# INVESTOR PRESENTATION

FOURTH QUARTER 2018



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# OUTLINE

GB Auto Overview	. 04
GB Auto & Auto Related	. 10
GB Capital	. 22
Consolidated Financial Performance	. 25
Key Corporate and Shareholder Information	_ 28

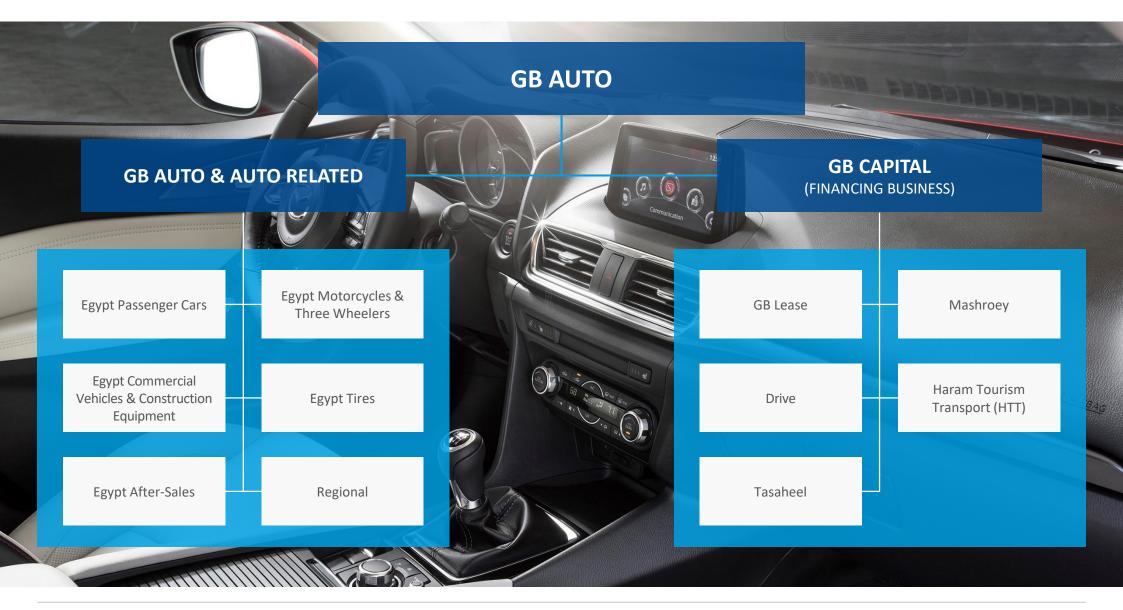
# PERFORMANCE

SPEAKS FOR ITSELF



## I. GROUP OVERVIEW

GB Auto Group is a leading regional automotive player and non-bank financial services provider in Egypt with the Group's operations split into core automotive (GB Auto & Auto Related) and high-margin financing businesses (GB Capital).





# GB Auto is comprised of diverse operations that span the value chain from manufacturing and assembly to sales, after-sales, and trading.\*

Egypt Passenger Cars	Egypt Motorcycles & Three Wheelers	Egypt CV&CE	Egypt Tires	Egypt After-Sales	Regional
<ul> <li>Assembly:</li> <li>Passenger car CKD and imported CKD kits</li> <li>Sales &amp; Distribution:</li> <li>Imported CKD kits with a production capacity of c80,000 units per year</li> <li>CBU vehicles</li> </ul>	<ul> <li>Assembly:</li> <li>Motorcycles and three- Wheelers CKD assembly</li> <li>Manufacturing</li> <li>Motorcycles and three- wheelers components at the Badr Facility</li> <li>Sales &amp; Distribution:</li> <li>Motorcycles and three- wheelers</li> </ul>	Assembly: • Trucks Manufacturing: • Bus bodies • Trailers/superstructures Sales & Distribution: • Trucks • Buses • Trailers/superstructures • Construction/farming equipment	Sales & Distribution: • Passenger car, van, truck, construction equipment, and bus tires	<ul> <li>Sales &amp; Distribution:</li> <li>After-sales services and distribution of spare parts for passenger cars, motorcycles and three- wheelers, and commercial vehicles</li> <li>Largest cross-country network of its kind, with continual expansion</li> </ul>	<ul> <li>Sales &amp; Distribution:</li> <li>Imported CBU passenger car units in Iraq (Hyundai)</li> <li>Bajaj motorcycles and three-wheelers in Iraq with after sales services</li> </ul>
FY18 Gross Profit Margin 9.5%	FY18 Gross Profit Margin 13.9%	FY18 Gross Profit Margin 10.7%	FY18 Gross Profit Margin 16.4%	FY18 Gross Profit Margin 26.2%	FY18 Gross Profit Margin 9.2%
40.3%	13.4%	5.8%	4.3%	4.4%	15.4%
FY18 Group Revenue Contribution	FY18 Group Revenue Contribution	FY18 Group Revenue Contribution	FY18 Group Revenue Contribution	FY18 Group Revenue Contribution	FY18 Group Revenue Contribution
5-Year CAGR 12.0%	5-Year CAGR 22.3%	5-Year CAGR 13.5%	5-Year CAGR 28.5%	5-Year CAGR 20.1%	5-Year CAGR 7.1%
27.7%	13.5%	4.5%	5.1	8.3%	10.3%
FY18 Group Gross Profit Contribution	FY18 Group Gross Profit Contribution	FY18 Group Gross Profit Contribution	FY18 Group Gross Profit Contribution	FY18 Group Gross Profit Contribution	FY18 Group Gross Profit Contribution

\*GB Auto has one secondary line of business, Others, which consists of lubricants, pre-owned passenger cars, pre-owned commercial vehicles, and retail.



# GB Capital is a leading non-bank financial services provider in Egypt and targets to further grow through expanding its five existing businesses and adding new services.

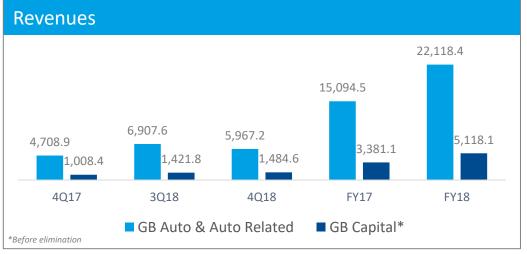




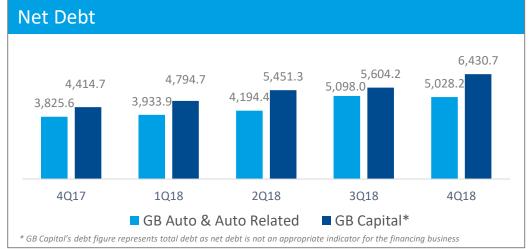
# The Group has an established regional footprint, with a strong portfolio of top global brands.

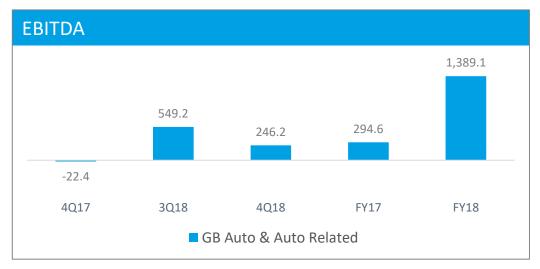


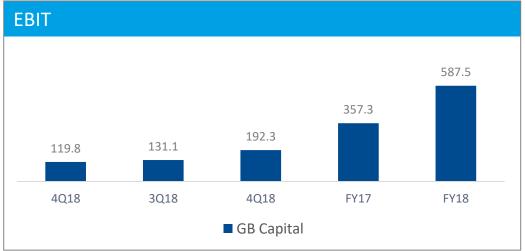




## Progression of Key Indicators (all figures in LE million)







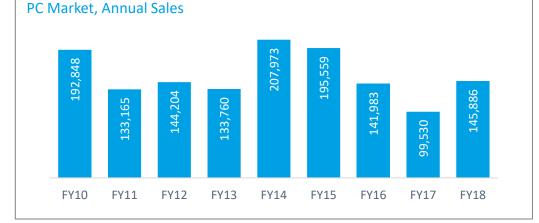


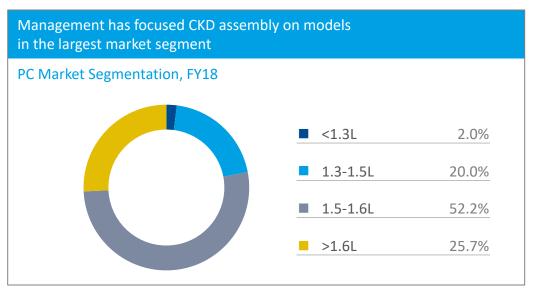


## II. GB AUTO & AUTO RELATED

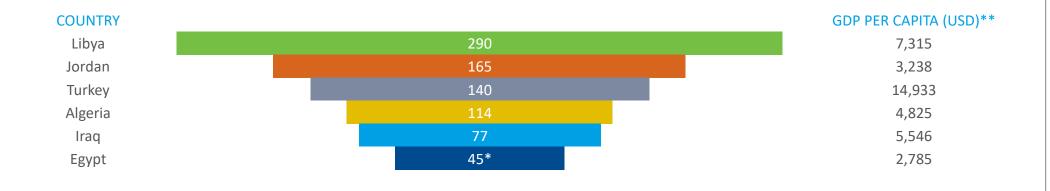
## We see clear signs of recovery in the Passenger Car market.

The Egyptian passenger car market is showing signs of strong recovery after significant turbulence throughout the last two years





Management anticipates substantial future growth on the back of relatively low penetration rates per 1,000 people, as shown here:



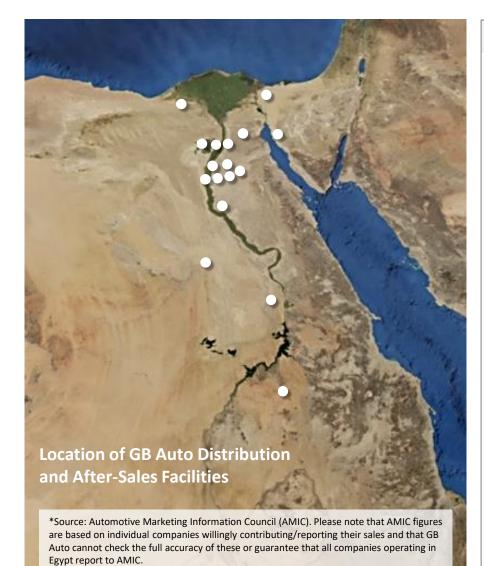
Sources: Automotive Marketing Information Council (AMIC); International Monetary Fund, World Bank, Business Monitor International, CIA World Fact Book, GB Auto Research.

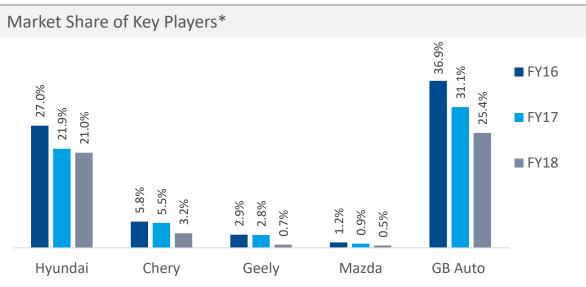
\*Please note that this figure refers to passenger cars only, while the motorization figures of the other countries in this graphic refer to cars, buses, and freight vehicles but do not include two-wheelers.

\*\*2017 GDP per capita figures as 2018 figures are not yet available.



# GB Auto remains a strong player with an unmatched distribution and After-Sales network, expansive product offering, and strong proposition as the best value for money.





GB Auto remained **the leader in the PC segment with a market share of 25.4%** as of FY18 (including Hyundai, Geely, Mazda, and Chery) compared to 31.1% in FY17

GB Auto offers the following brands: Hyundai, Chery, Geely, and Mazda.

Largest national distribution and after-sales service network.

GB Auto now offers **five CKD models** compared to only two in 2015.



Reduction of inventory is no longer a focal point in our strategy; the current focus of the division is margin expansion and operational efficiency.

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		4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18	
CBU Sales Volume	(Units)	4,247	7,471	4,796	-35.8%	12.9%	10,063	19,556	94.3%	
CKD Sales Volume	(Units)	5,783	5,055	3,721	-26.4%	-35.7%	21,453	17,819	-16.9%	
Total Sales Volume	(Units)	10,030	12,526	8,517	-32.0%	-15.1%	31,516	37,375	18.6%	
Sales Revenue	(LE million)	2,455.7	3,734.0	2,447.9	-34.4%	-0.3%	6,840.5	10,407.8	52.2%	
Gross Profit	(LE million)	58.0	386.0	211.2	-45.3%	-	283.4	986.3	-	
Gross Profit Margin	(%)	2.4%	10.3%	8.6%	-1.7	6.3	4.1%	9.5%	5.3	

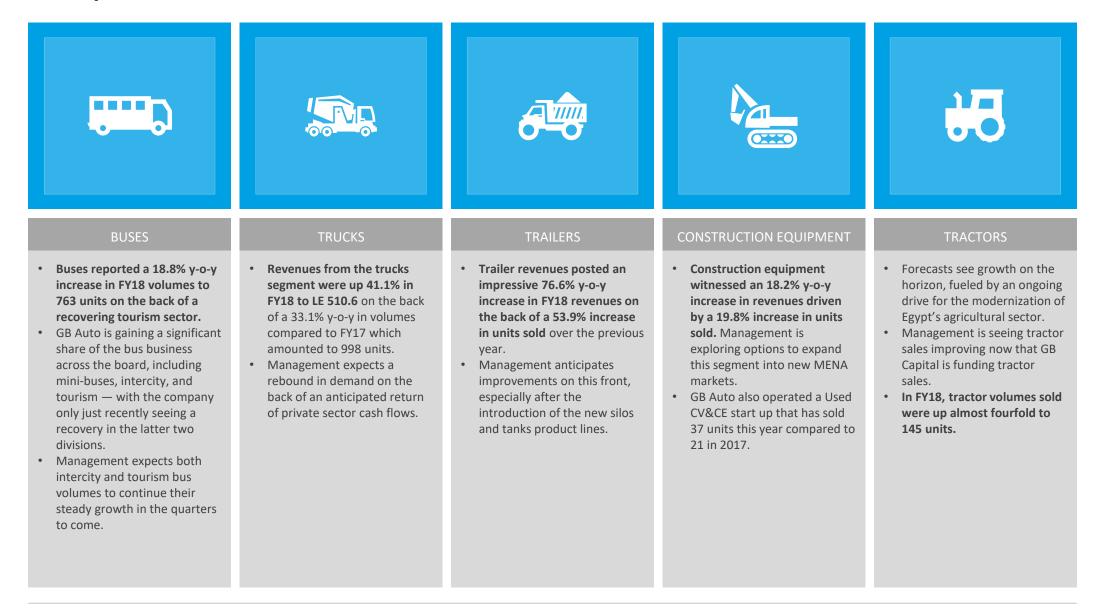


GB Auto is the exclusive Egyptian distributor for Bajaj three-wheelers and motorcycles, both of which continue to enjoy strong demand.





GB Auto's CV&CE line of business offers a range of commercial vehicle and construction equipment solutions in Egypt, including assembly, distribution and manufacturing operations.





Management is positive on the LOB due to investments in infrastructure development, transport demand being pushed by the government, and an expected recovery in tourism activity.

	2								
			P						
	-	C				-			
		4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18
Bus Sales Volume	(Units)	176	247	207	-16.2%	17.6%	642	763	18. <mark>8%</mark>
Truck Sales Volume	(Units)	254	129	229	77.5%	-9.8%	750	998	33.1%
Tractor Sales Volume	(Units)	-	-	34	V		21	78	
Trailer Sales Volume	(Units)	40	50	51	2.0%	27.5%	165	254	53.9%
Construction Equipment Sales Volume	(Units)	45	35	49	40.0%	8.9%	121	145	19.8%
Total Sales Volume	(Units)	515	461	570	23.6%	10.7%	1,699	2,238	31.7%
Total Sales Revenue	(LE million)	336.1	340.9	446.5	31.0%	32.9%	1,092.2	1,507.1	38.0%
Gross Profit	(LE million)	45.4	43.5	24.3	-44.1%	-46.4%	176.8	161.9	-8.4%
Gross Profit Margin	(%)	13.5%	12.8%	5.4%	-7.4	-8.1	16.2%	10.7%	-5.4



# GB Auto operates the largest and fastest-growing network of after-sales services in Egypt, covering Passenger Cars, Motorcycles & Three-Wheelers, and Commercial Vehicles & Construction Equipment.

Passenger Cars	Revenues from cars after sales y-o-y increase i 706.5 million. GB Auto launch concept "GB Ex partnership wit station in 3 loca Zagazig and Po Express, GB Au its reach and ca quick and conv close proximity homes.	recorded a n FY18 to I ned its new press" in th Wattane ations: Mai rt Said. Wit to has exte an better p enient serv	a 3.2% E eya gas nsoura, ch GB ended rovide <i>v</i> ice in	C Moto & Th Whe		th 29 re	ree-wheele .0% y-o-y i	r motor cy ers recorde ncrease in .E 185.5 mi	d a FY18	Commer Vehicles Construc Equipme	& tion	growth o	ion recorde f 19.1% y-o 38.0 million	-y increasing
Total After-Sales Egy	pt	4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18	Egypt Aft 5-Year Re (all figures	venues	Progress	sion	
Passenger Car AFS Revenue	(LE million)	175.7	185.6	189.7	2.2%	7.9%	684.7	706.5	3.2%				1,028.2	1,129.9
2&3 Wheelers AFS Revenue	(LE million)	46.6	46.3	47.9	3.5%	2.9%	143.8	185.5	29.0%			826.2		
CV&CE AFS Revenue	(LE million)	56.6	64.5	66.4	3.0%	17.4%	199.8	238.0	19.1%	451.6	569.2			
Total AFS Egypt Revenue	ue (LE million)	278.9	296.3	304.0	2.6%	9.0%	1,028.2	1,129.9	9.9%					
Total AFS Egypt Gross Profit	(LE million)	69.6	83.1	69.3	-16.6%	-0.5%	294.0	295.5	0.5%					
Total AFS Egypt Gross Profit Margin	(%)	25.0%	28.1%	22.8%	-5.3	-2.2	28.6%	26.2%	-2.4	FY14	FY15	FY16	FY17	FY18

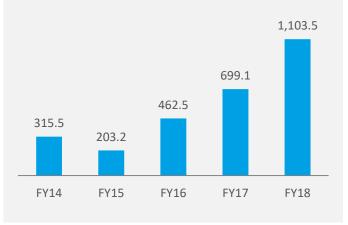


GB Auto's Tires LOB has shown strong growth in revenues in 2018 compared to 2017 while maintaining a healthy gross profit margin.

-				$\square$	-			15			
			Tire	s in: Eg	gypt						
<b>ZLAS</b>			WEST LAKE DeriedRimmence titres								
УОКО	HAMA		IRELI		C	VERDE		DO	J <b>BLEST</b> XR		
Passenger ca	ar tires	Light t	ruck tire	s T	ruck tire	s Of	ff-the-ro	oad (OTI	R) tires		
					-	Th			2		
Egypt Tires Summary Perforr	mance	4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18		
Total Sales Revenues	(LE million)	198.6	367.5	278.4	-24.2%	40.2%	699.1	1103.5	57.8%		
Total Gross Profit	(LE million)	40.6	59.0	41.2	-30.1%	1.6%	131.8	180.5	37.0%		
Gross Margin	(%)	20.4%	16.0%	14.8%	-1.2	-5.6	18.8%	16.4%	-2.4		

- The Group's tires division continued on its growth trajectory with revenues up a strong 57.8% y-o-y to LE 1,103.5 million in FY18, and recording a 40.2% y-o-y increase in 4Q18 revenues to LE 278.4 million.
- Decrease in 4Q18 revenues compared to 3Q18 is due to the seasonality effect of the automotive market .
- Management continues to pursue tire representations in niche markets, such as TBR overload tires and specialty tires, leveraging its growing distribution network for commercial tires.

## Egypt Tires 5-Year Revenues Progression (all figures in LE million)





# On a regional level, GB Auto distributes CBU units of Hyundai passenger cars in Iraq; Bajaj motorcycles & three-wheelers in Iraq; and operates after-sales service centers in Iraq.

## **Regional Operations**

• Regional operations delivered a strong overall performance in FY18 with revenues increasing 35.3% y-o-y to LE 3,977.7 million. Meanwhile on a quarterly basis, division revenues were up an impressive 93.3% y-o-y to LE 1,301.2 million in 4Q18.

## Iraq

#### **Passenger Cars**

• Demand for passenger cars in the Iraqi market accelerated with improving security and increased political stability. Total PC volumes in Iraq were up 34.4% y-o-y in FY18.

#### **Two- and Three-Wheelers**

- Two and three-wheelers where volumes grew more than threefold to 20,763 units in FY18. Quarterly volumes were up to 6,525 units in 4Q18 or c.2,175 units per month compared to c.1,950 units in 3Q18 and c.815 units in 4Q17.
- Management expects the LoB's growth trajectory to continue into 2019, and is accelerating its strategy to expand the sales and after-sales network for Passenger Cars and 2&3W in Iraq as it has successfully done so in Egypt.

Regional Perfc	ormance	4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs 4Q18	FY17	FY18	% Change FY17 vs FY18
Total Regions Revenues	(LE million)	673.0	1,134.6	1,301.2	14.7%	93.3%	2,940.8	3,977.7	35.3%
Total Regions Gross Profit	(LE million)	-10.4	120.5	64.8	-46.2%	-	112.1	367.4	-
Gross Margin	(%)	-1.5%	10.6%	5.0%	-5.6	6.5	3.8%	<b>9.2%</b>	5.4

## Operations in Iraq





Passenger Cars

Two & Three-Wheelers





## **GB Auto & Auto Related Income Statement**

(LE million)	4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18
Revenues	4,522.6	6,546.3	5,630.7	-14.0%	24.5%	14,440.0	20,918.1	44.9%
Inter-Segment Revenues	186.3	361.3	336.5	-6.8%	80.6%	654.5	1,200.4	83.4%
Total Revenues	4,708.9	6,907.6	5,967.2	-13.6%	26.7%	15,094.5	22,118.4	46.5%
COGS	(4,228.3)	(5,727.7)	(5,071.4)	-11.5%	19.9%	(13,178.6)	(18,434.1)	39.9%
Inter-Segment Cost of Sales	(186.3)	(361.3)	(351.4)	-2.7%	88.6%	(655.5)	(1,215.2)	85.4%
Gross Profit	294.3	818.7	544.5	-33.5%	85.0%	1,260.4	2,469.1	95.9%
Gross Profit Margin	6.2%	11.9%	9.1%	-2.7	2.9	8.3%	11.2%	2.9
SG&A	(306.6)	(365.9)	(419.4)	14.6%	36.8%	(1,187.7)	(1,489.2)	25.4%
Other operating income	53.5	49.6	61.7	24.5%	15.3%	183.7	202.7	10.3%
Provisions (Net)	(111.8)	(6.4)	40.0	-	-	(145.2)	58.2	-
Operating profit	(70.6)	495.9	226.8	-54.3%	-	111.3	1,240.8	-
Finance cost / income	(286.4)	(260.3)	(258.0)	-0.9%	-9.9%	(1,129.5)	(1,006.9)	-10.9%
FOREX	36.9	(0.3)	(1.2)	-	-	(85.5)	(8.6)	-89.9%
Net profit / (loss) before tax	(320.2)	235.3	(32.4)	-	-89.9%	(1,103.7)	225.2	-
Income tax	(26.4)	(18.3)	(15.9)	-13.4%	-39.9%	87.8	(39.6)	-
Net profit / (loss) after tax and								
before NCI	(346.6)	217.0	(48.3)	-	-86.1%	(1,015.9)	185.6	-
NCI	(37.2)	23.1	(1.3)	-	-96.6%	(89.9)	48.1	-
Net profit / (loss) after NCI	(309.4)	193.9	(47.0)	-	-84.8%	(926.0)	137.5	-
EBITDA	(22.4)	549.2	246.2	-55.2%	-	294.6	1,389.1	-
EBITDA Margin	-	8.0%	4.1%	-4.1	-	2.0%	6.3%	4.3

## GB Auto & Auto Related Key Working Capital Components

(LE million)	4Q17	1Q18	2Q18	3Q18	4Q18
Inventory	2,991.5	2,971.3	3,409.1	3,972.2	4,769.1
Receivables	1,345.1	1,601.0	1,852.9	1,991.1	1,923.0
Advances	683.7	762.7	922.2	940.1	570.4
Debtors & Other Debit Balances	504.2	821.7	924.9	1,316.4	938.2
Payables	1,357.7	2,002.3	2,594.3	2,536.5	2,518.6
Working Capital	4,166.8	4,154.3	4,514.8	5,683.3	5,682.0



(LE million)		1Q18	1H18	9M18	FY18
Net debt / equity*	Units	1.11	1.13	1.30	1.30
Total liabilities less cash / equity	Units	2.01	2.18	2.22	2.21
Current ratio	Units	1.03	1.03	1.05	1.05
Net debt / EBITDA	Units	3.92	3.53	3.35	4.23
EBITDA / finance cost	Units	1.01	1.21	1.53	1.21
Average capital employed **	LE million	7,385.4	7,736.6	8,903.1	8,738.1
ROCE ***	%	9.4%	13.1%	16.5%	14.6%
ROE of GB Auto (Auto and Auto Related) toward group pre forex ^	%	-3.9%	0%	9.1%	5.6%

\*Net Debt for segments = (short term debt + long term debt + due to related parties - inter-segment) - Cash and cash equivalents including due from related parties - inter-segment

\*\* Capital employed for segments at the end of the period = (property, plant and equipment + Intangible assets and goodwill + Investment property + inventories + Trade receivables + Debtors and other debit balance) - (Trade payables + Other current liabilities)

\*\*\* ROCE for segments = operating profit / average capital employed at year -end 2017 and 2018 ^ RoE of GB Auto (Auto and auto related) towards Group pre FOREX = (Net profit / (loss) after NCI - FOREX) / Total shareholders' equity before NCI.

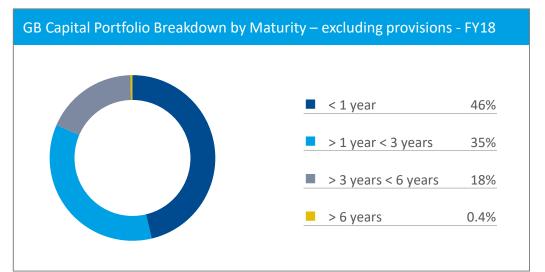






## III. GB CAPITAL

## GB Capital's strategy is to benchmark operations against the best in the field, building on strict and robust credit, risk classification and provisioning policies developed for each industry.



#### **GB** Capital Portfolio Breakdown by Value FY18



# GB Capital Portfolio Breakdown by Asset Type 3Q18

Automotive	37%
Real Estate	36%
Machinery & Equipment	5%
Agriculture Equipment	5%
Others	17%

Supplementary Financial Information – GB Capital		FY17 9	9M18	FY18
Net Portfolio Assets	(LE mn)	5,768.9	7,180.3	8,134.2
Debt / Equity	Х	4.51x	3.72x	3.88x
Debt / Equity - Regulator Definition (non current debt to equity)	Х	3.55x	2.98x	3.12x
Equity / Loan Portfolio	%	17.0%	21.0%	20.4%
Annualized Return on Avg. Equity (ROAE) - Excluding NCI*	%	34.2%	27.9%	30.5%
ROAA [Annualized the period EBIT pre funding costs after tax / average assets of period]	%	21.2%	22.2%	22.3%
Annualized net interest margin (%) [(interest income - interest expense) for the last quarter X 4 / average portfolio size for the quarter]	%	10.0%	11.9%	14.3%
Provision for portfolio :				
Provision (BS) / Loan portfolio %	%	2.42%	3.13%	2.54%
Provision (BS) / NPL % (Coverage ratio)*	%	130%	148%	212%
NPL / Loan portfolio %	%	1.9%	2.1%	1.2%

\* \* Annualized ROAE is calculated as the annualized net profit -after NCI- for the period then divided by the average shareholders equity -excluding- NCI for the period



## **GB** Capital Income Statement (Before Elimination)

(LE million)	4Q17	3Q18	4Q18	% Change 4Q18 vs. 3Q18	% Change 4Q17 vs. 4Q18	FY17	FY18	% Change FY17 vs. FY18
Revenue	637.6	952.6	939.9					48.5%
	370.8	469.2		-1.3% 16.1%	47.4%	2,189.3	3,250.8	48.5% 56.7%
Interest Income			544.8			1,191.8	1,867.3	
Total Revenues	1,008.4	1,421.8	1,484.6	4.4%	47.2%	3,381.1	5,118.1	51.4%
Cost of Sales	(580.8)	(869.2)	(876.1)	0.8%	50.9%	(2,023.7)	(3,009.5)	48.7%
Cost of Funds	(232.2)	(260.9)	(271.2)	3.9%	16.8%	(719.1)	(1,023.4)	42.3%
Total Cost of Revenues	(813.0)	(1,130.2)	(1,147.3)	1.5%	41.1%	(2,742.9)	(4,032.9)	47.0%
Gross Profit	195.4	291.6	337.3	15.7%	72.6%	638.3	1,085.2	70.0%
SG&A	(65.7)	(104.3)	(126.8)	21.6%	92.9%	(238.2)	(410.7)	72.4%
Provisions	(14.9)	(64.1)	(27.5)	-57.2%	84.0%	(58.2)	(117.4)	-
Operating Profit	114.7	123.2	183.1	48.6%	59.6%	341.8	557.1	63.0%
Other Income	5.1	7.9	9.2	15.6%	79.9%	15.4	30.5	97.6%
EBIT	119.8	131.1	192.3	46.6%	60.4%	357.3	587.5	64.5%
Other Interest & Similar Income	1.4	(20.6)	1.9	-	33.6%	2.5	(18.4)	-
FOREX	(1.5)	(13.4)	(3.5)	-73.7%	-	(6.4)	(21.3)	-
EBT	119.7	97.1	190.7	96.3%	59.2%	353.4	547.8	55.0%
Income Tax	(20.7)	(32.0)	(35.4)	10.7%	71.3%	(59.8)	(111.8)	87.0%
Profit After Tax & Before NCI	99.1	65.1	155.3	-	56.7%	293.6	436.0	48.5%
NCI	12.4	20.0	29.8	48.9%	-	35.6	76.6	-
Net Profit After Tax & NCI	86.6	45.1	125.4	-	44.8%	258.0	359.4	39.3%
Breakdown of Revenue By Company								
GB Lease	256.5	235.2	259.1	10.2%	1.0%	854.4	1,008.2	18.0%
Drive	382.9	597.7	600.3	0.4%	56.8%	1,321.2	1,979.1	49.8%
Mashroey	265.0	398.1	415.0	4.2%	56.6%	904.6	1,439.5	59.1%
Tasaheel	91.9	172.9	191.7	10.9%	108.5%	255.4	625.9	-
Haram	12.0	17.8	18.6	4.5%	54.3%	45.4	65.5	44.2%
Total	1,008.4	1,421.8	1,484.6	4.4%	47.2%	3,381.1	5,118.1	51.4%





## IV. CONSOLIDATED FINANCIAL PERFORMANCE

## **GB** Auto Segregated Income Statement

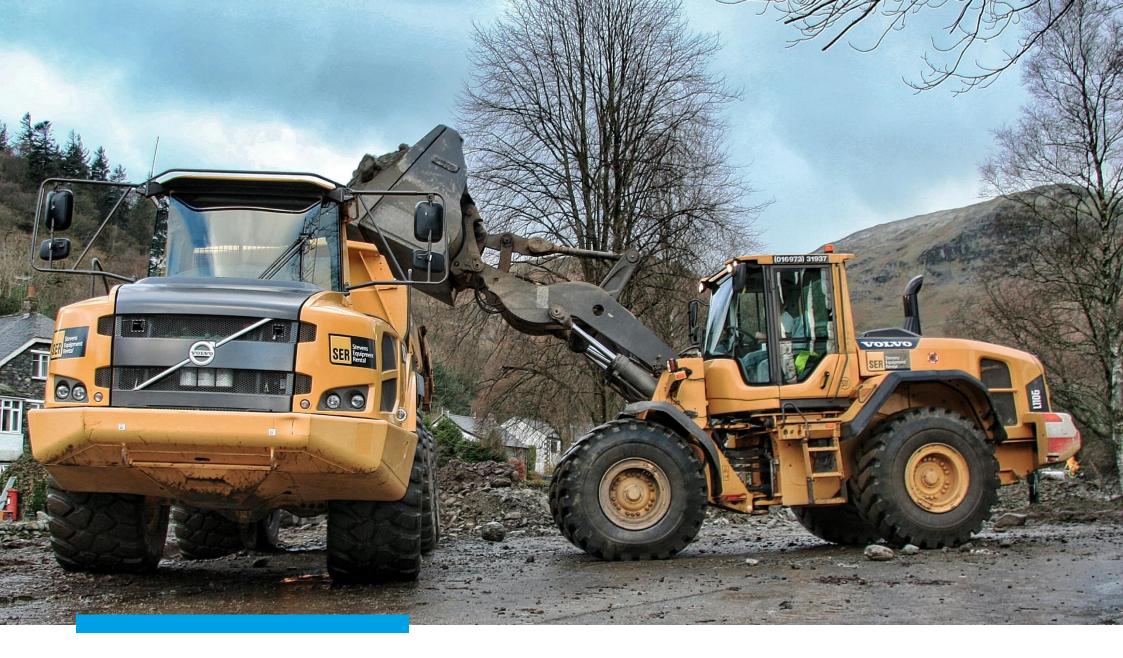
	FY18						
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business)	Elimination	GB Auto Consolidation			
Revenues	20,918.1	4,893.9	-	25,812.0			
Inter-segment revenues	1,200.4	224.2	(1,424.6)	-			
Total revenues	22,118.4	5,118.1	(1,424.6)	25,812.0			
Cost of sales	(18,434.1)	(3,813.9)		(22,248.0)			
Inter-segment cost of sales	(1,215.2)	(219.0)	1,434.2	-			
Cost of Sales	(19,649.3)	(4,032.9)	1,434.2	(22,248.0)			
Gross Profit	2,469.1	1,085.2	9.6	3,564.0			
General, selling and administrative expenses	(1,489.2)	(410.7)	197.5	(1,702.5)			
Other operating income	202.7	30.5	(60.0)	173.1			
Provisions (Net)	58.2	(117.4)	-	(59.2)			
Operating profit	1,240.8	587.5	147.0	1,975.4			
Finance cost / income	(1,006.9)	(18.4)	(131.9)	(1,157.3)			
FOREX	(8.6)	(21.3)	-	(30.0)			
Net profit / (loss) before tax	225.2	547.8	15.1	788.1			
Income tax	(39.6)	(111.8)	-	(151.4)			
Net profit / (loss) after tax and before NCI	185.6	436.0	15.1	636.7			
NCI	(48.1)	(76.6)	3.7	(121.0)			
Net profit / (loss) after NCI	137.5	359.4	18.8	515.7			



## **GB Auto Segregated Balance Sheet**

	As at 31 December 2018						
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business) Elimina		GB Auto Consolidation			
Property Plant & Equipment	2,633.8		(152.7)	6,271.1			
Intangible Assets & Goodwill	429.2		-	430.2			
Payment Under Investments	1.0		-	1.0			
Investments in Subsidiaries (GB Capital)	327.3		(327.3)	8.0			
Notes Receivable	74.9		-	1,548.8			
Other Debit Balance - Inter-Segment	95.7	· · · · · · · · · · · · · · · · · · ·	(95.7)	-			
Investments Property	90.9		-	90.9			
Deferred Tax Assets	279.6		-	282.6			
Non-Current Assets	3,932.3		(575.6)	8,632.6			
Inventories	4,769.1		-	4,820.8			
Trade Receivables	1,848.1	2,814.7	(51.8)	4,611.0			
Advance Payments to Suppliers	570.4	· · · · · · · · · · · · · · · · · · ·		579.3			
Debtors & Other Debit Balance	938.2		11.7	1,045.9			
Due from Related Parties	130.6		-	202.0			
Due from Related Parties - Inter-Segment	207.0		(210.8)	-			
Cash and Cash Equivalents	887.7			1,179.3			
Current Assets	9,351.1	3,338.0	(250.8)	12,438.3			
Total Assets	13,283.4		(826.4)	21,070.9			
			5 F				
Share Capital	1,094.0	318.0	(318.0)	1,094.0			
Legal Reserves	298.5	33.5	(0.5)	331.5			
Private Reserve	2,482.8	9.7	(1.8)	2,490.7			
Accumulated Profit (Losses)	(1,276.7)	763.3	1.2	(512.3)			
Net Income / (Loss) for The Period	137.5	359.4	18.8	515.7			
Total Shareholders' Equity Before Nci	2,736.2	1,483.8	(300.3)	3,919.7			
Total Nci	1,131.2	171.8	(12.3)	1,290.7			
Total Equity	3,867.4	1,655.6	(312.6)	5,210.4			
Trade Payables	2,518.6	214.4	(0.0)	2,732.9			
Deferred Revenue - Inter-Segment	36.1	-	(36.1)	-			
Loans & Overdraft	5,926.9	3,324.9	-	9,251.8			
Due to Related Parties	75.0	19.9	-	94.9			
Due to Related Parties - Inter-Segment	131.0	79.8	(210.8)	0.0			
Provision	167.7	85.8	-	253.5			
Other Current Liabilities	23.0	108.7	-	131.7			
Total Current Liabilities	8,878.3	3,833.4	(247.0)	12,464.8			
Loans	65.0	3,105.9	-	3,170.9			
Provision	15.2	-	-	15.2			
Deferred Revenue	54.3	-	-	54.3			
Deferred Revenue - Inter-Segment	266.9	-	(266.9)				
Deferred Tax Liabilities	136.4	19.0	-	155.4			
Total Non-Current Liabilities	537.7	3,124.9	(266.9)	3,395.8			
Total Equity And Liabilities	13,283.4	8,613.9	(826.4)	21,070.9			



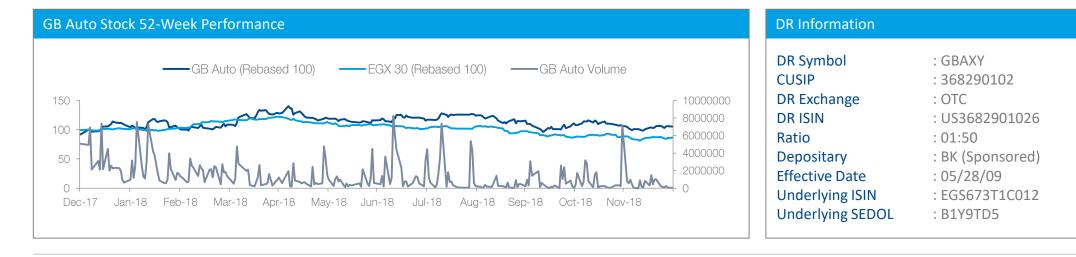


## V. KEY CORPORATE & SHAREHOLDER INFORMATION

# GB Auto is focused on the long-term sustainability of the business and its ability to deliver to shareholders

#### GB Auto's Shareholding Structure (%) Geographic Distribution of the Free Float (%) Egypt 25% Saudi Arabia 25% Ghabbour Family 62.6% Rest of Europe 24% Rest of World 17% Free Float 37.4% **United States** 4% United Kingdom 6%

## A closer look at our shareholding structure as of 31 December 2018





#### 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer

Dr. Raouf Ghabbour founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.

#### 2. Mr. Nader Ghabbour, Executive Board Member and Group Chief Operating Officer

Mr. Nader Ghabbour started his career at GB Auto as a showroom sales representative for the passenger car division. He worked his way up to running the daily sales operations within the showroom and later assumed the role of showroom sales supervisor and manager. Mr. Ghabbour's managerial capabilities were proven when he took on the more strategic role of managing the business-to-business arm of the passenger car segment. He currently serves as the chief operating officer for the passenger car division, managing the passenger car sales and after-sales functions, regional operations, and the Motorcycle and Three-Wheeler operations. Mr. Ghabbour graduated with a Bachelor of Arts in Business Administration from Boston University.

#### 3. Mr. George Sedky, Chief Human Resources Officer

Mr. George Sedky has two decades of experience in personnel management, having held positions in the Human Resources divisions of several major corporations. He has a long track record of success in recruiting and gaining top talent, organizational transformation, and building cultures of engagement. He was successful in re-engineering GB Auto's Human Resources department goals and practices, aligning them with the Group's strategic business goals. He is specialized in strategic management and planning; directing all HR functions; introducing new methodologies that maximize performance through training and development; compensation and benefits; and organizational development. He holds a BSc. In Aerospace Engineering from Cairo University and an MBA with an HR Specialization from Arab Academy for Science, Technology and Maritime Transport.

#### 4. Mr. Wissam Al-Adany, Chief Information Technology Officer

Mr. Wissam Al-Adany joined GB Auto in 2014 bringing with him more than 19 years of experience in IT management, including four years of international experience in Brazil, France and Kazakhstan. Prior to joining GB Auto, Mr. Al-Adany served as Group Chief Information Technology Officer of the Americana Group — whose major shareholder is the multinational Al Kharafi Conglomerate — where he managed the Group's IT Operations for 15 companies. He started his career with GlaxoSmithKline as a Senior Systems Engineer, and from there moved on to Lafarge as Country IT Director for four years. Mr. Al-Adany has deep techno-functional knowledge in all facets of IT and a robust track record in IT infrastructure management, service delivery, ERP implementation and techno-commercial support. He holds a BSc in Communications & Electronics Engineering from Ain Shams University in Cairo, and an MBA from the American University in Cairo.



#### **GB** Auto & Auto-Related Management

#### 5. Mr. Ramez Adeeb, Chief Manufacturing Officer

Mr. Ramez Adeeb joined GB Auto in 1995, holding a number of positions and gaining experience in functions including planning, engineering, and quality control until he left the company in 2001 for a position as a project manager at RITEC Consultancy. Mr. Adeeb rejoined GB Auto in 2003, garnering additional experience in the segments of localization management, aggregate planning, sales technical support, industrial projects management and, finally, the group technical support directorship. Mr. Adeeb graduated with a Bachelor's degree from Cairo University's Mechanical Engineering Department in 1993. He served as a Research Assistant in Rotor Dynamics and Vibration at Cairo University from 1994-95. He earned an MBA in Marketing Management from the Netherlands' Maastricht School of Management in 2005.

#### 6. Mr. Abbas El Sayed, GB Auto & Auto Related Finance Director

Mr. Abbas El Sayed joined GB Auto in 2014 as Group Vice President Finance. He has 14 years of experience gained from KPMG and Deloitte including 1.5 years in the UK at KPMG UK LLP. Mr. El Sayed has vast experience in corporate finance, restructuring, strategic planning, audit, internal controls, advisory and compliance. He holds a Bsc. in Accounting from Ain Shams University. He is a member of the Association of Chartered Certified Accountants (ACCA) in the UK and Certified Management Accountant (CMA) in the USA.

#### 7. Mr. Ghassan Kabbani, Chief Operating Officer of Two- and Three-Wheelers

Mr. Ghassan Kabbani brings more than 30 years experience to GB Auto. He first worked in the family textile business from 1980 through 1994, when he left to join T.E.S. sheet metal. In 1996, together with Dr. Ghabbour and other partners, he established CITI (a 2- and 3-Wheeler company). In 2007 CITI merged with GB Auto, at which time Mr. Kabbani joined the company. Mr. Kabbani graduated from AUC in 1979 with a BA in Economics and Business Administration.

#### 8. Mr. Karim Gaddas, Chief Executive Officer of Tires

Mr. Karim Gaddas joined GB Auto in 2015 as Chief Executive Officer of Tires, boasting 20 years of experience in general management, operations, and sales and marketing. In the last 16 years he occupied various positions at Pirelli that included headquarter-level roles in Milan and regional-level roles in Paris, Cairo, Alexandria, and Dubai. In addition to being the Global Sales Director for BU trucks, the CEO of the company's Middle East and India operations, and the CEO of African and Egyptian operations, Mr. Gaddas also served as Pirelli's Vice Chairman. He was also a member of the board at the Alexandria Tire Company for eight years. Mr. Gaddas began his career in 1996 at Gewiss, an electrical materials company based in Bergamo, Italy, where he was the Area Manager for Central America, the Middle East, and Africa. He holds a B.A. in Business Administration from the Sup de Co Montpellier in France and an MBA from SDA Bocconi in Milan, Italy.



### **GB** Capital Management

#### 9. Mr. Ahmed Ossama, GB Capital Finance Director, Haram Tourism and Drive Chairman and MD

Mr. Ahmed Ossama bolds the position of GB Capital Head of Finance and Chairman and MD of Haram Tourism. He has under his belt over two decades of experience in accounting and finance across a broad range of industries, including telecoms, petroleum, manufacturing, mining, and financial institutions. He holds a BA in Accounting.

#### 10. Mr. Mounir Nakhla, Mashroey & Tasaheel Co-founder and MD

Mr. Mounir Nakhla is the Co-founder and Managing Director of Tasaheel, leveraging his entrepreneurial drive, calculated management style and hands-on problem-solving to grow the company to the positioning it holds today. Prior to his establishment of Tasaheel, he founded Mashroey, Egypt's fastest growing asset-based microfinance company, and assumed the role of Managing Director in 2009. He was part of EQI's growth story, holding several positions with the company and bookending his career there as Managing Partner in 2008. Mr. Nakhla holds a BSc. in International Business Studies from the European Business School and an MSc in Environment & Development from the London School of Economics.

#### 11. Mr. Sherif Sabry, GB Lease Chairman and MD

Mr. Sherif Sabry is the Chairman and MD of GB Lease, having held the post since 2008 when he was appointed to manage the restructuring of the company upon GB Auto Group's acquisition of the firm under its financing arm. He has been a member of the GB Auto family since 1995 in several capacities, including Group Treasury Division Head and Group Treasury Director. He holds a BA of Commerce from Cairo University and an MBA in Finance and Banking from Maastricht School of Management. He is also a graduate of the Chase Manhattan Bank Credit Program.



## **Board of Directors Biographies**

- 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer, founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.
- 2. Mr. Sherif Samy, Non-Executive Director, serves on the board of several companies, including a post as Non-executive Chairman of the National Asset Management & Investment SAE, and on the Investment Board of the State Pension Funds and the Waqf Authority. He is also a member of the International Advisory Board of the UAE Securities & Commodities Authority. Most recently, he completed a four-year term as head of Egypt's Financial Regulatory Authority after having spent two consecutive terms on the board of the International Organization of Securities Commissions and serving on the board of the CBE and its Monetary Policy Committee for four years. Prior to that, he was a board member for Banque Du Caire and was appointed for several consecutive terms to the board of Egypt's Faculty of Commerce.
- 3. Mr. Mansour Kabbani, Non-Executive Director, brings more than 30 years of experience to GB Auto, where he joined as VP for project co-ordination in 2015 and currently overseas group investments as well as investor relations. Mr. Kabbani spent a decade working in textile spinning before becoming CFO at Technological and Electrical Systems (TES) for two years. With Dr. Ghabbour and partners, he helped establish CITI in 1997 which later merged with GB Auto. From 1997 to 2015, Mr. Kabbani has run his family investments and accumulated vast experience in capital markets. Mr. Kabbani graduated from AUC in 1981 with a BA in Economics.
- 4. Mr. Nader Ghabbour, Executive Director and Group Chief Operating Officer, started his career at GB Auto as a showroom sales representative for the passenger car division. He worked his way up to running the daily sales operations within the showroom and later assumed the role of showroom sales supervisor and manager. Mr. Ghabbour's managerial capabilities were proven when he took on the more strategic role of managing the business-to-business arm of the passenger car segment. He currently serves as the chief operating officer for the passenger car division, managing the passenger car sales and after-sales functions, regional operations, and the Motorcycle and Three-Wheeler operations. Mr. Ghabbour graduated with a Bachelor of Arts in Business Administration from Boston University.
- 5. Dr. Walid Sulaiman Abanumay, Non-Executive Director, has been the Managing Director of Al-Mareefa Al Saudia Company since 1997, where he oversees investments in both developed and emerging markets. Mr. Abanumay has held several executive roles: between February 1993 and January 1994, he was the General Manager of the Investment Department of the Abanumay Commercial Center; between November 1990 and February 1993, he worked in the Treasury and Corporate Banking department of SAMBA. Mr. Abanumay is a board member of several prominent companies, including: Madinet Nasr for Housing and Development (since 1998), Raya Holding (since 2005), and Beltone Financial.
- 6. Mr. Mounir Fakhry Abdelnour, Non-Executive Director, brings more than 40 years of economy-centric experience to GB Auto's Board of Directors. Since 1970, he has occupied various high-ranking positions at a number of reputable banking institutions and also served in different ministerial posts, including Minister of Tourism and Minister of Industry and Trade, among others. In 1976, he co-founded American Express Middle East (AMEX), where he served as Vice President and board member until 1980. He was also a founder and Chairman of the Egyptian-French Agro-foods Company between 1983-2014. Throughout his career, Mr. Abdelnour served as a board member at the EGX, the National Council for Human Rights, and the Federation of Egyptian Industries. He currently sits on the board of Commercial International Bank of Egypt (CIB), Beltone Financial, and Domty. As an active participant in Egyptian political life, Mr. Abdelnour headed the opposition bloc in parliament between 2000-2005 and was a member of the time-honored political party Al Wafd from 2005-2011.



## **Glossary of Commonly Used Terms**

CKD	Completely Knocked Down. These are kits imported from the supplier and assembled in Egypt, using the locally-mandated percentage of domestic parts.
CBU	Completely Built Up. This refers to vehicles that are imported fully-assembled.
LOB	Line of Business.
LTR	Light Truck Radial.
OEM	Original Equipment Manufacturer. For instance, Hyundai is the OEM of the Hyundai Tucson.
OTR	Off-the-road.
PCR	Passenger Car Radial.
TBR	Truck and Bus Radial.



# Thank you ir.ghabbourauto.com

**INVESTOR RELATIONS** 

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Shareholder Information Reuters Code: AUTO.CA Bloomberg Code: AUTO.EY

Number of Shares Outstanding 1,094,009,733

