

# INVESTOR PRESENTATION

SECOND QUARTER 2016





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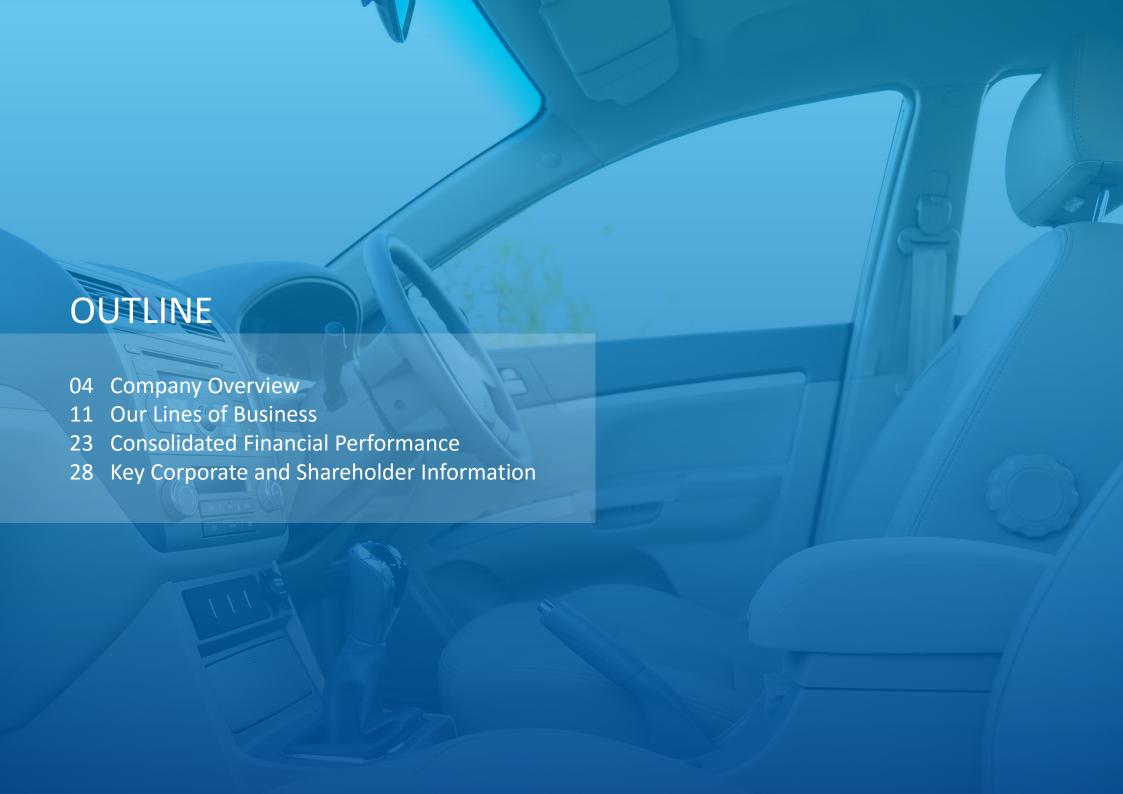
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GB Auto is a leading regional automotive player with diverse operations that span the value chain from manufacturing and assembly to sales and financing...

ASSEMBLY	MANUFACTURING	SALES AND DISTRIBUTION	FINANCING	AFTER-SALES SERVICES
<ul> <li>Passenger car Completely Knocked Down (CKD) assembly</li> <li>Motorcycles and Three- Wheelers Semi-Knocked Down (SKD) assembly</li> </ul>	<ul> <li>Bus body manufacturing</li> <li>Trailers and super structures</li> </ul>	<ul> <li>Passenger Cars in Egypt, Iraq, and Algeria</li> <li>CV&amp;CE in Egypt</li> <li>Motorcycles and Three- Wheelers in Egypt and Iraq</li> <li>Tires in Egypt, Iraq, Jordan, Algeria</li> </ul>	<ul> <li>GB Capital oversees operations at the Group's 5 non-bank financial service providers: GB Lease, Mashroey, Drive, Haram, and the newly-launched Tasaheel</li> <li>Lending is based on strict credit policies</li> <li>Asset quality and collections are closely monitored, well-maintained and controlled within each company, and results normally match or exceed industry norms</li> </ul>	<ul> <li>Passenger Cars</li> <li>Commercial Vehicles</li> <li>Motorcycles and Three-Wheelers</li> </ul>



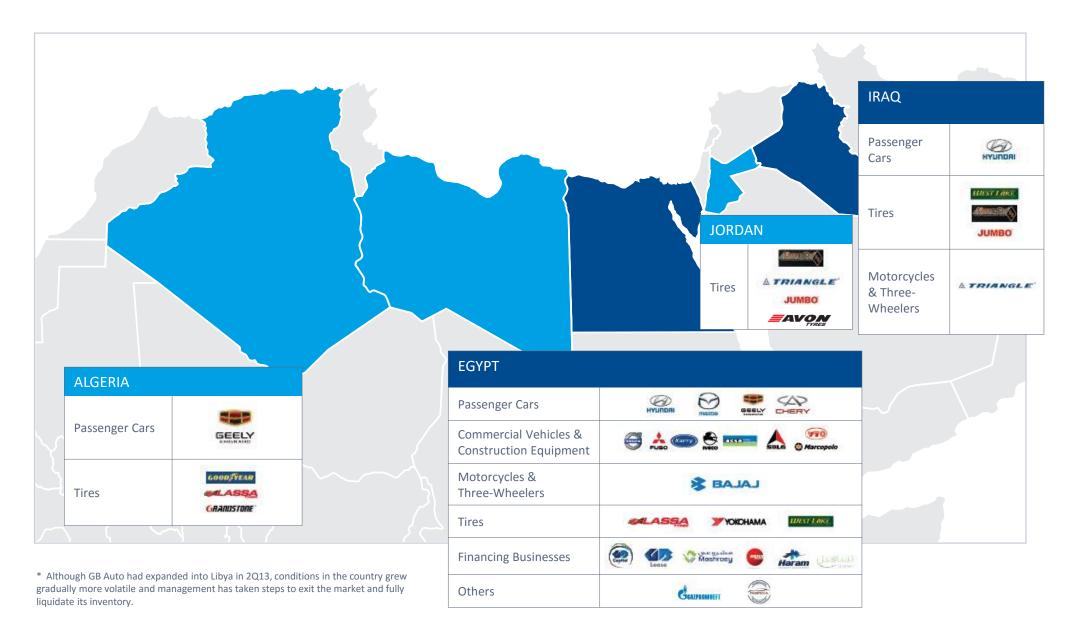
# ...with the company's operations spread across seven primary lines of business\*

Egypt Passenger Cars	Egypt Motorcycles & Three-Wheelers	Commercial Vehicles & Construction Equipment	Egypt Tires	Financing Businesses	Egypt After-Sales	Regional
52.7%	11.3%	7.2%	3.1%	11.2%	4.8%	8.8%
2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution	2Q16 Group Revenue Contribution
5-Year CAGR 20.3%	5-Year CAGR 16.3%	5-Year CAGR 24.1%	5-Year CAGR 14.8%	5-Year CAGR 52.6%	5-Year CAGR 19.7%	5-Year CAGR -16.5%
47.6%  2Q16 Gross Profit Margin	9.6% 2Q16 Gross Profit Margin	7.5%  2Q16 Gross Profit Margin	4.3%	16.0%	10.4%	3.8%
- Assembly and distribution of imported completely-knocked-down (CKD) kits with a production capacity of around 50,000 units per year for the Egyptian market  - Distribution of imported completely-built-up (CBU) vehicles across footprint  - Financing options provided through Drive in Egypt	- Distribution of motorcycles and three-wheelers - Financing options provided through Mashroey	Assembly and distribution of trucks      Bus-body manufacturing; distribution of buses      Manufacturing and distribution of superstructures and trailers      Distribution of construction and farming equipment	Distribution of passenger car, van, truck, construction equipment and bus tires	- GB Auto's Financing Businesses offer financing in all segments of the market - GB Lease caters to commercial vehicle and corporate lease clients - Mashroey finances the purchase of motorcycles, three-wheeler, YTO tractors and motor tricycles - Drive offers consumer financing of passenger cars and factoring of auto and non-auto products - HTT provides operational leasing - Tasaheel focuses mainly on group microfinance lending to women	After-Sales service and distribution of spare parts for passenger cars, motorcycles and three-wheelers, and commercial vehicles  The largest cross-country network of its kind  Constant and ongoing expansion of network and service center capacities	- Distribution of imported completely-built-up (CBU) passenger car units in Iraq (Hyundai) and Algeria (Geely Emgrand)  - Distribution of Bajaj Motorcycles & Three-Wheelers in Iraq, in addition to after-sales services  - Distribution of Westlake, Diamond Back, and Jumbo tires in Iraq; Avon, Diamond Back, Triangle, and Jumbo in Jordan; and Goodyear, Lassa, and Grandstone in Algeria

<sup>\*</sup>To allow for more clarity as GB Auto's business evolves, Management opted to review its method of business line reporting, by a) Separating its Egyptian operations from regional ones; and b) Separating After-Sales activities, reporting each of them as a standalone LOB.

<sup>\*\*</sup>GB Auto has one secondary line of business, Others, which consists of lubricants, pre-owned vehicles and retail.

# ...and an established regional footprint, with a strong portfolio of top global brands...



# ...leading to consistently strong results in key performance indicators.



With strong key regional growth drivers, the MENA automotive market offers significant opportunity...



Significant GDP Growth



Rapidly Forming Middle Class



Strategic Location



Low Motorization Index



Large, Fast-Growing Consumer Base



Availability of **Consumer Finance**  ...and GB Auto's strategy focuses on moving up the value chain in high margin businesses while utilizing exports to push geographical and product expansion.

GB Auto's activities are part of a three-axis strategy designed to maximize long-term growth

Targeting Exports to High-Growth Markets

Expanding High-Margin
Operations

Growing our Product
Portfolio

The company's key strategic goals include

Grow exports through penetration of high-growth markets while simultaneously maintaining focus on current markets.

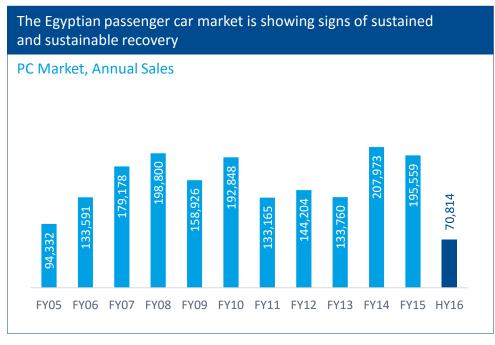
Expand high-margin operations while nurturing steady growth in other lines of business, with a focus on going up the manufacturing value chain

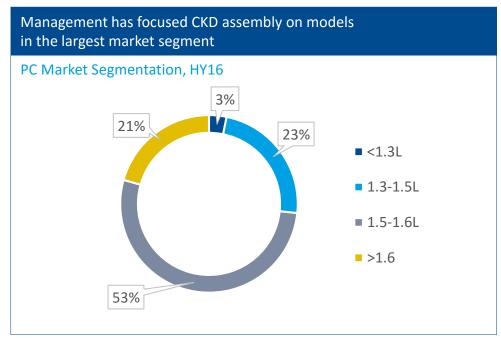
Increase brand representation and product portfolio and expand product reach across all countries of operations.

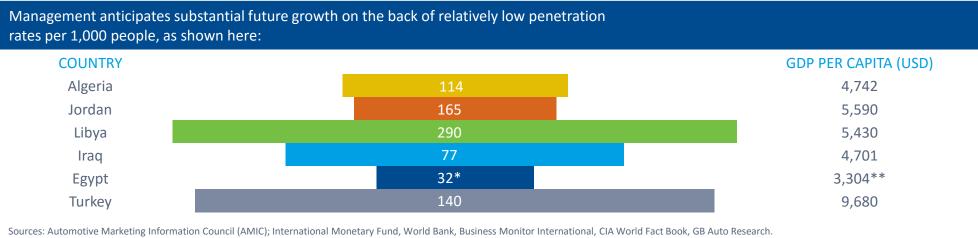




# The Egyptian passenger car market's fundamentals are strong, and will continue to be so in the years to come





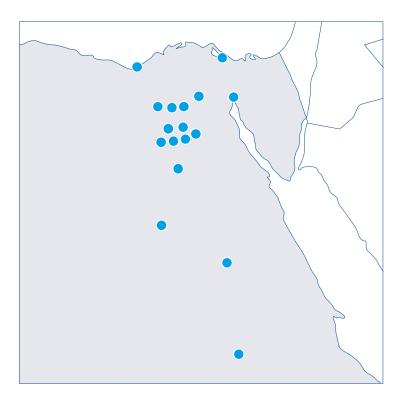


<sup>\*</sup>Please note that this figure refers to passenger cars only, while the motorization figures of the other countries in this graphic refer to cars, buses, and freight vehicles but do not include two-wheelers.

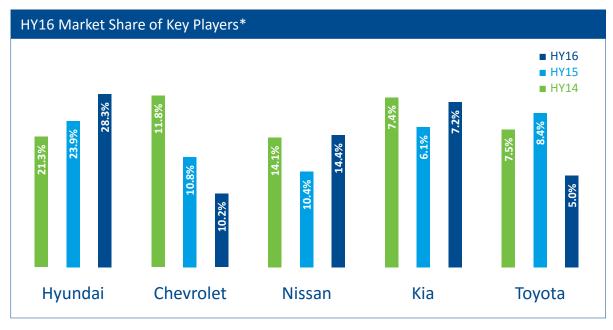
<sup>\*\*</sup> Egypt's 2014 GDP per Capita figure as 2015 figures are not yet available.



GB Auto dominates the local market on the back of its unmatched distribution and after-sales network, expansive product offering, and strong value proposition as the best value for money...



Location of GB Auto Distribution and After-Sales Facilities



GB Auto is the **leading market player** with a **36.1**% market share in HY16 across all its brands. GB Auto's market share had climbed to a high of **45.0**% in April 2016.

The addition of **Chery** to GB's brand portfolio compliments its existing Korean, Japanese, and Chinese passenger car ranges at ideal price points, setting the company up for further growth. In its first month of sales, Chery was able to gain an 8% market share, and so far, GB Auto has sold over 3,000 units.

Largest national distribution and after-sales service network

GB Auto now offers **five CKD models** compared to only two last year.



<sup>\*</sup> Source: Automotive Marketing Information Council (AMIC). Please note that AMIC figures are based on individual companies willingly contributing / reporting their sales and that GB Auto cannot check the full accuracy of these or guarantee that all companies operating in Egypt report to AMIC

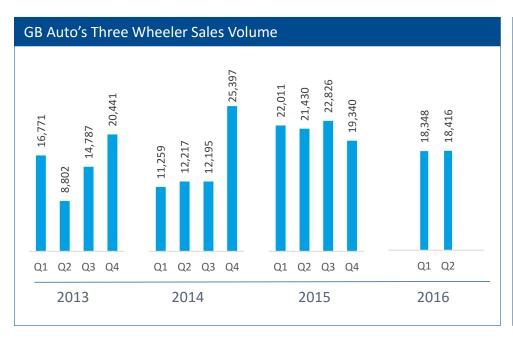
# ...resulting in improved financial performance for the Passenger Cars line of business.

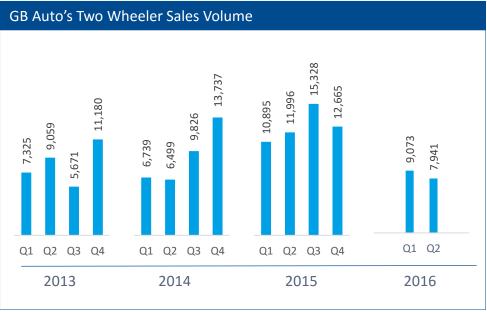
# Egypt Passenger Car Sales Activity (All Brands)

		2Q14	2Q15	2Q16	% Change 2Q15 vs. 2Q16	HY14	HY15	HY16	% Change HY15 v. HY16
CBU Sales Volume	(Units)	5,137	6,909	6,507	-5.8%	9,008	13,247	11,888	-10.3%
CKD Sales Volume	(Units)	9,769	7,559	8,019	6.1%	19,278	15,009	13,928	-7.2%
Total Sales Volume	(Units)	14,906	14,468	14,526	0.4%	28,286	28,256	25,816	-8.6%
Sales Revenue	(LE million)	1,403.74	1,574.4	2,069.9	31.5%	2,551.55	2,929.7	3,461.1	18.1%
Gross Profit	(LE million)	163.97	166.8	269.9	61.8%	301.60	318.1	441.9	38.9%
Gross Profit Margin	(%)	11.68%	10.6%	13.0%	2.4	11.82%	10.9%	12.8%	1.9



GB Auto is the exclusive Egyptian distributor for Bajaj three-wheelers and motorcycles, both of which remain strongly in demand...





### GB Auto offers a wide product range within this business segment

- 2Q16 saw overall revenues from Motorcycles & Three-Wheelers decline by a slight 3.9% y-o-y on the back of lower sales volumes, which came in 20.8% below 2Q15 levels. Margins also witnessed similar slight decreases, due mainly to a 40% rise in feedstock prices incurred as a result of the sharp depreciation of the EGP against the USD.
- GB Auto's current facilities in Egypt are considered to be the first and largest motorized assembly line of production for Bajaj three-wheelers outside of India. GB Auto has finalized technical assistance agreements with Bajaj, who will provide engineering data and technical know-how and expertise pertaining to the making of the Boxer 150 and Auto-Rickshaw models. The company will soon begin building new component manufacturing hangers and purchasing machinery and equipment for new painting and welding shops.



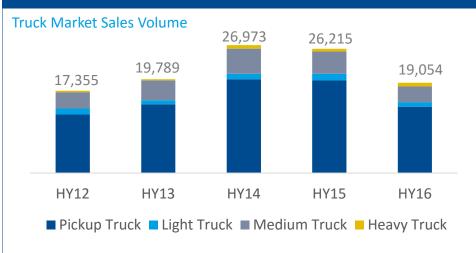
# ...and the Motorcycles & Three-Wheelers LOB continues to contribute significantly to GB Auto's top- and bottom-line.

		2Q14	2Q15	2Q16	% Change 2Q15 vs. 2Q16	HY14	HY15	HY16	% Change HY15 v. HY16
Three-Wheeler Sales Volume	(Units)	12,217	21,430	18,416	-14.1%	23,476	43,441	36,764	-15.4%
Motorcycle Sales Volume	(Units)	-	-	130	-	-	-	1,306	-
Tricycles Sales Volume	(Units)	6,499	11,996	7,941	-33.8%	13,238	22,891	17,014	-25.7%
Total Sales Volume	(Units)	18,716	33,426	26,487	-20.8%	36,714	66,332	55,084	-17.0%
Sales Revenue	(LE million)	241.0	463.6	445.5	-3.9%	474.3	927.6	870.0	-6.2%
Gross Profit	(LE million)	41.5	73.7	54.4	-26.2%	86.8	155.3	137.1	-11.7%
Gross Profit Margin	(%)	17.2%	15.9%	12.2%	(3.7)	18.3%	16.7%	15.8%	(1.0)



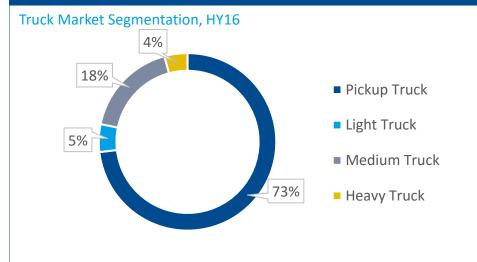
Egypt's commercial vehicle market is recovering on the back of ongoing government spending on infrastructure investments and increased economic activity...

### An ongoing lack of economic clarity has dampened the light & medium trucks market

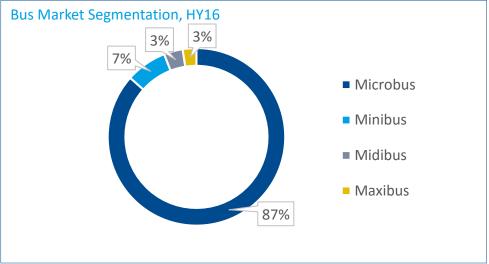




### The largest segment of the truck market, the pick-up truck, is absent from GB Auto's product range for now









...and GB Auto's CV & CE line of business offers a comprehensive range of commercial vehicle and construction equipment solutions in Egypt, including assembly, distribution and manufacturing operations.

BUSES	TRUCKS	TRAILERS	CONSTRUCTION EQUIPMENT	TRACTORS
<ul> <li>Despite a 24.4% Y-o-Y drop in bus unit sales in 2Q16, the segment remained the top-contributor to the segment's profitability and grew its revenues by 12.0%.</li> <li>Management expects buses to continue driving the segment's growth in the second half of the year, and has signed a tender that should see GB Auto supply some 170 buses to public sector companies in 3Q and 4Q16.</li> <li>The introduction of the Karry a seven-seater in 2015 closed a key gap in GB Auto's product portfolio.</li> </ul>	<ul> <li>Trucks were the second highest contributor to this segment's profitability during 2Q16, despite a 14.2% drop in volumes.</li> <li>Revenues from trucks were up by 20.7% y-o-y at the end of the quarter, while gross profit increased by 33.8%.</li> <li>In 2Q16, the market displayed a fairly healthy appetite for heavy trucks and construction equipment, as the country's drive for construction and national projects began to pick up momentum once again.</li> </ul>	<ul> <li>Unit sales of trailers decreased by 65.9% y-o-y during 2Q16. Although revenues also declined, management expects steady growth going forward.</li> <li>A focus on exports should be the next step.</li> </ul>	<ul> <li>Unit sales witnessed a drop of 29.0% y-o-y in 2Q16, while revenues declined by 27.5%.</li> <li>Corporate and government spending continues to improve with ambitious infrastructure projects in the works as the overall economy begins to pick up.</li> <li>Management is exploring options to expand this segment in new markets in MENA.</li> </ul>	<ul> <li>Unit sales of tractors witnessed a decline of 33.3% y-o-y this quarter, but forecasts see growth on going forward, fuelled by an ongoing drive for the modernization of Egypt's agricultural sector.</li> <li>Management expects to see tractor sales improve, now that GB Auto's microfinancing arm has begun funding tractor sales.</li> </ul>



This LOB continues to report strong performance at all divisions; management is confident that margins are sustainable at their current rates, and that this line of business will continue delivering growth

		2Q14	2Q15	2Q16	% Change 2Q15 vs. 2Q16	HY14	HY15	HY16	% Change HY15 v. HY16
Bus Sales Volume	(Units)	354	283	214	-24.4%	585	676	365	-46.0%
Truck Sales Volume	(Units)	344	338	290	-14.2%	719	744	903	21.4%
Tractor Sales Volume	(Units)	38	42	28	-33.3%	84	80	28	-65.0%
Trailer Sales Volume	(Units)	51	88	30	-65.9%	89	144	85	-41.0%
Construction Equipment Sales Volume	(Units)	21	69	49	-29.0%	30	125	84	-32.8%
Total Sales Volume	(Units)	808	820	611	-25.5%	1,507	1,769	1,465	-17.2%
Sales Revenue	(LE million)	200.7	273.2	283.1	3.6%	365.6	704.0	530.8	-24.6%
Gross Profit	(LE million)	28.1	29.4	42.6	44.9%	47.4	84.5	75.6	-10.5%
Gross Profit Margin	(%)	14.0%	10.7%	15.0%	4.3	13.0%	12.0%	14.2%	2.2



GB Auto operates the largest and fastest-growing network of after-sales service centers in Egypt, covering Passenger Cars, Motorcycles & Three-Wheelers, and Commercial Vehicles & **Construction Equipment** 

### **Passenger Cars**

- The Passenger Cars After-Sales division continued to report solid progress in 2Q16, posting increases in revenues and gross profit margin.
- GB Auto's After-Sales service centers have been running at higher-than-average capacity utilization rates, which is why the company is constantly working to upgrade and expand its network of workshops.

## Motorcycles & Three-Wheelers

• The Motorcycles & Three-Wheelers After-Sales division posted excellent results for the quarter, and grew its revenues by nearly twofold for the six-month period. The division's gross profit came in at LE 8.3 million, more than 2x higher than 2Q15.

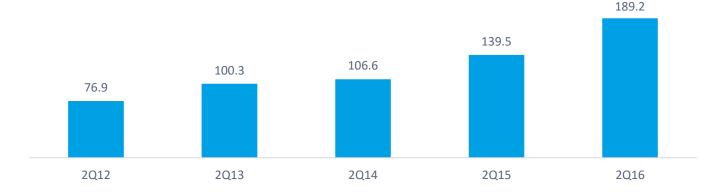
# Commercial Vehicles & **Construction Equipment**

• The After-Sales division for Commercial Vehicles & Construction Equipment showed steady growth, with both revenues and gross profit increasing by 29.0% and 37.8% y-o-y, respectively.

Total After-Sales Egypt		2Q15	2Q16 %	6 Change	HY15	HY16 %	6 Change
Passenger Car Egypt AFS Revenue	(LE million)	90.9	121.7	33.9%	176.8	221.7	25.4%
2&3 Wheelers	(LE million)	22.0	33.3	51.2%	46.4	61.7	32.9%
CV&CE: Egypt After-Sales Revenue	(LE million)	26.5	34.2	29.0%	49.2	66.3	34.7%
Total AFS Egypt Revenue	(LE million)	139.5	189.2	35.7%	272.4	349.7	28.4%
Total AFS Egypt Gross Profit	(LE million)	41.8	59.1	41.4%	78.8	107.4	36.3%
Total AFS Egypt Gross Profit Margin	(%)	29.9%	31.2%	1.3	28.9%	30.7%	1.8

# **Egypt After-Sales** 5-Year Revenues Progression

(all figures in LE million)





# GB Auto's Tires LOB has agreements with a number of Original Equipment Manufacturers (OEMs) and is an increasingly important contributor to overall profitability

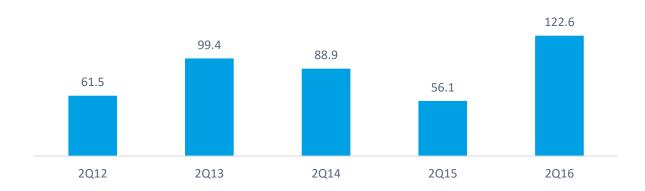
- Distribution of passenger car, van, truck, construction equipment and bus tires in five markets
- Despite challenging economic conditions in GB Auto's home market, the Tires line of business continued to outperform at both the top- and bottom-line levels in 2Q16, with revenues coming at LE 122.6 million, while gross profit increased nearly 4x and gross profit margin reached a high of 19.8%.
- Management is presently re-assessing its strategy on the prospective tire project in light of feedback from OEMs and new opportunities the company is currently evaluating. GB Auto remains committed to this division and will continue to expand our brand representations as we go forward.

Egypt Tires Summary Performance	2	2Q15	2Q16 %	Change	HY15	HY16 %	Change
Total Sales Revenues	(LE million)	56.1	122.6	-	100.6	213.7	_
Total Gross Profit	(LE million)	5.5	24.2	-	11.9	45.1	-
Gross Margin	(%)	9.8%	19.8%	10.0	11.8%	21.1%	9.3

# Tires in: Egypt **LASSA** Passenger car tires >> YOKOHAMA Light truck tires Truck tires Off-the-road (OTR) tires **WEST LAKE** M DOUBLE CO

## Egypt Tires 5-Year Revenues Progression

(all figures in LE million)





On a regional level, GB Auto distributes CBU units of Hyundai passenger cars in Iraq and Geely Emgrand in Algeria; Bajaj motorcycles & three-wheelers in Iraq; and Tires in Algeria, Iraq, and Jordan. The company operates after-sales service centers in both Iraq and Algeria.

### Passenger Cars

### Iraq

- In 2Q16, feeble demand for passenger cars in the Iraqi market weighed down GB Auto's sales volumes and revenues. The segment, however, showed slight q-o-q improvements.
- GB Auto will keep a watchful eye on the situation in Iraq and will maintain its cost cutting strategies.

### Algeria

- GB Auto's lean cost-cutting approach towards its Algerian operations helped sustain margins during 2Q16, as the company took steps towards clearing slow-moving inventory.
- Management remains watchful of any opportunities that arise in the market, as the company waits for regulatory changes and permission to resume import activities.

### Motorcycles & Three-Wheelers

### Iraq

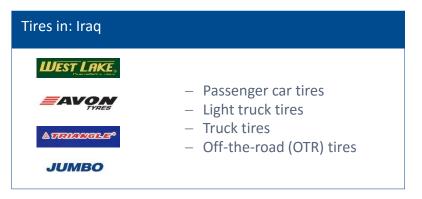
- Results from Iraqi operations showed considerable and steady growth y-o-y.
- GB Auto had launched sales of these vehicles in Iraq last year to a promising reception.
- The company now operates a small service center and spare parts outlet in Baghdad, and has recently added a second in the area of Al Najaf that also includes a Bajaj showroom.

### Tires

- GB Auto's regional Tires division reported revenues that were flat y-o-y at the end of 2Q16. Management expects the division's performance to improve in the coming months, despite the region's challenging operating environment.
- Our Goodyear representation in Algeria is the latest achievement in our ongoing efforts to round out this LOB's product offering, with more important representations to come on stream soon.









GB Auto's future strategy aims to create a full-fledged financial arm, and the Financing Business Line is contributing more to the company's overall profitability, driven by its diversified portfolio





- Established in 2008, GB
   Lease provides business to-business medium-term
   lease finance solutions to
   multinationals, top tier
   corporates, & SMEs.
- Focuses on risk
   diversification by asset
   class, industry sector &
   clients; asset base that
   covers all asset classes,
   including real estate,
   automotive, production
   lines, & others.
- Implements prudent risk management practices with regards to provisions and risk recognition.
- As a top tier active player in the market, GB Lease fully complies with all regulations and operates under the auspices of the EFSA.



- Mashroey began
   operations in March 2010
   & offers asset-based
   microfinance lending to
   eligible clients in the low income segment.
- Initial focus was on GB's
   Bajaj-branded three wheelers, but now the
   company has an extensive
   product base as it extends
   credit to finance the
   purchase of three wheelers, motorcycles (GB
   Auto product), tricycles
   (non-GB Auto), YTO
   tractors, minivans (GB
   Auto product) , and pre owned three-wheelers.
- Credit policy is stringent, portfolio tenor is predominantly short-term.
- Operates nationwide network of c.80 branches.



- Drive obtained its license as a factoring company in 3Q12 & extends services to a diversified client base, ranging from business-to-business (SMEs) to business-to-consumer (retail), including auto-loans to end-consumers.
- Maintains a well-developed portfolio, offers mediumterm tenors, & focuses on risk diversification by product type, client base, & brands (where auto loans are concerned).
- Operations are nonexclusive to GB Auto.
- Operates 2 branches in Cairo and Alexandria.
- Fully complies with all regulations and operates under the auspices of the EFSA.



- HTT Joined GB Capital in late 2012 & operates as a car rental company on a quasi-operational lease basis.
- It is Egypt's premier vehicle fleet leasing company & serves top-tier private sector companies, multinationals, & financial institutions.
- Average tenor of 3 years.
- Company service agreements entail vehicle acquisition, registration, maintenance, & insurance that extends to third-party damage & passengers.
- Other complementary services include fleet management reports.



- Launched in August 2015, Tasaheel extends direct microfinance lending to eligible clients, with a specific focus on group lending to women;
- It aims to help low-income earners generate higher returns to improve their living standards, which in turn supports overall community development & economic growth.
- At year-end 2015, the company had 16 branches & aims to establish a nationwide network of at least 100 branches by 2020.
- Tasaheel fully complies with all regulations and operates in accordance with EFSA regulations.



# GB Auto's Tires, Financing Businesses, After-Sales and Secondary LOBs round-out the company's offerings across the value chain

				9	% Change				% Change
Financing Businesses					2Q15 vs.				HY15 v.
Summary Performance		2Q14	2Q15	2Q16	2Q16	HY14	HY15	HY16	HY16
Total Sales Revenue	(LE million)	155.9	230.4	441.7	91.7%	278.7	462.6	790.0	70.8%
Total Gross Profit	(LE million)	34.9	56.0	90.8	62.3%	69.2	107.1	169.5	58.2%
Gross Margin	(%)	22.4%	24.3%	20.6%	(3.7)	24.8%	23.2%	21.5%	(1.7)

Secondary LOBs (Others)				9	% Change 2Q15 vs.				% Change HY15 v.
Summary Performance		2Q14	2Q15	2Q16	2Q16	HY14	HY15	HY16	HY16
Lubricants Sales Revenue	(LE million)	-	4.1	5.8	40.8%	-	8.4	26.2	-
Pre-Owned Vehicles Sales Revenue	(LE million)	3.7	9.1	23.5	-	3.6	16.7	40.5	_
<b>Total Sales Revenues</b>	(LE million)	4.0	14.0	29.7	-	5.4	26.7	67.7	_
Lubricants Gross Profit	(LE million)	-	1.5	1.2	-20.9%	-	2.5	8.7	_
Pre-Owned Vehicles Gross Profit	(LE million)	0.3	0.4	1.4	-	0.3	0.7	2.3	-
Total Gross Profit	(LE million)	(1.5)	-	4.9	-	-3.1	-0.5	11.3	_
Gross Margin	(%)	-37.9%	-0.1%	16.6%	16.7	-57.5%	-1.8%	16.8%	18.6





# Sales Summary

		2Q14	2Q15	2Q16	HY14	HY15	HY16
	Passenger Cars, Egypt	14,906	14,468	14,526	28,286	28,256	25,816
	Passenger Cars, Iraq	6,204	3,509	1,938	11,533	7,297	2,987
	Passenger Cars, Algeria	-	443	130	-	633	312
	Motorcycles & Three-Wheelers, Egypt	18,716	33,426	26,487	36,714	66,332	55,084
ts)	Motorcycles & Three-Wheelers, Iraq	-	367	302	-	382	673
Volume (units)	Buses	354	283	214	585	676	365
nme	Trucks	344	338	290	719	744	903
Voli	Tractors	38	42	28	84	80	28
	Trailers	51	88	30	89	144	85
	Construction Equipment	21	69	49	30	125	84
	Pre-Owned Vehicles	35	92	156	41	164	290
	Passenger Cars, Egypt	1,403.7	1,574.4	2,069.9	2,551.6	2,929.7	3,461.1
	Passenger Cars, Iraq	824.8	394.4	304.4	1,505.9	859.2	492.2
	Passenger Cars, Algeria	1.4	26.7	10.1	2.1	39.8	23.2
	Motorcycles & Three-Wheelers, Egypt	241.0	463.6	445.5	474.3	927.6	870.0
ion)	Motorcycles & Three-Wheelers, Iraq	-	2.5	5.0	-	2.7	9.0
E E	Commercial Vehicles & Construction Equipment	200.7	273.2	283.1	365.6	704.0	530.8
Revenue (LE million)	After-Sales, Egypt	106.6	139.5	189.2	209.9	272.4	349.7
enue	Tires, Egypt	88.9	56.1	122.6	159.1	100.6	213.7
Rev	Tires, Regional	27.8	27.5	27.6	49.3	65.4	46.1
	Financing Businesses	155.9	230.4	441.7	278.7	462.6	790.0
	Others	4.00	14.0	29.7	5.4	26.7	67.7
	Total Sales Revenue	3,081.5	3,205.2	3,928.8	5,749.2	6,405.6	6,853.4



# Gross Profit Summary

		2Q14	2Q15	2Q16	HY14	HY15	HY16
	Passenger Cars, Egypt	164.0	166.8	269.9	301.6	318.1	441.9
	Passenger Cars, Iraq	80.7	13.1	18.4	161.9	30.3	15.1
	Passenger Cars, Algeria	0.4	2.7	0.9	-0.1	3.6	2.6
<u></u>	Motorcycles & Three-Wheelers, Egypt	41.5	73.7	54.4	86.8	155.3	137.1
nillio	Motorcycles & Three-Wheelers, Iraq	-	0.3	0.8	-	0.3	1.5
Gross Profit (LE million)	Buses	13.4	13.4	20.2	17.0	48.5	29.8
ofit	Trucks	14.9	12.9	17.3	29.2	28.4	38.2
ss Pr	Tractors	-	-	-	-	(0.2)	_
Gros	Trailers	(0.9)	0.3	(0.6)	-1.3	1.5	(1.1)
	Construction Equipment	0.7	2.7	5.6	2.5	6.3	8.7
	Financing Business	34.9	56.0	90.8	69.2	107.1	169.5
	Passenger Cars, Egypt	11.7%	10.6%	13.0%	11.8%	10.9%	12.8%
	Passenger Cars, Iraq	9.8%	3.3%	6.1%	10.7%	3.5%	3.1%
	Passenger Cars, Algeria	26.8%	9.9%	8.6%	-5.0%	9.0%	11.2%
(9)	Motorcycles & Three-Wheelers, Egypt	17.2%	15.9%	12.2%	18.3%	16.7%	15.8%
i. %	Motorcycles & Three-Wheelers, Iraq	-	10.8%	15.8%	-	11.0%	16.5%
larg	Commercial Vehicles & Construction Equipment	14.0%	10.7%	15.0%	13.0%	12.0%	14.2%
fit N	After-Sales, Egypt	29.1%	29.9%	31.2%	28.0%	28.9%	30.7%
Gross Profit Margin (%)	Tires, Egypt	19.1%	9.8%	19.8%	17.7%	11.8%	21.1%
iross	Tires, Regional	7.9%	5.2%	4.5%	8.40%	6.4%	5.3%
	Financing Businesses	22.4%	24.3%	20.6%	24.8%	23.2%	21.5%
	Others	-37.9%	-0.1%	16.6%	-57.5%	-1.8%	16.8%
	Gross Profit Margin	12.9%	12.1%	14.4%	13.2%	12.4%	14.7%



	Three Months Ended		Six Months Ended			
(LE million)	2Q15	2Q16	% Change	HY15	HY16	% Change
Passenger Cars Revenues	1,574.4	2,069.9	31.5%	2,929.7	3,461.1	18.1%
Motorcycles & Three-Wheelers Revenues	463.6	445.5	-3.9%	927.6	870.0	-6.2%
Commercial Vehicles & Construction Equipment Revenues	273.2	283.1	3.6%	704.0	530.8	-24.6%
Egypt Tires Revenues	56.1	122.6	-	100.6	213.7	-
Financing Businesses Revenues	230.4	441.7	91.7%	462.6	790.0	70.8%
Egypt After-Sales	139.5	189.2	35.7%	272.4	349.7	28.4%
Regional	454.1	347.1	-23.6%	981.9	570.5	-41.9%
Other Revenues	14.0	29.7	-	26.7	67.7	
Total Sales Revenues	3,205.2	3,928.8	22.6%	6,405.6	6,853.4	7.0%
Total Gross Profit	389.1	567.3	45.8%	791.5	1,009.7	27.6%
Gross Profit Margin (%)	12.1%	14.4%	2.3	12.4%	14.7%	2.4
Selling and Marketing	-131.4	-152.2	15.8%	-244.7	-296.8	21.3%
Administration Expenses	-99.4	-90.9	-8.6%	-175.8	163.4	-7.1
Other Operating Income (Expenses)	7.5	6.8	-9.4%	15.1	18.2	20.1%
Operating Profit	165.9	331.1	99.6%	386.1	567.6	47.0%
Operating Profit Margin (%)	5.2%	8.4%	3.3	6.0%	8.3%	2.3
Net Provisions and Non-Operating	-8.3	-20.0	-	-12.9	-31.4	143.5%
EBIT	157.6	311.1	97.4%	373.2	536.2	43.7%
EBIT Margin (%)	4.9%	7.9%	3.0	5.8%	7.8%	2.0
Foreign Exchange Gains (Losses)	-17.4	-6.0	-65.7%	-75.2	-67.1	-10.8%
Net Finance Cost	-85.2	-140.7	65.1%	-174.6	-262.2	50.1%
Earnings Before Tax	55.0	164.5	-	123.4	206.9	67.7%
Income Taxes	-32.6	-40.7	24.8%	-53.8	-69.1	28.3%
Net Profit Before Minority Interest	22.4	123.8	-	69.5	137.9	98.2%
Minority Interest	27.9	0.6	-97.9%	32.8	15.1	-54.1%
Net Income	50.3	124.4	-	102.4	152.9	49.4%
Net Profit Margin (%)	1.6%	3.2%	1.6	1.6%	2.2%	0.6

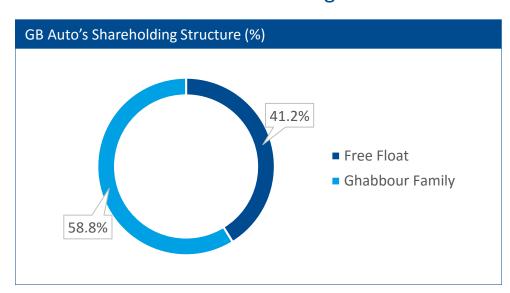


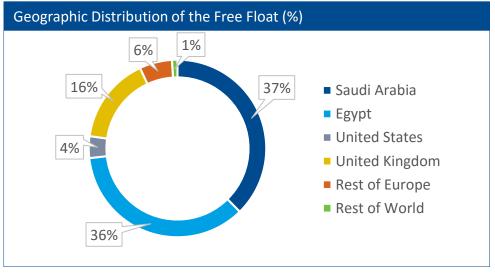
	As of		% Change
(LE million)	31-Dec-15	30-Jun-16	
Cash	1,188.7	914.5	-23.1%
Net Accounts Receivable	1,649.6	2,095.8	27.0%
Inventory	2,951.0	3,387.5	14.8%
Assets Held For Sale	329.2	326.9	-0.7%
Other Current Assets	1,155.7	1,278.9	10.7%
Total Current Assets	7,274.2	8,004.2	10.0%
Net Fixed Assets	2,044.6	2,147.4	5.0%
Goodwill and Intangible Assets	293.1	306.6	4.6%
Lessor Assets	1,130.9	1,627.9	44.0%
Investment Property	91.5	91.5	-
Other Long-Term Assets	479.1	643.1	34.2%
Total Long-Term Assets	4,039.2	4,816.2	19.2%
Total Assets	11,313.3	12,820.4	13.3%
Short-Term Notes and Debt	4,334.8	5,375.4	24.0%
Accounts Payable	1,786.9	1,513.3	-15.3%
Other Current Liabilities	212.4	179.6	-15.5%
Total Current Liabilities	6,334.1	7,068.3	11.6%
Long-Term Notes and Debt	898.5	1,371.4	52.6%
Other Long-Term Liabilities	137.7	140.8	2.3%
Total Long-Term Liabilities	1,036.1	1,512.2	45.9%
Minority Interest	608.7	663.1	9.0%
Common Stock	1,094.0	1,094.0	-
Shares Held With the Group	-26.5	-26.5	-
Legal Reserve	296.6	309.2	4.3%
Other Reserves	1,153.0	1,285.5	11.5%
Retained Earnings (Losses)	817.4	914.6	11.9%
Total Shareholder's Equity	3,334.4	3,576.8	7.3%
Total Liabilities and Shareholder's Equity	11,313.3	12,820.4	13.3%

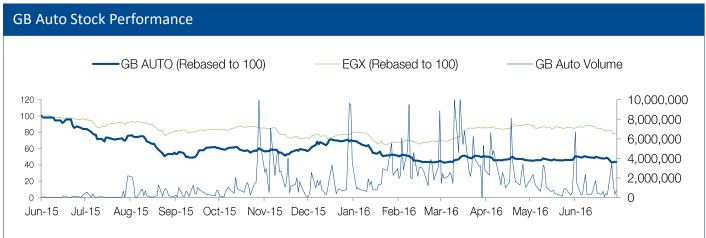




# A closer look at our shareholding structure as of 30 June 2016







#### DR Information **DR Symbol** : GBAXY **CUSIP** : 368290102 DR Exchange : OTC **DR ISIN** : US3682901026 Ratio : 01:50 Depositary : BK (Sponsored) **Effective Date** : 05/28/09 **Underlying ISIN** : EGS673T1C012 **Underlying SEDOL** : B1Y9TD5



### Management Biographies (1/3)

#### 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer

Dr. Raouf Ghabbour founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.

#### 2. Mr. Mostafa El Mahdi, Executive Board Member and Chief Financial Officer

Mr. Mostafa El Mahdi brings to GB Auto 22 years of experience at KPMG, where he joined in 1990 before being promoted to Partner in 2001. While there, he was Head of the Manufacturing and Consumer Market line of business and the Responsible Partner for Audit Efficiency. Mr. El Mahdi has also worked as Chief Internal Auditor and Advisor to the President of the Board of Directors for IGI. He has extensive experience in restructuring projects and transaction services, including due diligence and mergers & acquisitions. Mr. El Mahdi holds a Bachelor of Commerce degree with a focus in Accounting from Cairo University and is a Fellow of the Egyptian Society of Accountants and Auditors, as well as a Member of the American Institute of Accounts and Auditors.

#### 3. Mr. Nader Ghabbour, Executive Board Member and Group Chief Operating Officer

Mr. Nader Ghabbour started his career at GB Auto as a showroom sales representative for the passenger car division. He worked his way up to running the daily sales operations within the show room and later assumed the role of showroom sales supervisor and manager. Mr. Ghabbour's managerial capabilities were proven when he took on the more strategic role of managing the business-to-business arm of the passenger car segment. He currently serves as the chief operating officer for the passenger car division, managing the passenger car sales and after-sales functions, regional operations, and the Motorcycle and Three-Wheeler operations. Mr. Ghabbour graduated with a Bachelor of Arts in Business Administration from Boston University.

#### 4. Mrs. Amal Ragheb, Chief Operating Officer of Financing Businesses and Chief Credit Risk Officer

Mrs. Amal Ragheb joined GB Auto in October 2009 as Chief Operating Officer of Financing Businesses. She is responsible for all of the Group's financing business activities and holds the position of Executive Chairman for each. Mrs. Ragheb is also the Chief Credit Risk Officer, in charge of all credit risk management policies and applications for the Group, as well as Collections under legacy credits. A seasoned hands-on and results-oriented banker with a proven track record spanning over 29 years, Mrs. Ragheb joined GB Auto from Mashreq Bank, Dubai / UAE, where she held the position of Senior Vice President, Risk Management for two years. While there, Mrs. Ragheb spearheaded international growth initiatives, moving from its branch in Egypt where she was CEO & Country Manager for 4 years, during which time she restructured and revamped the bank, setting forth its future growth strategies in Egypt. Mrs. Ragheb started her banking career with Bank of America where she spent 23 years, holding a series of positions in Cairo and Dubai. She rose to become BoA's Country Manager and CEO for Egypt, as well as Regional Manager for the MENA Region, Turkey, and Africa, in which capacity she managed and set the Bank's strategies for the subject markets and oversaw the Bank's global business in the region. During her tenure at Bank of America, she was awarded the "Deal Team Honor of Excellence," as well as the "Best Contact Officer of the Year."



### Management Biographies (2/3)

#### 5. Mr. Ayman Al Kady, Chief Administration, Real Estate, and Projects Officer

Ayman Al Kady joined GB Auto in November 2015 as Chief of Administration, Real Estate and Projects. Those three functions support GB Auto's subsidiaries with a wide range of services. Mr. Al Kady is an Electrical Power Engineer and CFM, with around 30 years of experience in administration, facilities management, and program management. Prior to joining GB Auto, Mr. Al Kady was the General Manager of Cairo Festival City Mall and a Director of Administration and Facilities Management at several multinationals, including Vodafone Egypt, Orascom Construction Industries in Algeria, and telecoms provider Etisalat.

#### 6. Mr. Ghassan Kabbani, Chief Operating Officer of Two- and Three-Wheelers

Mr. Ghassan Kabbani brings more than 30 years' experience to GB Auto. He first worked in the family textile business from 1980 through 1994, when he left to join T.E.S. sheet metal. In 1996, together with Dr. Ghabbour and other partners, he established CITI (a 2- and 3-Wheeler company). In 2007 CITI merged with GB Auto, at which time Mr. Kabbani joined the company. Mr. Kabbani graduated from AUC in 1979 with a BA in Economics and Business Administration.

#### 7. Mr. Haytham Abou Taleb, Chief Internal Audit Officer

Mr. Haytham Abou Taleb brings to GB Auto over 17 years of experience in the review of governance, risks, and internal controls. Prior to joining GB Auto, he served as Group Internal Audit Manager at AW Rostamani Holding LLC – UAE; Group Internal Auditor at AI Futtaim Holding LLC – UAE; and Senior Internal Auditor at Social Fund for Development – (UNDP) – EGYPT. He is a specialist in internal control and governance processes review; compliance and continuous auditing; business process improvement and cost saving practices; fraud detection / investigation; and data mining and systems / business applications general controls review. Mr. Abou Taleb is experienced in the automotive, financial services, retail, insurance, construction sectors and holding companies in the MENA region. He graduated from the Faculty of Commerce at Ain Shams University and holds a postgraduate degree in Banking, Credit Management from AUC. He is a Certified Internal Auditor and Certified Internal Controls Auditor, member of the Institute of Internal Auditors – USA, the Internal Control Institute – USA, and the Association of Fraud Examiners – UAE Chapter.

#### 8. Karim Gaddas, Chief Executive Officer of Tires

Mr. Karim Gaddas joined GB Auto in 2015 as Chief Executive Officer of Tires, boasting 20 years of experience in general management, operations, and sales and marketing. In the last 16 years he occupied various positions at Pirelli that included headquarter-level roles in Milan and regional-level roles in Paris, Cairo, Alexandria, and Dubai. In addition to being the Global Sales Director for BU trucks, the CEO of the company's Middle East and India operations, and the CEO of African and Egyptian operations, Mr. Gaddas also served as Pirelli's Vice Chairman. He was also a member of the board at the Alexandria Tire Company for eight years. Mr. Gaddas began his career in 1996 at Gewiss,, an electrical materials company based in Bergamo, Italy, where he was the Area Manager for Central America, the Middle East, and Africa. He holds a B.A. in Business Administration from the Sup de Co Montpellier in France and an MBA from SDA Bocconi in Milan, Italy.



### Management Biographies (3/3)

#### 9. Mrs. Menatalla Sadek, Chief Investment Officer

Mrs. Menatalla Sadek joined GB Auto in December 2011 to lead the creation of an in-house corporate finance department to screen, initiate and conclude merger and acquisition transactions as part of the company's growth strategy. Mrs. Sadek also directs the firm's investor relations activities. She is a member of the company's Executive Committee and a regular attendee of the firm's board meetings. Mrs. Sadek brings with her more than a decade of experience in the investment field in Egypt and Europe. She was head of consumer goods research at regional investment bank Beltone Financial, where she was part of the team that helped take GB Auto public. Previously, she was in Sweden with Standard & Poor's European Rating Team, and was earlier Assistant Corporate Manager at Barclays Bank. Mrs. Sadek is a CFA Charterholder.

#### 10. Mr. Ossama El Awady, Chief Supply Chain Officer

Mr. Ossama El Awady joined GB Auto in 2014 and comes with more than 17 years of multinational experience within the Supply Chain. Mr. El Awady worked in different roles across the supply chain at Unilever from 1997 (post-graduation) until joining GB Auto. His most recent role was in Global Material Procurement. Mr. El Awady has multi-function experience (R&D, manufacturing, supply chain logistics, planning, warehousing and procurement), as well as cross regional supply chain experience, where he has led teams both remotely and physically in manufacturing, planning & logistics, and procurement, across regions of Africa, Turkey, the Middle East and Russia. He has a track record of setting regional & global strategies, as well as seamless execution, especially in start-up operations and emerging businesses. Mr. El Awady is an industrial engineer graduate from Alexandria University.

#### 11. Mr. Ramez Adeeb, Chief Manufacturing Officer

Mr. Ramez Adeeb joined GB Auto in 1995, holding a number of positions and gaining experience in functions including planning, engineering, and quality control until he left the company in 2001 for a position as a project manager at RITEC Consultancy. Mr. Adeeb rejoined GB Auto in 2003, garnering additional experience in the segments of localization management, aggregate planning, sales technical support, industrial projects management and, finally, the group technical support directorship. Mr. Adeeb graduated with a Bachelor's degree from Cairo University's Mechanical Engineering Department in 1993. He served as a Research Assistant in Rotor Dynamics and Vibration at Cairo University from 1994-95. He earned an MBA in Marketing Management from the Netherlands' Maastricht School of Management in 2005.

#### 12. Mr. Wissam Al-Adany, Chief Information Technology Officer

Mr. Wissam Al-Adany joined GB Auto in 2014 bringing with him more than 19 years of experience in IT management, including four years of international experience in Brazil, France and Kazakhstan. Prior to joining GB Auto, Mr. Al-Adany served as Group Chief Information Technology Officer of the Americana Group — whose major shareholder is the multinational Al Kharafi Conglomerate — where he managed the Group's IT Operations for 15 companies. He started his career with GlaxoSmithKline as a Senior Systems Engineer, and from there moved on to Lafarge as Country IT Director for four years. Mr. Al-Adany has deep techno-functional knowledge in all facets of IT and a robust track record in IT infrastructure management, service delivery, ERP implementation and techno-commercial support. He holds a BSc in Communications & Electronics Engineering from Ain Shams University in Cairo, and an MBA from the American University in Cairo.



### **Board of Directors Biographies**

- 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer, founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.
- 2. Mr. Aladdin Hassouna Saba, Non-Executive Director, is the co-founder and Chairman of Beltone Financial, a leading regional financial services institution operating in the fields of Investment Banking, Asset Management, Private Equity, Brokerage and Equity Research. Mr. Saba is also a founding member of the Egyptian Investment Management Association, in addition to the Egyptian Capital Markets Association. Mr. Saba sits on the boards of The Egyptian Stock Exchange, National Bank of Egypt, as well as various corporations and investment funds.
- 3. Mr. Ahmed El Wakil, Non-Executive Director, is a highly active and well-reputed member of Egypt's business community and joins GB Auto's Board of Directors with over four decades of experience. Since 1971, he has served as Chairman of his growing privately-owned ventures – El Wakil Oil Mills, El El Wakil Cotton Gins, and El Beheira Rice Mills – which all fall under the umbrella of the self-founded Wakalex Group. Mr. El Wakil has been the Chairman of the Federation of Egyptian Chambers of Commerce since 2010 and sits on the Board of various organizations, including the National Organization for Social Insurance, the Alexandria Port Authority, and the Internal Trade Development Authority, in addition to being the Vice Chairman of the Association of the Mediterranean Chambers of Commerce and Industry (ASCAME).
- Mr. Mostafa El Mahdi, Executive Director and Chief Financial Officer, brings to GB Auto 22 years of experience at KPMG, where he joined in 1990 before being promoted to Partner in 2001. While there, he was Head of the Manufacturing and Consumer Market line of business and the Responsible Partner for Audit Efficiency. Mr. El Mahdi has also worked as Chief Internal Auditor and Advisor to the President of the Board of Directors for IGI. He has extensive experience in restructuring projects and transaction services, including due diligence and mergers & acquisitions. Mr. El Mahdi holds a Bachelor of Commerce degree with a focus in Accounting from Cairo University and is a Fellow of the Egyptian Society of Accountants and Auditors, as well as a Member of the American Institute of Accounts and Auditors.
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- Dr. Walid Sulaiman Abanumay, Non-Executive Director, has been the Managing Director of Al-Mareefa Al Saudia Company since 1997, where he oversees investments in both developed and emerging markets. Mr. Abanumay has held several executive roles: between February 1993 and January 1994, he was the General Manager of the Investment Department of the Abanumay Commercial Center; between November 1990 and February 1993, he worked in the Treasury and Corporate Banking department of SAMBA. Mr. Abanumay is a board member of several prominent companies, including: Madinet Nasr for Housing and Development (since 1998), Raya Holding (since 2005), and Beltone Financial.
- 7. Mr. Mounir Fakhry Abdelnour, Non-Executive Director, brings more than 40 years of economy-centric experience to GB Auto's Board of Directors. Since 1970, he has occupied various high-ranking positions at a number of reputable banking institutions and also served in different ministerial posts, including Minister of Tourism and Minister of Industry and Trade, among others. In 1976, he cofounded American Express Middle East (AMEX), where he served as Vice President and board member until 1980. He was also a founder and Chairman of the Egyptian-French Agro-foods Company between 1983-2014. Throughout his career, Mr. Abdelnour served as a board member at the EGX, the National Council for Human Rights, and the Federation of Egyptian Industries. He currently sits on the board of Commercial International Bank of Egypt (CIB), Beltone Financial, and Domty. As an active participant in Egyptian political life, Mr. Abdelnour headed the opposition bloc in parliament between 2000-2005 and was a member of the time-honored political party Al Wafd from 2005-2011.



# Glossary of Commonly Used Terms

CKD	Completely Knocked Down. These are kits imported from the
	supplier and assembled in Egypt, using the locally-mandated
	percentage of domestic parts.

- Completely Built Up. This refers to vehicles that are imported fully-**CBU** assembled.
- Line of Business. **LOB**
- LTR **Light Truck Radial**
- Original Equipment Manufacturer. For instance, Hyundai is the OEM **OEM** of the Hyundai Verna.
- Off-the-road **OTR**
- Semi-Knocked Down. These are kits that arrive mostly assembled by SKD the supplier; GB Auto simply finishes the assembly.
- Passenger Car Radial. **PCR**
- Truck and Bus Radial. **TBR**

# Thank you ir.ghabbourauto.com

#### **INVESTOR RELATIONS**

Menatalla Sadek, CFA Chief Investment Officer

> Andre Valavanis Financial Analyst

> Sarah Maged Financial Analyst

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**Shareholder Information** 

Reuters Code: AUTO.CA Bloomberg Code: AUTO.EY

**Number of Shares Outstanding** 

1,094,009,733

