delinquencies (Portfolio at Risk) ratio as at June 2025 stood at 4.4%

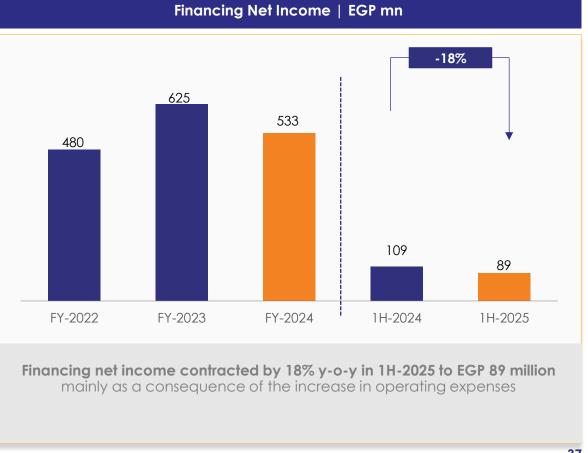




# Financing Division – Elevated operating costs weighed on bottom-line profitability

Net income at the financing division shrank by 18% y-o-y in 1H-2025 as higher operating costs weighed on the division's bottomline results

### Operating Costs and Cost to Income | EGP mn, % Cost to Income 62.3% 55.0% 42.3% 36.6% 34.9% 837 632 602 501 408 FY-2024 1H-2024 FY-2022 FY-2023 1H-2025 The financing segment's cost-to-income ratio rose by 7.3 percentage points year-on-year largely as a result of the increase in operating expenses due to a high inflation environment





# Insurance Division – Operational and Business Developments – 1H-2025

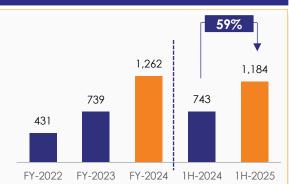
While gross written premiums generated by both insurance companies reported solid year-on-year growth in 1H-2025, driven by the ramp up of new products and increased cross-selling, the division's results were significantly impacted by increased costs during the period.

Meanwhile, total policies underwritten in 1H-2025 reached c.74 thousand

Insurance – 55% year-on-year rise in total GWP to EGP 1,882 million

Sarwa Life – 59% year-on-year rise in GWP



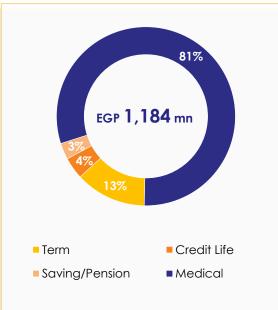


**Strong growth** for the period was driven by substantial growth in Medical, Term, and Saving/Pension Insurance

Sarwa Life's first open-ended money market fund, which was launched in the first quarter of 2021, reached EGP 58 million as of 1H-2025.

Sarwa Life's new operational issuance system is now online and fully operational.

### GWP Sarwa Life Breakdown – 1H-2025



### Sarwa Insurance – 48% year-on-year rise in GWP

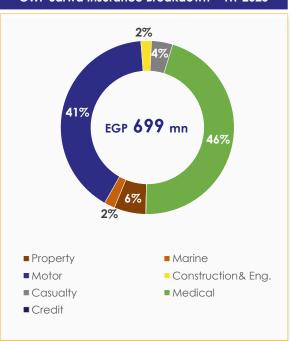
### GWP Sarwa Insurance | EGP mn



Higher GWPs reflect an increased reach and market penetration. Meanwhile, despite remaining stable year-on-year, Motor Insurance continues to contribute the largest share of GWP.

The company has finalized Its medical insurance system and is currently working on connecting it to the healthcare management company's platform.





Contact Insurance Brokerage

### NEW PRODUCTS

New product roll outs include the "Family Card" which is a medical services card for Contact Brokerage customers, What's App promotions, home appliances warranty extension, SMEs Policies, and Car Towing (Road Assistance) polices

### CERTIFICATION

ISO 9001:2021 obtained highlighting strong and consistent adherence to regulations and industry best practices.

WEPS obtained highlighting efforts in promoting gender equality

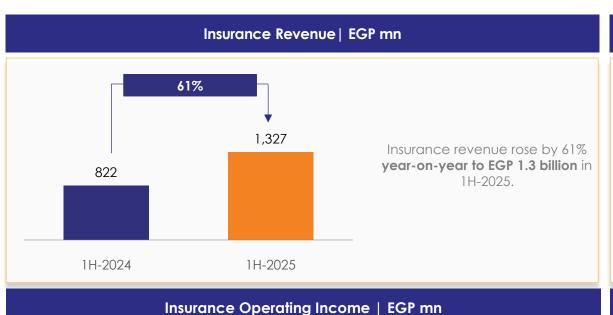
### DIGITAL OFFERING

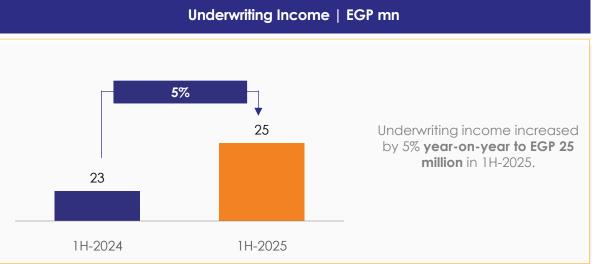
Contact Brokerage mobile app has been launched and is available to download

1H-2024



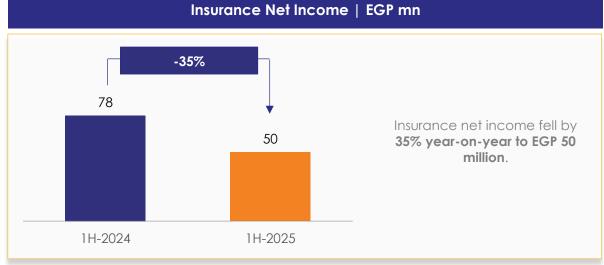
# Insurance Division – Performance Review<sup>1</sup>





# On a consolidated basis, insurance operating income fell by 2% year-on-year to EGP 158 million.

1H-2025

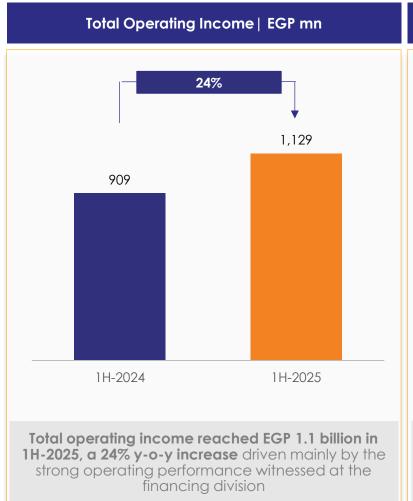


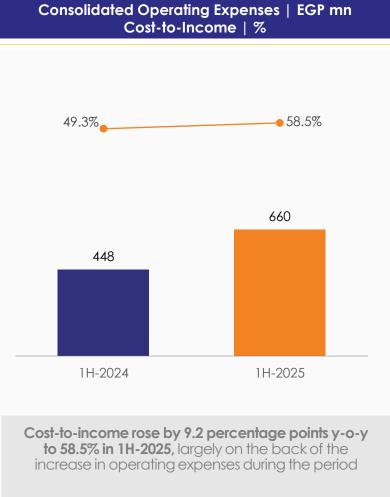
<sup>(1)</sup> All insurance figures have been adjusted to IFRS 17, this had a huge impact on the figures compared to IFRS 4. The impact on the rest of 2024 quarters should be lower.

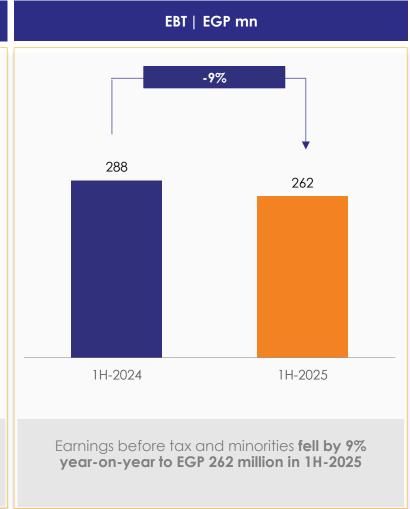


# Consolidated Performance – Income Statement

Elevated costs across the board more than offset the strong operating performance at the financing division in 1H-2025, weighing on the Group's consolidated performance



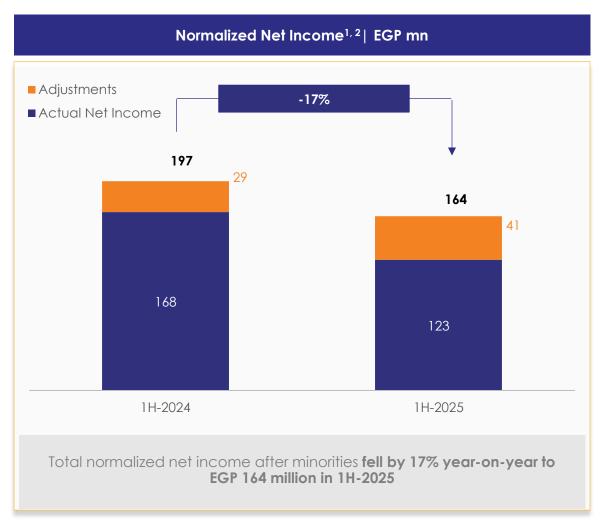


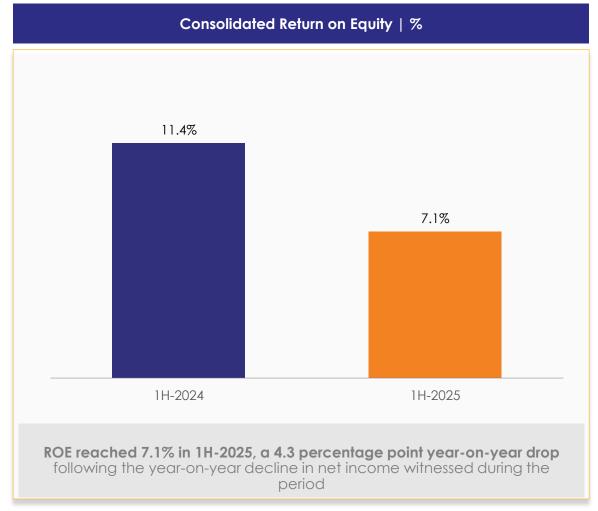




# Consolidated Performance – Income Statement

Consolidated normalized net income after minorities fell by 17% year-on-year to EGP 164 million in 1H-2025





<sup>(1)</sup> The normalized net income for 1H-2024 has been significantly influenced by the implementation of IFRS 17, which pertains to the accounting standards for insurance companies.
(2) Normalized net income adjusts for the following: Net effect of new rent standard, tech investments, ESOP, tax adjustments and special provision.





# Financing Business Income Statement

	1H-2024	1H-2025	change (1H-2024 vs 1H-2025)
Revenue from Portfolio Transfer	273,753.8	318,844.7	16%
Off Balance Sheet Portfolio Management Fee	183,370.1	187,802.2	2%
Securitization Surplus / Deficit	8,182.1	5,446.3	-33%
Early Payment Expense - Sukuk/Discounting	(138,668.1)	(133,692.3)	-4%
Net Revenue from Portfolio Transfer	326,637.8	378,400.9	16%
Income from Financing Activities	1,050,801.1	1,384,607.7	32%
Interest Expense	(678,581.7)	(904,907.9)	33%
Other Interest Income	53,990.6	81,567.3	51%
Other Interest Expenses	(6,795.2)	(11,251.1)	66%
Net Interest Income	419,414.7	550,016.0	31%
Fee & Commission Income	85,089.0	85,709.8	1%
Fee & Commission Expenses	(58,832.2)	(41,103.8)	-30%
Net Financing Fee & Commission Income	26,256.8	44,606.0	70%
Profit Share from Associates	(21,848.2)	9,942.5	-146%
Sales Revenue - Goods and Services	-	-	N/A
Cost of sales - Good and Services	(0.0)	(0.0)	N/A
Net Sales and Cost	(0.0)	(0.0)	N/A
Financing Operating Income	750,461.1	982,965.4	31%
Other Operating Income	11,346.4	11,586.1	2%
Other Operating Expense	(19,454.8)	(29,486.2)	52%
Net Operating Income/Expense	(8,108.3)	(17,900.1)	121%
Total Operating Income	742,352.8	965,065.3	30%
Capital Gain	-	-	N/A
Depreciation / Amortization	(54,040.6)	(66,162.2)	22%
Personnel Expenses	(331,876.1)	(511,499.3)	54%
Other Expenses	(76,467.0)	(90,206.7)	18%
Marketing Expenses	(22,768.3)	(42,226.0)	85%
Provisions	15,000.0	(158.2)	-101%
Other Finance Cost - R.O.U	(22,013.3)	(37,339.6)	70%
Foreign Currency Differences	360.6	(21.2)	-106%
Board of Directors Allowances	(1,358.0)	(2,220.0)	63%
Impairment of Financial Assets	(67,104.2)	(30,555.3)	-54%
Total Expenses	(560,266.9)	(780,388.7)	39%
EBT	182,085.8	184,676.6	1%
Income Tax	(65,753.2)	(52,257.7)	-21%
Net Profit for the Year After Tax	116,332.6	132,418.9	14%
Non-Controlling Interest	(7,763.7)	(43,665.4)	462%
Net Income	108,568.9	88,753.5	-18%



# **Insurance Business Income Statement**

	1H-2024	1H-2025	change (1H-2024 vs 1H-2025)
Insurance Revenue	821,899.7	1,326,700.3	61%
Insurance Service Expenses	(827,067.7)	(1,257,523.3)	52%
Insurance Activity Surplus (Deficit)	(5,168.0)	69,177.0	N/A
Reinsurance expenses	(226,336.0)	(426,761.6)	89%
Reinsurance revenue	264,229.1	397,134.4	50%
Reinsurance Activity Surplus (Deficit)	37,893.0	(29,627.1)	-N/A
Net Insurance Financing Income (Expenses)	(23,049.0)	(34,987.1)	52%
Net Reinsurance Financing Income (Expenses)	13,821.2	20,065.4	45%
Underwriting income	23,497.1	24,628.2	5%
Investment income	104,374.1	117,563.6	13%
Fee Income Insurance	53,609.6	68,860.0	28%
Fee Expenses Insurance	(20,072.7)	(53,127.0)	165%
Net Insurance Fee Income	33,536.8	15,733.0	-53%
Insurance operating income	161,408.1	157,924.8	-2%
Other operating income	14,604.2	10,870.5	-26%
Other operating expense	(9,998.6)	(10,897.5)	9%
Net operating income/expense	4,605.6	(27.0)	N/A
Total Operating Income	166,013.7	157,897.8	-5%
Depreciation / Amortization	(8,154.0)	(14,585.4)	79%
personnel expenses	(18,254.1)	(29,072.9)	59%
Other Expenses	(5,543.2)	(10,474.8)	89%
Marketing Expenses	(69.5)	(840.9)	1,110%
Provisions	(200.0)	1,120.0	N/A
Other Finance cost - R.O.U	(10,652.7)	(11,426.8)	7%
Foreign currency differences	(0.0)	(8.7)	144,221%
Board of directors allowances	-	-	N/A
Expected Credit loss Provision	225.3	(101.6)	-145%
Total Expenses	(42,648.2)	(65,391.2)	53%
EBT	123,365.5	92,506.6	-25%
Income tax	(27,807.0)	(30,051.7)	8%
Net Profit for the Year After Tax	95,558.4	62,455.0	-35%
Non controlling interest	(17,933.7)	(11,978.5)	-33%
Net Income	77,624.8	50,476.4	-35%



# **Consolidated Income Statement**

	Financing Business	1H-2024	1H-2025	change (1H-2024 vs 1H-2025)
Securitation Supurb / Deficit   18,262   18,267   18,26	Revenue from Portfolio Transfer			16%
Earl Person	Off Balance Sheet Portfolio Management Fee	183,370.1	187,802.2	2%
Net Revenue from Pertialis Transfer   126,6378   137,4003   1000000000000000000000000000000000	Securitization Surplus / Deficit	8,182.1	5,446.3	-33%
Income from Financing Activities   1,806,801.1   1,906,900.3   1,906,9	Early Payment Expense - Sukuk/Discounting	(138,668.1)	(133,692.3)	-4%
Internal Exponen	Net Revenue from Portfolio Transfer	326,637.8	378,400.9	16%
Other Interest Expenses         (6,765.2)         (11,256.1)           Net Interest Expenses         (6,765.2)         (11,256.1)           Net Interest Expenses         (3,832.1)         (353,175.8)           Cee & Commission Income         (3,832.1)         (3,410.10)           Net Financing Fee & Commission Income         (3,822.1)         (2,065.2)           Princing Operating Income         (3,822.4)         (2,065.2)           Financing Operating Income         (3,820.8)         (3,600.00)           Incomment Activity Surplus (Income         (3,270.77)         (1,275.23.3)           Incomance Services Expenses         (327.07.17)         (1,275.23.3)           Incomance Activity Surplus (Income         (226.33.60)         (6,77.76.6)           Relationance expenses         (327.07.11)         (3,78.20.1)           Relationance expenses         (226.23.16.0)         (3,79.73.1)           Relationance expenses         (3,78.20.1)         (3,79.73.1)           Relationance expenses         (3,78.20.1)         (3,79.73.1)           Relationance (Expenses)         (3,79.73.1)         (3,79.73.1)           Linderwith Surplus (Income         (3,79.73.1)         (3,79.73.1)           Relationance (Expenses)         (3,79.73.1)         (3,79.73.1)	Income from Financing Activities	1,050,801.1	1,384,607.7	32%
Content   Cont	Interest Expense	(678,609.1)	(904,960.3)	33%
Net Interest Income	Other Interest Income	54,527.6	84,779.4	55%
Fee & Commission Income   \$9,772.   \$9,150.2     Fee & Commission Income   \$9,772.   \$1,150.2     Fee & Commission Income   \$1,41.01.3     Fee & Commission Income   \$1,40.2     Fee &	Other Interest Expenses	(6,795.2)	(11,251.1)	66%
Fee R. Commission Expenses   18,832   18,108.8   18,084.8     Profit Share From Associates   18,422.4   12,256.2     Imministry Operating Inform   1,257.003.8	Net Interest Income	419,924.4	553,175.8	32%
Net Flanking Fee & Commission Income   33,889.9   50,464.5   72,700.5   72,	Fee & Commission Income	92,722.2	91,150.2	-2%
Net Flanking Fee & Commission Income   33,889.9   50,464.5   72,700.5   72,	Fee & Commission Expenses	(58,832.2)	(41,103.8)	-30%
Financing Operating Income   745,532.8   785,873.8   785,875.8	Net Financing Fee & Commission Income	33,889.9		48%
Insurance Revenue   \$1,899.7   \$1,256,70.3	Profit Share from Associates	(34,922.4)	(2,965.2)	-92%
Starance Revenue   \$12,89.7   \$1,257.00.3	Financing Operating Income	745,529.8	978,657.9	31%
Insurance Service Expenses   (827, 067.7)   (1,257, 523.3)     Insurance service Supenses   (2,6,36.0)   (4,6,76.1.6)     Insurance service Supenses   (2,6,36.0)   (4,6,76.1.6)     Insurance Activity Surpius (Deficit)   (26,236.0)   (3,6,76.1.6)     Insurance Activity Surpius (Deficit)   (26,06.0)   (28,06.0)     Insurance Activity Surpius (Deficit)   (23,06.0)   (23,06.0)   (29,07.1)     Net Insurance Financing Income (Expenses)   (23,06.0)   (34,37.1)   (24,66.8.2)     Investment Income   (3,00.6)   (3,00.0)   (3,0.0)     Insurance operating income   (3,0.0)   (3,0.0)   (3,0.0)     Insurance operating income   (3,0.0)   (3,0.0)     Insurance operating incom	Insurance			
Insurance Activity Surplus (Deficit)	Insurance Revenue	821,899.7	1,326,700.3	61%
Reinsurance expenses         (26,336.0)         (426,781.6)         397,134.4         Reinsurance Activity Surplus (Deficit)         37,839.0         (23,627.1)         (23,649.0)         (34,947.1) <td< td=""><td>Insurance Service Expenses</td><td>(827,067.7)</td><td>(1,257,523.3)</td><td>52%</td></td<>	Insurance Service Expenses	(827,067.7)	(1,257,523.3)	52%
Reinsurance revenue         264,229.1         397,134.           Reinsurance Frainching Income (Expense)         (23,049.0)         (34,987.1)           Net Reinsurance Frinancing Income (Expense)         13,821.2         20,065.4           Undewriting income         23,497.1         24,628.2           Undewriting income         104,374.1         117,563.6           Fee Expenses Insurance         53,609.6         68,860.0           Fee Expenses Insurance         (20,072.7)         (53,127.0)           Net Insurance Fee Income         33,356.8         15,733.0           Insurance Fee Income         34,293.4         36,235.2           Other Operating Income         1,200.2         1,776.8           Other Operating Income/ Spense         1,220.2         1,776.8           Other Operating Income/ Spense         1,220.2         1,776.8           Oter Operating Income (Spense)         1,820.2         1,776.8           Operating Income (Spense)         1,200.2         1,200.2           Other Spenses         1,200.2         1,200.2	Insurance Activity Surplus (Deficit)	(5,168.0)	69,177.0	N/A
Reinsurance Activity Surpluse (Defict)   37,883.0   39,897.1   Net Insurance Financing Income (Expenses)   13,821.2   20,065.4   Net Insurance Financing Income (Expenses)   13,821.2   20,065.4   Investment Income   104,374.1   117,536.6   Fee Income Insurance   104,374.1   117,536.6   Fee Income Insurance   10,4374.1   117,536.6   Fee Income Insurance   10,4374.1   117,536.6   Fee Income Insurance   10,4374.1   117,536.6   Fee Expenses Insurance   10,20,77.7   153,127.0   Net Insurance Fee Income   33,356.8   13,730.0   Insurance operating Income   15,405.1   157,924.8   Other Operating Income   10,20,72   10,20,72   Other Expenses   10,20,72	Reinsurance expenses	(226,336.0)	(426,761.6)	89%
Net Insurance Financing Income (Expenses)         (23,049,0)         (34,987.1)           Net Reinsurance Financing Income (Expenses)         13,821.2         20,055.4           Underwriting income         123,471.1         24,628.2           Investment income         104,374.1         117,553.6           Fee Expenses Insurance         (20,077.7)         (53,000.6           Net Insurance Pee Income         33,558.8         15,733.0           Net Insurance Operating Income         181,408.1         157,794.8           Other Operating Income (Expense)         34,293.4         36,235.2           Other Operating Income (Expense)         1,900.2         17,764.8           Ober Operating Income (Expense)         1,900.2         17,764.8           Operating Income (Expense)         (63,405.1)         (81,779.6)           Operating Income (Expense)         (63,405.1)         (81,779.6)           Operating Income (Expense)         (63,205.2)         (7,764.8)           Operating Income (Expense)         (85,781.0)         (1,178.8)           Operating Income (Expense)         (85,781.0)         (1,000.2)           Other Expenses         (85,781.0)         (1,000.2)           Other Expenses         (85,781.0)         (1,000.2)           Other Expenses	Reinsurance revenue	264,229.1	397,134.4	50%
Net Risurance Financing Income (Expenses)   13,821.2   20,065.4     Underwitting Income   104,374.1   24,628.2     Investment Income   104,374.1   11,756.3     Fee Income Insurance   13,860.5   6,886.0     Fee Expenses Insurance   (20,072.7)   (53,127.0)     Fee Expenses Insurance   (20,072.7)   (53,127.0)     Insurance operating Income   15,408.1   15,738.0     Insurance operating Income   15,408.1   15,738.0     Insurance operating Income   15,408.1   15,738.0     Other Operating Expense   (22,272.2)   (40,000.0)     Net Operating Expense   (30,000.1)   (40,000.0)     Net Operating Expense   (30,000.1)   (40,000.0)     Net Operating Income/Expense   (30,000.1)   (40,000.0)     Personnel Expenses   (30,000.1)   (40,000.0)     Other Expenses   (30,000.1)   (40,000.0)     Other Expenses   (30,000.1)   (40,000.0)     Other Finance Cost - R, O.U.1   (40,000.0)	Reinsurance Activity Surplus (Deficit)	37,893.0	(29,627.1)	N/A
Underwriting income   124,497.1   124,528.2   114,374.1   117,528.5   114,374.1   117,528.5   114,374.1   117,528.5   124,52	Net Insurance Financing Income (Expenses)	(23,049.0)	(34,987.1)	52%
Investment income   104,374.1   117,563.6   Fee Income Insurance   53,609.6   68,860.0     Fee Expenses Insurance   (20,072.7)   (53,127.0)     Net Insurance Fee Income   33,556.8   15,733.0     Insurance operating income   151,408.1   157,924.8     Other Operating Income   34,293.4   36,235.2     Other Operating Expense   (32,373.2)   (44,000.0)     Net Operating Income (54,900.0)   (7,764.8)     Total Operating Income (98,885.0   1,128,817.8     Depreciation / Amortization   (63,403.1)   (81,779.6)     Personnel Expenses   (362,206.8)   (555,978.1)     Other Expenses   (362,206.8)   (555,978.1)     Other Expenses   (35,207.0)   (45,623.7)     Provision   (48,000.0)   (45,623.7)     Other Expenses   (33,083.2)   (48,841.6)     Other Finance Cost - R.O.Ul   (33,003.2)   (48,841.6)     Foreign Currency Differences   (37,000.0)   (33,003.2)     Soard of Directors Allowances   (38,500.0)   (22,200.0)     Impairment of Financial Assets   (35,348.1)   (31,141.6)     Total Expenses   (31,141.6)   (36,00.0)     Soard of Directors Allowances   (35,348.1)   (31,141.6)     Total Expenses   (31,141.6)   (36,00.0)     Soard of Directors Allowances   (35,348.1)   (31,141.6)     Total Expenses   (31,141.6)   (36,00.0)     Total Expenses   (31,141.6)   (36,00.0)     Soard of Directors Allowances   (36,	Net Reinsurance Financing Income (Expenses)	13,821.2	20,065.4	45%
Fee Income Insurance         \$3,609.6         68,860.0           Fee Expenses Insurance         (20,072.7)         (53,127.0)           Net number Fee Income         33,536.8         15,733.0           Insurance operating Income         151,408.1         157,94.8           Other Operating Income         34,293.4         36,235.2           Other Operating Income/ Income	Underwriting income	23,497.1		5%
Fee Expenses Insurance         (20,072.7)         (53,127.0)           Net Insurance Fee Income         33,536.8         15,730.0           Insurance petacting Income         161,408.1         157,924.8           Other Operating Expense         34,293.2         (44,000.0)           Net Operating Income/Expense         1,290.2         (7,764.8)           Otal Operating Income/Expense         1,920.2         (7,764.8)           Degreciation / Amortization         908,858.0         1,128.81.8           Depreciation / Amortization         (63,403.1)         (81,779.6)           Personnel Expenses         (85,781.0)         (104,026.8)           Other Expenses         (85,781.0)         (104,026.8)           Marketing Expenses         (33,083.2)         (43,65.3)           Other Finance Cost - R.O.U¹         (33,083.2)         (48,841.6)           Other Finance Cost - R.O.U¹         (6,593.48)         (31,141.6)           Board of Directors Allowances         (6,593.48)         (31,141.6)           Board of Directors Allowances         (65,934.8)         (31,141.6)           Total Expenses         (621,128.8)         (86,685.7)           Total Expenses         (82,772.2)         (86,685.7)           Total Expenses         (82,772.2)         (	Investment income	104,374.1	117,563.6	13%
Net Insurance Fee Income         33,56.8         15,730.8           Insurance operating Income         161,408.1         157,924.8           Other Operating Expense         (32,93.2)         (44,000.0)           Net Operating Income Expense         1,90.2         (7,764.8)           Total Operating Income         908,858.0         1,128,817.8           Depreciation / Amortization         (63,403.1)         (81,797.6)           Personnel Expenses         (85,781.0)         (104,002.6)           Marketing Expenses         (85,781.0)         (43,623.7)           Provisions         1,480.0         961.8           Other Finance Cost - R. O.U <sup>1</sup> (33,083.2)         (48,841.6)           Foreign Currency Differences         370.1         (36.0)           Board of Directors Allowances         (1,358.0)         (31,141.6)           Total Expenses         (65,934.8)         (31,141.6)           Total Expenses         (62,128.8)         (866,685.7)           EBT         287,779.2         (22,200.0)           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         (94,351.1)         (85,645.8)	Fee Income Insurance	53,609.6	68,860.0	28%
Start   Star	Fee Expenses Insurance	(20,072.7)	(53,127.0)	165%
Other Operating Expense       34,293.4       36,235.2         Other Operating Expense       (32,373.2)       (44,000.0)         Net Operating Income/Expense       1,920.2       (7,764.8)         Total Operating Income       908,858.0       1,128,817.8         Depreciation / Amoritzation       (63,403.1)       (81,779.6)         Personnel Expenses       (362,206.8)       (555,978.1)         Other Expenses       (85,781.0)       (104,026.8)         Marketing Expenses       (23,532.0)       (43,623.7)         Provisions       14,800.0       961.8         Other Finance Cost - R.O.U.1       (88,816.6)         Foreign Currency Differences       370.1       (88,816.6)         Board of Directors Allowances       (6,934.8)       (31,141.6)         Impairment of Financial Assets       (6,934.8)       (31,141.6)         Total Expenses       (60,934.8)       (31,141.6)         Total Expenses       (86,688.7)       (86,688.7)         EBT       (87,729.2       (82,729.2)         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       (94,351.1)       (85,95.8)	Net Insurance Fee Income	33,536.8	15,733.0	-53%
Other Operating Expense       (32,373.2)       (44,000.0)         Net Operating Income/Expense       1,920.2       (7,764.8)         Total Operating Income       908,858.0       1,128,817.8         Depreciation / Amortization       (63,403.1)       (81,779.6)         Personnel Expenses       (555,978.1)       (555,978.1)         Other Expenses       (85,781.0)       (104,026.8)         Marketing Expenses       (23,532.0)       (43,623.7)         Provisions       (14,800.0       961.8         Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (66,934.8)       (31,141.6)         Total Expenses       (62,1128.8)       (86,685.7)         EBT       287,729.2       262,132.2         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       (93,511.1)       (83,921.3)         Non-Controlling Interest       (55,645.8)	Insurance operating income			-2%
Net Operating Income/Expense     1,920.2     (7,764.8)       Total Operating Income     908,858.0     1,128,817.8       Depreciation / Amortization     (63,403.1)     (81,79.6)       Personnel Expenses     (362,206.8)     (555,978.1)       Other Expenses     (85,781.0)     (104,026.8)       Marketing Expenses     (85,81.0)     (43,623.7)       Provisions     14,800.0     961.8       Other Finance Cost - R.O.U <sup>1</sup> (30,832.2)     (48,841.6)       Foreign Currency Differences     370.1     (36.0)       Board of Directors Allowances     (1,358.0)     (2,220.0)       Impairment of Financial Assets     (69,34.8)     (31,141.6)       Total Expenses     (621,128.8)     (866,685.7)       EBT     287,729.2     262,132.2       Income Tax     (94,351.1)     (83,921.3)       Net Profit for the Year After Tax     193,378.1     (78,200.9)       Non-Controlling Interest     (55,645.8)	Other Operating Income			6%
Total Operating Income         908,858.0         1,128,817.8           Depreciation / Amortization         (63,403.1)         (81,779.6)           Personnel Expenses         (362,006.8)         (555,978.1)           Other Expenses         (85,781.0)         (104,026.8)           Marketing Expenses         (23,532.0)         (43,623.7)           Provisions         14,800.0         961.8           Other Finance Cost - R.O.U¹         (33,083.2)         (48,841.6)           Foreign Currency Differences         370.1         (36.0)           Board of Directors Allowances         (1,358.0)         (2,220.0)           Impairment of Financial Assets         (66,934.8)         (31,141.6)           Total Expenses         (66,934.8)         (86,685.7)           EBT         (82,7729.2)         262,132.2           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         (25,699.0)         (55,645.8)	Other Operating Expense			36%
Depreciation / Amortization         (63,403.1)         (81,779.6)           Personnel Expenses         (362,206.8)         (555,978.1)           Other Expenses         (85,781.0)         (104,026.8)           Marketing Expenses         (23,532.0)         (43,623.7)           Provisions         14,800.0         961.8           Other Finance Cost - R.O.U¹         (30,083.2)         (48,841.6)           Foreign Currency Differences         370.1         (36.0)           Board of Directors Allowances         (1,358.0)         (2,220.0)           Impairment of Financial Assets         (66,934.8)         (31,141.6)           Total Expenses         (621,128.8)         (86,685.7)           EBT         (28,7729.2)         262,132.2           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         193,378.1         (83,921.3)           Non-Controlling Interest         (25,699.0)         (55,645.8)	Net Operating Income/Expense	1,920.2	(7,764.8)	N/A
Personnel Expenses       (362,206.8)       (555,978.1)         Other Expenses       (85,781.0)       (104,026.8)         Marketing Expenses       (23,532.0)       (43,623.7)         Provisions       961.8         Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (1,358.0)       (2,220.0)         Impairment of Financial Assets       (66,934.8)       (31,141.6)         Total Expenses       (621,128.8)       (866,685.7)         EBT       287,729.2       262,132.2         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       (94,351.1)       (83,921.3)         Non-Controlling Interest       (25,699.0)       (55,645.8)	Total Operating Income	908,858.0	1,128,817.8	24%
Other Expenses       (85,781.0)       (104,026.8)         Marketing Expenses       (23,532.0)       (43,623.7)         Provisions       14,800.0       961.8         Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (66,934.8)       (31,141.6)         Impairment of Financial Assets       (662,1128.8)       (866,685.7)         EBT       (94,351.1)       (83,921.3)         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       193,378.1       178,210.9         Non-Controlling Interest       (25,699.0)       (55,645.8)	Depreciation / Amortization			29%
Marketing Expenses       (23,532.0)       (43,623.7)         Provisions       14,800.0       961.8         Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (2,220.0)         Impairment of Financial Assets       (66,934.8)       (31,141.6)         Total Expenses       (621,128.8)       (866,685.7)         EBT       287,729.2       262,132.2         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       (94,351.1)       (78,210.9)         Non-Controlling Interest       (25,699.0)       (55,645.8)	Personnel Expenses	(362,206.8)		53%
Provisions       14,800.0       961.8         Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (1,358.0)       (2,220.0)         Impairment of Financial Assets       (66,934.8)       (31,141.6)         Total Expenses       (621,128.8)       (866,685.7)         EBT       (87,779.2)       262,132.2         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       193,378.1       178,210.9         Non-Controlling Interest       (25,699.0)       (55,645.8)	Other Expenses	(85,781.0)		21%
Other Finance Cost - R.O.U¹       (33,083.2)       (48,841.6)         Foreign Currency Differences       370.1       (36.0)         Board of Directors Allowances       (1,358.0)       (2,220.0)         Impairment of Financial Assets       (66,934.8)       (31,141.6)         Total Expenses       (621,128.8)       (866,685.7)         EBT       287,729.2       262,132.2         Income Tax       (94,351.1)       (38,921.3)         Net Profit for the Year After Tax       193,378.1       178,210.9         Non-Controlling Interest       (25,699.0)       (55,645.8)	Marketing Expenses			85%
Foreign Currency Differences         370.1         (36.0)           Board of Directors Allowances         (1,358.0)         (2,220.0)           Impairment of Financial Assets         (66,934.8)         (31,141.6)           Total Expenses         (621,128.8)         (866,685.7)           EBT         287,729.2         262,132.2           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         193,378.1         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)	Provisions	14,800.0	961.8	-94%
Board of Directors Allowances       (1,358.0)       (2,220.0)         Impairment of Financial Assets       (66,934.8)       (31,141.6)         Total Expenses       (621,128.8)       (866,857.7)         EBT       287,729.2       262,132.2         Income Tax       (94,351.1)       (83,921.3)         Net Profit for the Year After Tax       178,210.9         Non-Controlling Interest       (25,699.0)       (55,645.8)				48%
Impairment of Financial Assets         (66,934.8)         (31,141.6)           Total Expenses         (621,128.8)         (866,685.7)           EBT         287,729.2         262,132.2           Income Tax         (94,351.1)         83,921.3           Net Profit for the Year After Tax         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)	Foreign Currency Differences		(36.0)	N/A
Total Expenses         (621,128.8)         (866,685.7)           EBT         287,729.2         262,132.2           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         193,378.1         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)	Board of Directors Allowances	(1,358.0)	(2,220.0)	63%
EBT         287,729.2         262,132.2           Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         193,378.1         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)				-53%
Income Tax         (94,351.1)         (83,921.3)           Net Profit for the Year After Tax         193,378.1         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)				40%
Net Profit for the Year After Tax         193,378.1         178,210.9           Non-Controlling Interest         (25,699.0)         (55,645.8)			,	-9%
Non-Controlling Interest (25,699.0) (55,645.8)				-11%
				-8%
Not Income 167 670 0 122 565 1				117%
Net income 122,505.1	Net Income	167,679.0	122,565.1	-27%

(1) Other Finance Costs reflect the application of the EAS 49 standard/IFRS16.