

# INVESTOR PRESENTATION

SECOND QUARTER 2020



### DISCLAIMER

This material is being furnished to you solely for your information on a confidential basis and may not be reproduced, redistributed or passed on, in whole or in part, to any other person. The information contained in this material is subject to changes without notice and past performance is not indicative of future results.

This presentation may contain certain "forward-looking statements" relating to GB Auto S.A.E. (the "Company"). These may be identified in part through the use of forward-looking terminology such as "will," "planned," "expectations" and "forecast" as well as similar explanations or qualifiers and by discussions of strategy, plans or intentions. These statements may include descriptions of investments planned or currently under consideration or development by the Company and the anticipated impact of these investments. Any such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance, decisions or achievements of the Company to be materially different from any future results that may be expressed or implied by such forward-looking statements. Such forward-looking statements speak only as of the date on which they are made. The Company does not undertake any obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

This material is presented solely for information purposes and is not to be construed as a solicitation, inducement or an offer to buy, subscribe for or sell any securities or related financial instruments and should not be treated as giving investment, legal, accounting, regulatory, taxation, or other advice. It has no regard to the specific investment objectives, financial situation or particular needs of any recipient. No representation or warranty, either express or implied, is provided in relation to the accuracy, completeness or reliability of the information contained herein. None of the Company, its affiliates, advisers or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this material or otherwise arising in connection with this material. This document is for information purposes only and is neither an advertisement nor a prospectus.

In the United Kingdom this material is only being distributed to, and is only directed at (a) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended) (the "Financial Promotion Order") and (b) high net worth companies and other persons falling within Article 49(2)(a) to (d) of the Financial Promotion Order (all such persons together being referred to as "relevant persons"). Any person in the United Kingdom that is not a relevant person must not act or rely on this material. Any investment or investment activity to which this material relates is available in the United Kingdom only to relevant persons, and will be engaged in only with such persons.

Neither this document nor any copy thereof may be taken or transmitted or distributed, directly or indirectly, into the United States or to a U.S. Person (as defined in Rule 902 of Regulation S under the U.S. Securities Act of 1933, as amended (the "Securities Act")), other than to qualified institutional buyers as defined in Rule 144A under the Securities Act. The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restriction. Any failure to comply with these restrictions may constitute a violation of the laws of any such other jurisdiction.

By attending this presentation, you are agreeing to be bound by the foregoing limitations. Any failure to comply with these restrictions may constitute a violation of applicable securities laws.



## OUTLINE

04 GB Auto Overview

**10** GB Auto & Auto Related



GB Capital

Consolidated Financial Performance

Key Corporate and Shareholder Information

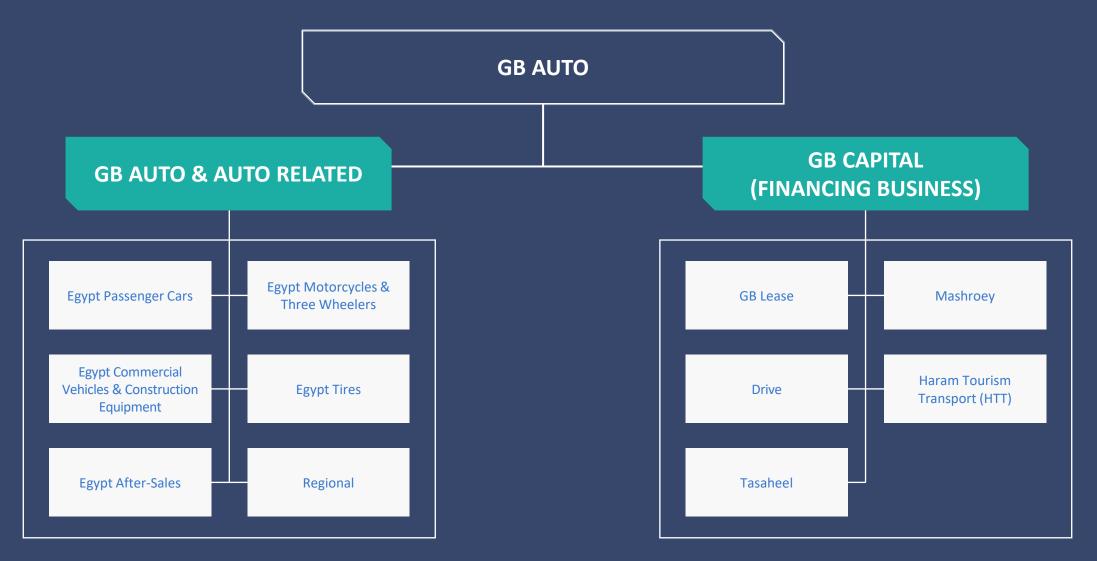


## I. GROUP OVERVIEW

NEW TIGGO 3



GB Auto Group is a leading automotive player and non-bank financial services provider in Egypt with the Group's operations split into core automotive (GB Auto & Auto Related) and high-margin financing businesses (GB Capital).





# GB Auto is comprised of diverse operations that span the value chain from manufacturing and assembly to sales, after-sales, and trading.\*

Egypt Passenger Cars	Egypt Motorcycles & Three Wheelers	Egypt CV&CE	Egypt Tires	Egypt After-Sales	Regional
<ul> <li>Assembly:</li> <li>Passenger car CKD and imported CKD kits</li> <li>Sales &amp; Distribution:</li> <li>Imported CKD kits with a production capacity of c.80,000 units per year</li> <li>CBU vehicles</li> </ul>	<ul> <li>Assembly:</li> <li>Motorcycles and three- Wheelers CKD assembly</li> <li>Manufacturing:</li> <li>Motorcycles and three- wheelers components at the Badr Facility</li> <li>Sales &amp; Distribution:</li> <li>Motorcycles and three- wheelers</li> </ul>	Assembly: • Trucks Manufacturing: • Bus bodies • Trailers/superstructures Sales & Distribution: • Trucks • Buses • Trailers/superstructures • Construction/farming equipment	<ul> <li>Sales &amp; Distribution:</li> <li>Passenger car, van, truck, construction equipment, and bus tires</li> </ul>	<ul> <li>Sales &amp; Distribution:</li> <li>After-sales services and distribution of spare parts for passenger cars, motorcycles and three-wheelers, and commercial vehicles</li> <li>Largest cross-country network of its kind, with continual expansion</li> </ul>	<ul> <li>Sales &amp; Distribution:</li> <li>Imported CBU passenger car units in Iraq (Hyundai) with after sales service</li> <li>Bajaj motorcycles and three-wheelers in Iraq with after sales services</li> </ul>
2Q20 Gross Profit Margin 8.7%	2Q20 Gross Profit Margin 18.9%	2Q20 Gross Profit Margin 12.4%	2Q20 Gross Profit Margin 24.1%	2Q20 Gross Profit Margin 15.5%	2Q20 Gross Profit Margin 15.8%
27.4% 2Q20 Group Revenue Contribution	13.2% 2Q20 Group Revenue Contribution	5.6% 2Q20 Group Revenue Contribution	7.5% 2Q20 Group Revenue Contribution	5.3% 2Q20 Group Revenue Contribution	10.4% 2Q20 Group Revenue Contribution
5-Year CAGR -11.8%	5-Year CAGR 3.6%	5-Year CAGR -4.6%	5-Year CAGR 19.7%	5-Year CAGR 2.3%	5-Year CAGR 3.8%
10.5% 2Q20 Group Gross Profit	10.9% 2Q20 Group Gross Profit	3.0% 2Q20 Group Gross Profit	7.9% 2Q20 Group Gross Profit	3.6% 2Q20 Group Gross Profit	7.1% 2Q20 Group Gross Profit
*GB Auto has one secondary line of business.	Contribution	Contribution	Contribution	Contribution	Contribution

\*GB Auto has one secondary line of business, Others, which consists of lubricants, pre-owned passenger cars, pre-owned commercial vehicles, and retail.



# GB Capital is a leading non-bank financial services provider in Egypt and targets further growth through expanding its existing businesses and adding new services.



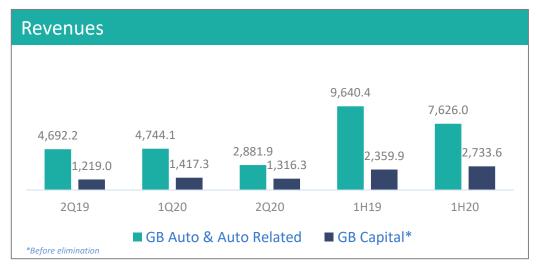


## The Group has an established regional footprint with a strong portfolio of top global brands.





## Both businesses have shown consistent growth in operational performance and profitability.



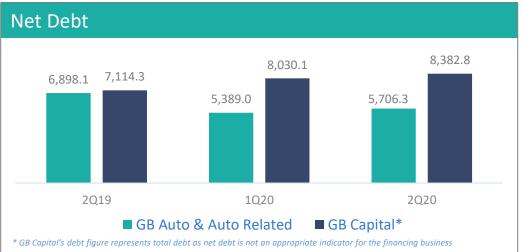
### Progression of Key Indicators (all figures in LE million)

474.6

1H20

403.3

1H19







**EBITDA** 

258.6

2Q19

307.7

1Q20

165.3

2Q20

GB Auto & Auto Related

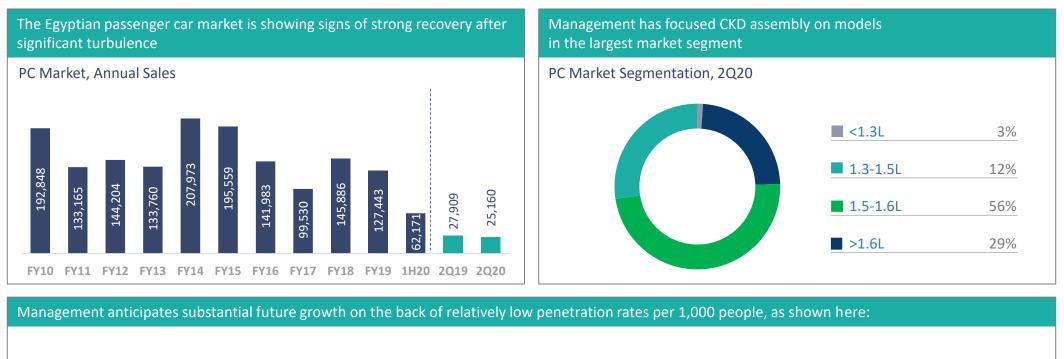
## II. GB AUTO & AUTO RELATED

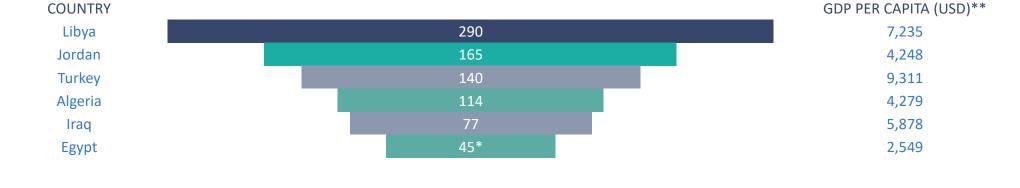
TIGGO7

THE OWNER WATCHING



The PC segment came under pressure from an externally challenging environment due to COVID-19, including the closure of traffic of departments that only re-opened in Ramadan, a typically slow season, subsequently led to a 9.8% y-o-y decline in 2Q20.





Sources: Automotive Marketing Information Council (AMIC); International Monetary Fund, World Bank, Business Monitor International, CIA World Fact Book, GB Auto Research.

\*Please note that this figure refers to passenger cars only, while the motorization figures of the other countries in this graphic refer to cars, buses, and freight vehicles but do not include two-wheelers. \*\*Figures are taken from World Bank.

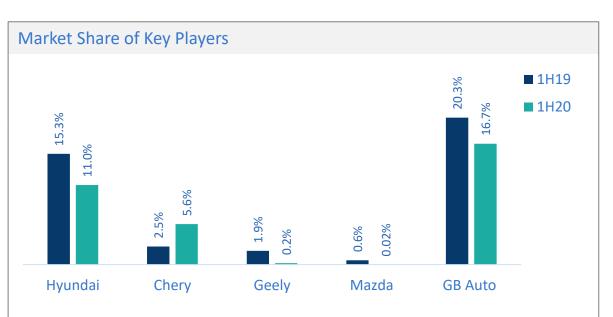


Egypt Passenger Cars



GB Auto's market share decline to 16.5% in 2Q20, reflecting Management's decision to focus on profitability in light of the advantageous custom breaks enjoyed by vehicles of Moroccan, Turkish, and European origins.





- **GB Auto's market share saw a reduction to 16.7% in 1H20** compared to 20.3% during the same period last year.
- The dip in market share aligns with **management's strategy to focus more on profitability**, considering the custom breaks and price advantage enjoyed by vehicles of Moroccan, Turkish, and European origins.
- **PC volumes began recovering in July** and Management is optimistic that activity will pick up in the remainder of 2020 as Egypt eases measures.





GB Auto's PC volumes declined by 22.1% y-o-y, while revenues fell 33.1% q-o-q to LE 1,104.6 million, and 27.4% y-o-y on the back of the challenging external environment due to COVID-19. PC volumes remained flat in 1H20 supported by the solid performance of the Arrizo 5 starting 1Q20 as well as strong volume sales of the Tiggo 3 in 2Q20.

Station in the		2Q19	1Q20	2Q20	Q-o-Q % Change	Y-o-Y % Change	1H19	1H20	% Change
CBU Sales Volume	(Units)						100	2	
		3,565	2,767	2,110	-23.7%	-40.8%	6,809	4,877	-28.4%
CKD Sales Volume	(Units)	1,780	3,507	2,056	-41.4%	15.5%	3,693	5,563	50.6%
Total Sales Volume	(Units)	5,345	6,274	4,166	-33.6%	-22.1%	10,502	10,440	-0.6%
Sales Revenue	(LE million)	1,521.0	1,651.1	1,104.6	-33.1%	-27.4%	3,086.0	2,755.7	-10.7%
Gross Profit	(LE million)	70.0	180.8	96.3	-46.7%	37.5%	221.8	277.1	24.9%
Gross Profit Margin	(%)	4.6%	11.0%	8.7%	-2.3	4.1	7.2%	10.1%	2.9





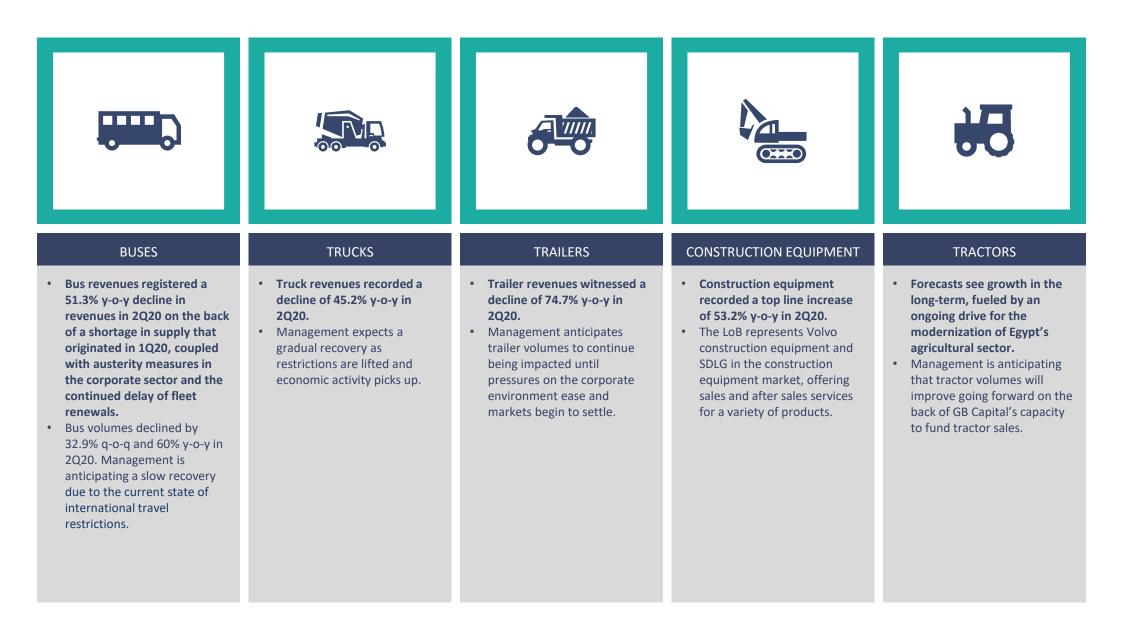
The LoB's volumes declined by 21.7% q-o-q in 2Q20 due to COVID-19, leading to a 19.6% q-o-q decline in revenues to LE 532.1 million. However, volumes increased by 71.1% y-o-y in 2Q20 and revenues accelerated 81.6% y-o-y, reflecting the normalization of regulatory constraints that had hindered growth in 2Q19.

					Q-o-Q %	Y-o-Y %			
		2Q19	1Q20	2Q20	Change	Change	1H19	1H20	% Change
Three-Wheeler Sales Volume	(Units)	6,542	13,616	11,360	-16.6%	73.6%	24,351	24,976	2.6%
Tricycles Sales Volume	(Units)	606	N.C	- 20	/ <u>.</u>	133	2,371		
Motorcycle Sales Volume	(Units)	4,387	11,586	8,378	-27.7%	91.0%	11,981	19,964	66.6%
Total Sales Volume	(Units)	11,535	25,202	19,738	-21.7%	71.1%	38,703	44,940	16.1%
Total Sales Revenue	(LE million)	293.0	661.8	532.1	-19.6%	81.6%	1,015.6	1,193.9	17.5%
Gross Profit	(LE million)	39.6	119.7	100.8	-15.8%		131.9	220.5	67.1%
Gross Profit Margin	(%)	13.5%	18.1%	18.9%	0.8	5.4	13.0%	18.5%	5.5





GB Auto's CV&CE line of business offers a range of commercial vehicle and construction equipment solutions in Egypt, including assembly, distribution, and manufacturing operations.







Management is anticipating a slow and gradual recovery for the LoB as restrictions are lifted, economic activity recovers and corporate austerity measures are eased. However, tourism is expected to witness a slower recovery due to current international travel restrictions.

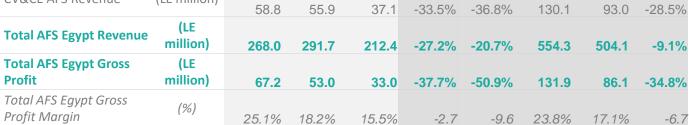
		-			2			_	_
		2Q19	1Q20	2Q20	Q-o-Q % Change	Y-o-Y % Change	1H19	1H20	% Change
Bus Sales Volume	(Units)	280	167	112	-32.9%	-60.0%	509	279	-45.2%
Truck Sales Volume	(Units)	141	131	148	13.0%	5.0%	405	279	-31.1%
Tractor Sales Volume	(Units)			11-	-		-	-	
Trailer Sales Volume	(Units)	66	85	-40	-		152	45	-70.4%
Construction Equipment Sales Volume	(Units)	24	36	20	-44.4%	-16.7%	49	56	14.3%
Total Sales Volume	(Units)	511	419	240	-42.7%	-53.0%	1,115	659	-40.9%
Sales Revenue	(LE million)	392.8	263.9	223.5	-15.3%	-43.1%	777.5	487.4	-37.3%
Gross Profit	(LE million)	65.3	19.5	27.6	41.9%	-57.6%	115.3	47.1	-59.1%
Gross Profit Margin	(%)	16.6%	7.4%	12.4%	5.0	-4.2	14.8%	9.7%	-5.1





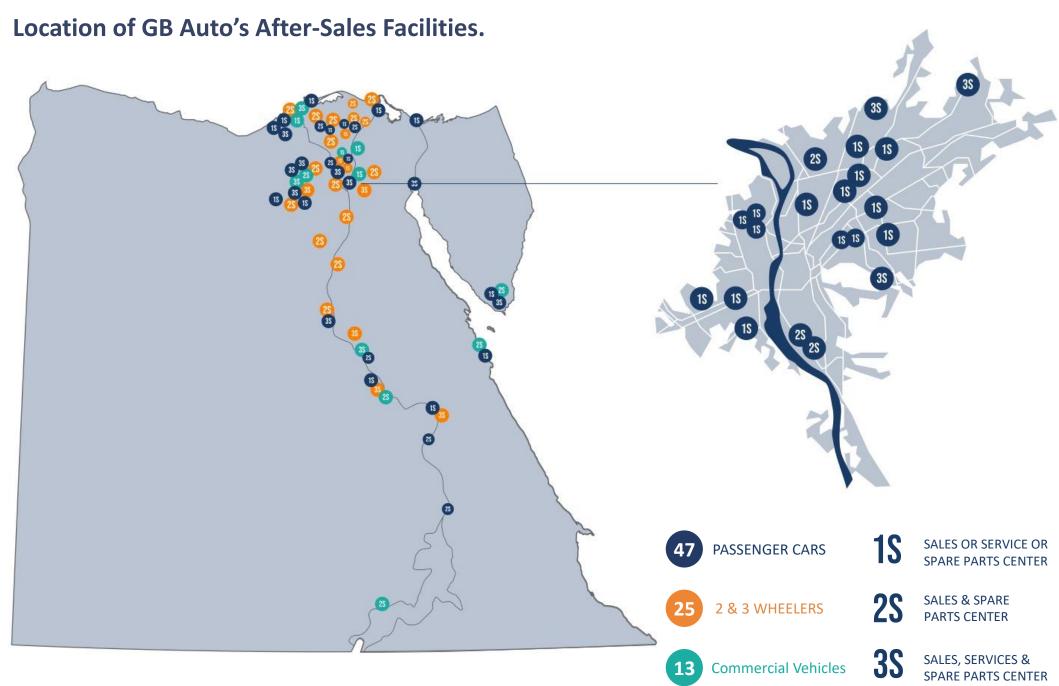
### GB Auto operates the largest and fastest-growing network of after-sales services in Egypt, covering Passenger Cars, Motorcycles & Three-Wheelers, and Commercial Vehicles & **Construction Equipment.**

	Revenues from passenger cars recorded a dec q-o-q and 12.19 settling in at LE in 2Q20.	after sales line of 19.6 % y-o-y,	%	õ		thre dec 32.	er sales for ee-wheeler line of 46.4 5% y-o-y in 5 million.	s witnesse 1% q-o-q a	ed a nd			and 36.89	lined by 33.	5% q-o-q tling in at LE
Passenger Cars				Moto & Thr Whee						Commer Vehicles Construc Equipme	& tion			
Total After-Sales Egyp	t	2Q19	1Q20	2Q20	Q-o-Q	Y-0-Y	1H19	1H20	% Change	Egypt Aft 5-Year Re (all figures	evenues	Progress	sion	
Passenger Car AFS Revenue	(LE million)	167.1	182.6	146.8	-19.6%	-12.1%	348.1	329.5	-5.4%			269.1	268.0	
2&3 Wheelers AFS Revenue	(LE million)	42.2		28.5		-32.5%	76.1	81.6	7.3%	189.3	243.6			212.4
CV&CE AFS Revenue	(LE million)	58.8	55.9	37.1	-33.5%	-36.8%	130.1	93.0	-28.5%					
Total AFS Egypt Revenue	LE													





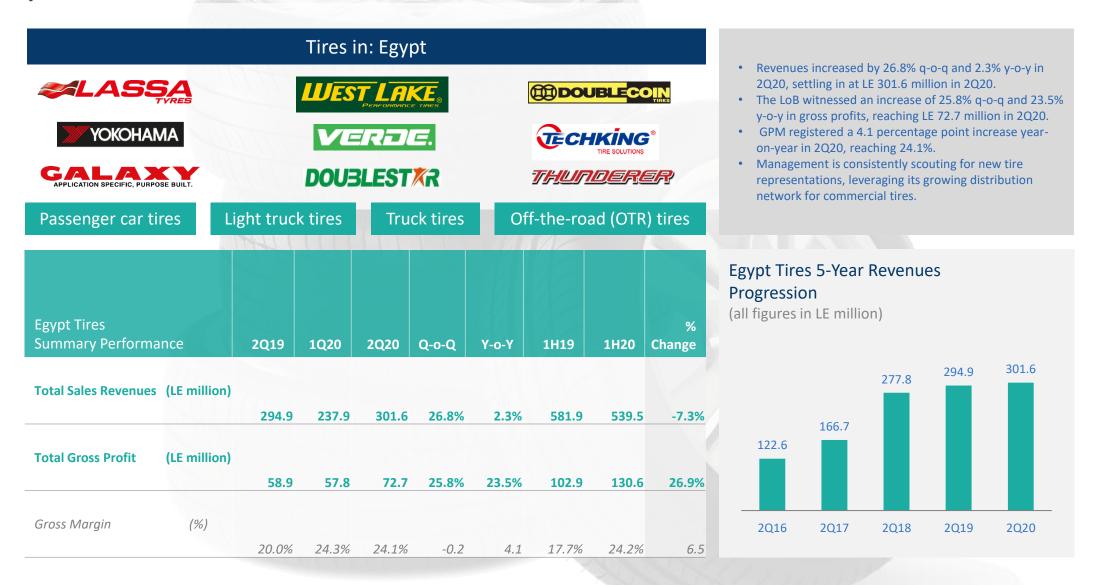






Egypt Tires

The LoB's revenues increased by 26.8% q-o-q and 2.3% y-o-y in 2Q20, reaching LE 301.6 million on the back of continued strong demand, despite the challenging external environment. Management is optimistic that the LoB can continue to grow market share with the current portfolio.





On a regional level, GB Auto distributes CBU units of Hyundai passenger cars in Iraq; Bajaj motorcycles & three-wheelers in Iraq; and operates after-sales service centers in Iraq. However, GB Auto will discontinue its representation of Hyundai in Iraq in 2020.

#### **Regional Operations**

- A complete lockdown that started in March and ended in mid-July put a complete halt to sales activities in Iraq, coupled with unfavorable oil prices, restricted demand for passenger cars, subsequently leading to a 72.0% q-o-q and 76.6% y-o-y decline in regional revenues to LE 417.9 million.
- After discontinuing its representation of Hyundai, GB Auto successfully secured new representation with MG, a reputable British brand under Chinese ownership.

#### Iraq

#### **Passenger Cars**

- Iraq PC Operations registered an 84.2% q-o-q and 87.6% y-o-y decline in PC volumes in 2Q20, settling in at 636 units.
- Management pressed on with the liquidation of the remaining Hyundai inventory with the anticipated rollout of the MG brand towards the end of the year.

#### **Two- and Three-Wheelers**

• Three-wheeler and motorcycle volumes declined by 39.3% q-o-q due to the impacts of COVID-19, settling in at 5,374 units in 2Q20. In year-on-year terms, volumes declined by 26.3% in 2Q20 and led to a 38.3% decline in revenues for 2Q20.

Regional Per	formance	2Q19	1Q20	2Q20	Q-o-Q	Y-o-Y	1H19	1H20	% Change
Total Regions Revenues	(LE million)	1,784.0	1,494.6	417.9	-72.0%	-76.6%	3,369.3	1,912.5	-43.2%
Total Regions Gross Profit	(LE million)	145.0	151.3	65.8	-56.5%	-54.6%	270.3	217.2	-19.7%
Gross Margin	(%)	8.1%	10.1%	15.8%	5.6	7.6	8.0%	11.4%	3.3

#### Hyundai Passenger Cars in Iraq





### Two & Three-Wheelers in Iraq









## **GB Auto & Auto Related Income Statement**

				Q-0-Q %	Y-o-Y %			
(LE million)	2Q19	1Q20	2Q20	Change	Change	1H19	1H20	% Change
Revenues	4,520.1	4,497.7	2,729.1	-39.3%	-39.6%	9,267.0	7,226.8	-22.0%
Inter-Segment Revenues	172.1	246.4	152.8	-38.0%	-11.3%	373.4	399.2	6.9%
Total Revenues	4,692.2	4,744.1	2,881.9	-39.3%	-38.6%	9,640.4	7,626.0	-20.9%
Cost of Sales	(4,025.9)	(3,896.5)	(2,328.0)	-40.3%	-42.2%	(8,256.8)	(6,224.5)	-24.6%
Inter-Segment Cost of Sales	(172.1)	(246.4)	(152.8)	-38.0%	-11.3%	(373.4)	(399.2)	6.9%
Total Cost of Sales	(4,198.1)	(4,142.9)	(2,480.8)	-40.1%	-40.9%	(8,630.2)	(6,623.7)	-23.3%
Gross Profit	494.1	601.2	401.1	-33.3%	-18.8%	1,010.2	1,002.3	-0.8%
Gross Profit Margin	10.5%	12.7%	13.9%	1.2	3.4	10.5%	13.1%	2.7
General, Selling & Administrative Expenses	(301.3)	(353.7)	(289.1)	-18.3%	-41.9%	(719.9)	(641.1)	-10.9%
Other Operating Income	8.0	21.5	168.9	-	-	57.2	188.8	-
Provisions (Net)	(23.9)	(2.1)	(20.9)	-	-12.7%	(21.5)	(23.0)	6.9%
Operating profit	176.9	266.9	260.0	-2.6%	47.0%	326.0	527.0	61.6%
Finance Cost / Income	(402.2)	(256.1)	(216.3)	-15.5%	-46.2%	(711.6)	(472.4)	-33.6%
FOREX	31.9	19.5	(44.4)	-	-	68.5	(24.9)	-
Net Profit / (Loss) Before Tax	(193.3)	30.4	(0.7)	-	-99.6%	(317.1)	29.7	-
Income Tax	59.6	(9.4)	(27.1)	-	-	81.4	(36.5)	-
Net Profit / (Loss) After Tax And Before NCI	(133.7)	21.0	(27.8)	-	-79.2%	(235.7)	(6.8)	-97.1%
NCI	(25.1)	(26.1)	7.9	-	-	(47.6)	(18.2)	-61.7%
Net Profit / (Loss) After NCI	(158.7)	(5.2)	(19.9)	-	-87.5%	(283.4)	(25.0)	-91.2%
EBITDA	258.6	307.7	165.3	-46.3%	-36.1%	403.3	474.6	17.7%
EBITDA Margin	5.5%	6.5%	5.7%	0.2	0.2	4.2%	6.2%	2.0

## GB Auto & Auto Related Key Working Capital Components

(LE million)	2Q19	3Q19	4Q19	1Q20	2Q20
Inventory	4,530.2	3,428.3	3,719.5	3,586.2	3,544.1
Receivables	2,337.6	2,071.2	1,730.9	1,675.6	1,643.4
Advances	426.4	357.1	452.1	545.8	539.5
Debtors & Other Debit Balances	734.2	1,105.4	708.7	567.1	682.4
Payables (Net)*	2,448.8	2,549.2	2,478.2	2,723.3	2,370.8
Working Capital	5,579.6	4,412.8	4,133.0	3,651.4	4,038.6

Payables are shown net of operating lease-related liabilities amounting to LE 965.6 million, which are now added to our Net Debt calculations. Due to a change in Egyptian Accounting Standards, the related leased assets have been recorded on the balance sheet under PP&E, while the liabilities have been booked under Payables, starting from 2Q19 onwards





## **GB Auto & Auto Related Key Ratios**

(LE million)		1H19	FY19	1Q20	1H20
Net debt / equity*	Units	2.05	1.89	1.77	1.88
Total liabilities less cash / equity	Units	2.95	2.95	2.96	2.96
Current ratio	Units	0.95	0.89	0.89	0.88
Net debt / EBITDA	Units	4.89	7.37	6.35	6.45
LTM EBITDA / finance cost	Units	1.05	0.58	0.66	0.78
Capital employed **	LE million	8,287.9	8,522.7	7,767.3	8,042.1
ROCE ***	%	14.4%	6.6%	7.5%	7.4%

\*Net Debt for segments = (short term debt + long term debt + due to related parties - inter-segment ) - Cash and cash equivalents including due from related parties - inter-segment

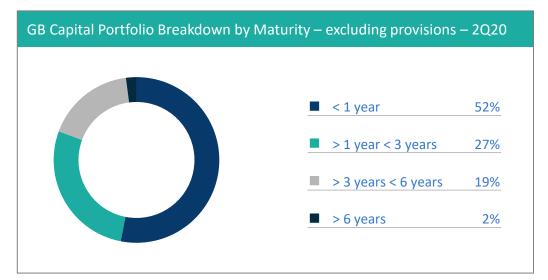
\*\* Average capital employed for segments at the end of the period = (property, plant and equipment + intangible assets and goodwill + investment property + inventories + trade receivables + debtors and other debit balance) - (trade payables + other current liabilities)

\*\*\* ROCE for segments = Last twelve months operating profit / average capital employed at the beginning and end of the period

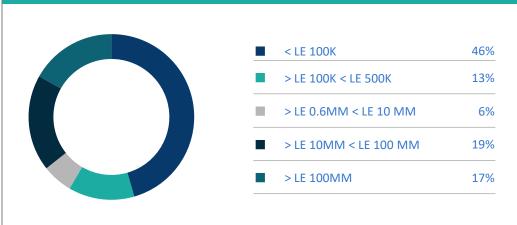




# GB Capital's strategy is to benchmark operations against the best in the field, building on strict and robust credit, risk classification and provisioning policies developed for each industry.



#### GB Capital Portfolio Breakdown by Loan Size 2Q20



#### GB Capital Portfolio Breakdown by Asset Type 2Q20



Automotive	30%
Real Estate	30%
Machinery & Equipment	4%
Agriculture Equipment	10%
SME Factoring	1%
Electrical Appliances	1%
Others	24%
	Real EstateMachinery & EquipmentAgriculture EquipmentSME FactoringElectrical Appliances

Supplementary Financial Information – GB Capital		1H19	FY19	1H20
Net Portfolio Assets	(LE mn)	8,580.0	9,100.2	10,613.6
Debt / Equity	Х	3.58x	3.38x	3.08x
Equity / Loan Portfolio	%	23.2%	25.8%	25.6%
Annualized Return on Avg. Equity (ROAE) - Excluding NCI*	%	35.5%	35.1%	25.7%
Annualized ROAA [Annualized the period EBIT pre-funding costs after tax / average assets of period]	%	22.3%	22.3%	17.4%
Annualized net interest margin (%) [(interest income - interest expense) for the last quarter X 4 / average portfolio size for the quarter]	%	14.2%	15.9%	18.3%
Provision for portfolio :				
Provision (BS) / Loan portfolio %	%	2.71%	2.94%	3.18%
Provision (BS) / NPL % (Coverage ratio)	%	220%	204%	202%
NPL/Loan portfolio %	%	1.23%	1.45%	1.58%



## **GB** Capital Income Statement (Before Elimination)

(LE million)	2Q19	1Q20	2Q20	% Change Q-o-Q	% Change Y-o-Y	1H19	1H20	% Change 1H19 vs. 1H20
Revenue	614.8	725.4	610.6	-15.8%	-0.7%	1,179.1	1,336.1	13.3%
Interest Income	604.2	691.9	705.7	2.0%	16.8%	1,180.8	1,397.6	18.4%
Total Revenues	1,219.0	1,417.3	1,316.3	-7.1%	8.0%	2,359.9	2,733.6	15.8%
Cost of Sales	(520.8)	(653.3)	(558.3)	-14.5%	7.2%	(1,035.1)	(1,211.6)	17.1%
Cost of Funds	(299.4)	(261.4)	(234.9)	-10.1%	-21.6%	(602.7)	(496.2)	-17.7%
Total Cost of Revenues	(820.2)	(914.7)	(793.2)	-13.3%	-3.3%	(1,637.7)	(1,707.9)	4.3%
Gross Profit	398.8	502.7	523.1	4.1%	31.2%	722.2	1,025.8	42.0%
SG&A	(158.8)	(236.0)	(238.6)	1.1%	50.2%	(301.5)	(474.6)	57.4%
Provisions	(18.5)	(32.3)	(41.7)	28.9%	-	(31.2)	(74.0)	-
Operating Profit	221.4	234.3	242.9	3.6%	9.7%	389.5	477.2	22.5%
Other Income	9.1	11.0	6.8	-38.2%	-25.8%	18.4	17.7	-3.4%
EBIT	230.5	245.3	249.7	1.8%	8.3%	407.9	495.0	21.3%
Other Interest & Similar Income	7.3	(3.3)	(1.3)	-61.0%	-	10.6	(4.6)	-
FOREX	4.6	13.1	(7.4)	-	-	13.5	5.6	-58.4%
EBT	242.4	255.1	240.9	-5.6%	-0.6%	432.0	496.0	14.8%
Income Tax	(40.1)	(59.9)	(66.3)	10.7%	65.3%	(82.8)	(126.2)	52.5%
Profit After Tax & Before NCI	202.3	195.2	174.6	-10.6%	-13.7%	349.2	369.8	5.9%
NCI	32.8	51.7	38.9	-24.6%	18.6%	61.1	90.6	48.2%
Net Profit After Tax & NCI	169.4	143.6	135.7	-5.5%	-19.9%	288.1	279.2	-3.1%
Breakdown of Revenue By Company								
GB Capital	-	5.7	3.5	-38.0%	-	-	9.2	-
GB Lease	221.4	135.0	126.6	-6.2%	-42.8%	412.7	261.6	-36.6%
Drive	472.6	498.3	500.6	0.5%	5.9%	854.3	998.9	16.9%
Mashroey	248.3	382.6	266.1	-30.4%	7.2%	577.7	648.8	12.3%
Tasaheel	256.6	372.8	393.6	5.6%	53.4%	474.7	766.4	61.4%
Haram	20.1	22.9	25.8	12.4%	28.4%	40.4	48.7	20.6%
Total	1,219.0	1,417.3	1,316.3	-7.1%	8.0%	2,359.9	2,733.6	15.8%

\*GB capital revenue appears in 2019 for the first-time making use of the new Venture Capital License obtained in 3Q19 allowing GB Capital to book finance leasing contracts. \*\*GB Lease revenue numbers have been restated for the new Egyptian Accounting Standards which no longer record depreciation of the financed assets in the revenues line.



## IV. CONSOLIDATED FINANCIAL PERFORMANCE



## **GB** Auto Segregated Income Statement

	1H20				
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business)	Elimination	GB Auto Consolidation	
Revenues	7,226.8	2,686.7	-	9,913.5	
Inter-segment revenues	399.2	47.0	(446.2)	-	
Total revenues	7,626.0	2,733.6	(446.2)	9,913.5	
Cost of sales	(6,224.5)	(1,669.2)	-	(7,893.7)	
Inter-segment cost of sales	(399.2)	(38.6)	437.8	-	
Cost of Sales	(6,623.7)	(1,707.9)	437.8	(7,893.7)	
Gross Profit	1,002.3	1,025.8	(8.4)	2,019.7	
General, selling and administrative expenses	(641.1)	(474.6)	1.4	(1,114.3)	
Other operating income	188.8	17.7	(1.4)	205.1	
Provisions (Net)	(23.0)	(74.0)	-	(97.0)	
Operating profit	527.0	495.0	(8.4)	1,013.6	
Finance cost / income	(472.4)	(4.6)	8.4	(468.6)	
FOREX	(24.9)	5.6	-	(19.3)	
Net profit / (loss) before tax	29.7	496.0	0.0	525.7	
Income tax	(36.5)	(126.2)	-	(162.7)	
Net profit / (loss) after tax and before NCI	(6.8)	369.8	0.0	363.0	
NCI	(18.2)	(90.6)	-	(108.8)	
Net profit / (loss) after NCI	(25.0)	279.2	0.0	254.2	

Eliminations of inter-segment items compose of trading of Auto and Auto related, Leased items as well as reclassification between cost of sales and finance cost for consistent application of consolidation procedure of the group.

Historical data for GB Auto Group's segregated financials can be downloaded at ir.ghabbourauto.com/fundamentals



## **GB** Auto Segregated Balance Sheet



		As at 30 June 2020				
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business)	Elimination	GB Auto Consolidation		
Property Plant & Equipment	3,757.3	363.7	15.1	4,136.1		
Intangible Assets & Goodwill	431.9	1.0	-	432.9		
Investments in Subsidiaries (GB Capital)	322.1	58.0	(322.0)	58.1		
Notes Receivable	2.3	4,214.4	(649.7)	3,567.0		
Other Debit Balance	-	143.5	-	143.5		
Investments Property	90.9	-	-	90.9		
Deferred Tax Assets	581.3	2.9	-	584.2		
Non-Current Assets	5,185.6	4,783.6	(956.7)	9,012.6		
Inventories	3,544.1	106.3	-	3,650.4		
Trade Receivables	1,641.1	5,869.0	(171.6)	7,338.5		
Advance Payments to Suppliers	539.5	32.5	-	572.0		
Debtors & Other Debit Balance	682.4	286.0	-	968.4		
Due from Related Parties	229.1	126.1	-	355.2		
Due from Related Parties - Inter-Segment	217.1	134.1	(351.1)	-		
Cash and Cash Equivalents	1,171.3	558.1	-	1,729.4		
Current Assets	8,024.6	7,112.0	(522.7)	14,613.9		
Total Assets	13,210.3	11,895.6	(1,479.4)	23,626.5		
Share Capital	1,094.0	318.0	(318.0)	1,094.0		
Treasury Stock	(10.0)	-	-	(10.0)		
Legal Reserves	319.7	99.1	-	418.8		
Private Reserve	2,230.7	(43.1)	5.9	2,193.5		
Accumulated Profit (Losses)	(1,634.2)	1,662.6	15.1	43.6		
Net Income / (Loss) for The Period	(25.0)	279.2	-	254.2		
Total Shareholders' Equity Before NCI	1,975.1	2,315.8	(297.0)	3,994.0		
Total NCI	1,067.3	404.0	(9.9)	1,461.4		
Total Equity	3,042.4	2,719.8	(306.9)	5,455.4		
Trade Payables	2,580.3	564.7	(171.6)	2,973.4		
Loans & Overdraft	5,795.1	5,013.7	-	10,808.8		
Due to Related Parties	124.0	5.9	-	129.9		
Due to Related Parties - Inter-Segment	334.0	17.1	(351.1)	-		
Provision	252.9	0.8	-	253.7		
Other Current Liabilities	3.5	129.0	-	132.5		
Total Current Liabilities	9,089.8	5,731.3	(522.7)	14,298.4		
Loans	-	3,369.1	-	3,369.1		
Provision	3.0	-	-	3.0		
Trade and Notes Payable	756.1	47.8	(649.7)	154.1		
Deferred Tax Liabilities	319.0	27.6	-	346.6		
Total Non-Current Liabilities	1,078.0	3,444.5	(649.7)	3,872.7		
Total Equity And Liabilities	13,210.3	11,895.6	(1,479.4)	23,626.5		

Historical GB Auto Group segregated financials can be downloaded at ir.ghabbourauto.com/fundamentals



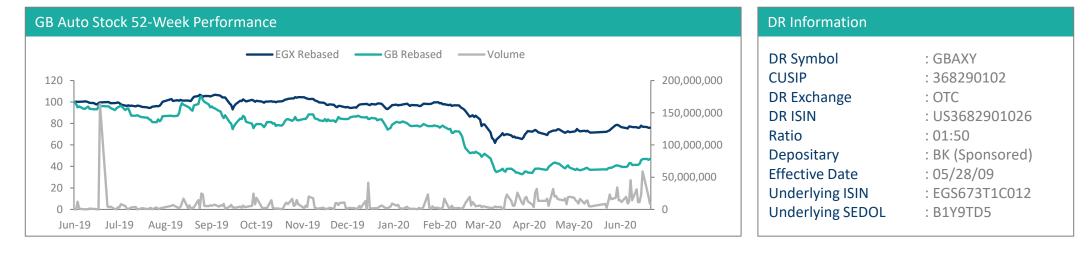
## V. KEY CORPORATE & SHAREHOLDER INFORMATION

->

# GB Auto is focused on the long-term sustainability of the business and its ability to deliver to shareholders.

#### GB Auto's Shareholding Structure (%) Geographic Distribution of the Free Float (%) Egypt 52% Saudi Arabia 24% Ghabbour Family 62.9% Rest of Europe 16% Rest of World 5% Free Float 37.1% **United States** 2% United Kingdom 1%

### A closer look at our shareholding structure as of 30 June 2020







## Management Biographies (1/4)

#### 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer

Dr. Raouf Ghabbour founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.

#### 2. Mr. Nader Ghabbour, Deputy Chief Executive Officer

Mr. Nader Ghabbour brings over 13 years of specialized experience in the automotive industry to his role, which he has cultivated through the managerial and operational positions he has held at GB Auto. Prior to his current role, Mr. Ghabbour served as Group Chief Operating Officer, where he was responsible for a multitude of vehicular operations in Egypt and the region. Beforehand, he had served as Passenger Car Chief Operating Officer and Project Management Officer Leader. Mr. Ghabbour trained in Mergers and Acquisitions at the London Business School in London. He holds a Bachelor of Arts in Business Administration from Boston University, and an MBA from IE Business School, Madrid.

#### 3. Mr. George Sedky, Chief Human Resources Officer

Mr. George Sedky has two decades of experience in personnel management, having held positions in the Human Resources divisions of several major corporations. He has a long track record of success in recruiting and gaining top talent, organizational transformation, and building cultures of engagement. He was successful in re-engineering GB Auto's Human Resources department goals and practices, aligning them with the Group's strategic business goals. He is specialized in strategic management and planning; directing all HR functions; introducing new methodologies that maximize performance through training and development; compensation and benefits; and organizational development. He holds a BSc. In Aerospace Engineering from Cairo University and an MBA with an HR Specialization from Arab Academy for Science, Technology and Maritime Transport.





## Management Biographies (1/4)

#### 4. Mr. Wissam Al-Adany, Chief Information Technology Officer

Mr. Wissam Al-Adany joined GB Auto in 2014 bringing with him more than 19 years of experience in IT management, including four years of international experience in Brazil, France and Kazakhstan. Prior to joining GB Auto, Mr. Al-Adany served as Group Chief Information Technology Officer of the Americana Group — whose major shareholder is the multinational Al Kharafi Conglomerate — where he managed the Group's IT Operations for 15 companies. He started his career with GlaxoSmithKline as a Senior Systems Engineer, and from there moved on to Lafarge as Country IT Director for four years. Mr. Al-Adany has deep techno-functional knowledge in all facets of IT and a robust track record in IT infrastructure management, service delivery, ERP implementation and techno-commercial support. He holds a BSc in Communications & Electronics Engineering from Ain Shams University in Cairo, and an MBA from the American University in Cairo.

#### 5. Ms. Cherine Kallal, Senior Vice President Business Development & CEO Support

Ms. Cherine Kallal joined GB Auto in November 2011 and currently spearheads the Group's Business Development Division in her capacity as Senior Vice President Business Development. She is responsible for overseeing the successful execution of business development initiatives and strategic projects as part of the Group's growth strategy. She also directs the Group's China based unit. In January 2016, Ms.Kallal was appointed as CEO Support in addition to her Business Development role, where she directly supports the Group's CEO in designated operational and organizational tasks. In her roles, she is a member of the Group's Executive Committee and Management Steering Committees. A diligent and results-oriented strategist with strong experience in structured planning and cross-functional management; Ms. Kallal spent several years in the Telecom services sector where she served in several roles prior to joining GB Auto Group. Ms. Kallal holds a BSC in Mechanical Engineering from Loughborough University in UK.

#### 6. Mrs. Odette Gamil, Senior Vice President, Internal Audit

Mrs. Odette Gamil joined Ghabbour in September 2013 as Senior Vice President – CEO Assistant. Mrs. Gamil has 22 years of experience in finance and internal audit, including 14 years in multinational companies (Nestle & Heineken). Prior to joining GB Auto, Mrs. Odette was Head of Internal Audit for Heineken Egypt for 5 years. Before the 9 years spent in Nestle Egypt, she held positions in finance, budgeting and reporting, financial analysis, costing and cost analyst and ended her career in Nestle as cost controller. In May 2017, Mrs. Gamil was appointed as the Head of Internal Audit in GB Auto. She has graduated from the Faculty of Commerce at Ain Shams University.





## Management Biographies (2/4)

#### **GB** Auto & Auto-Related Management

#### 7. Mr. Ramez Adeeb, Chief Manufacturing Officer

Mr. Ramez Adeeb joined GB Auto in 1995, holding a number of positions and gaining experience in functions including planning, engineering, and quality control until he left the company in 2001 for a position as a project manager at RITEC Consultancy. Mr. Adeeb rejoined GB Auto in 2003, garnering additional experience in the segments of localization management, aggregate planning, sales technical support, industrial projects management and, finally, the group technical support directorship. Mr. Adeeb graduated with a Bachelor's degree from Cairo University's Mechanical Engineering Department in 1993. He served as a Research Assistant in Rotor Dynamics and Vibration at Cairo University from 1994-95. He earned an MBA in Marketing Management from the Netherlands' Maastricht School of Management in 2005.

#### 8. Mr. Abbas El Sayed, GB Auto & Auto Related Finance Director

Mr. Abbas El Sayed joined GB Auto in 2014 as Group Vice President Finance. He has 14 years of experience gained from KPMG and Deloitte including 1.5 years in the UK at KPMG UK LLP. Mr. El Sayed has vast experience in corporate finance, restructuring, strategic planning, audit, internal controls, advisory and compliance. He holds a Bsc. in Accounting from Ain Shams University. He is a member of the Association of Chartered Certified Accountants (ACCA) in the UK and Certified Management Accountant (CMA) in the USA.

#### 9. Mr. Ghassan Kabbani, Chief Operating Officer of Two- and Three-Wheelers

Mr. Ghassan Kabbani brings more than 30 years experience to GB Auto. He first worked in the family textile business from 1980 through 1994, when he left to join T.E.S. sheet metal. In 1996, together with Dr. Ghabbour and other partners, he established CITI (a 2&3 Wheeler company). In 2007 CITI merged with GB Auto, at which time Mr. Kabbani joined the company. Mr. Kabbani graduated from AUC in 1979 with a BA in Economics and Business Administration.

#### 10. Mr. Karim Gaddas, Group Chief Operating Officer

Mr. Karim Gaddas joined GB Auto in 2015 as Chief Executive Officer of Tires, boasting 20 years of experience in general management, operations, and sales and marketing. In the last 16 years he occupied various positions at Pirelli that included headquarter-level roles in Milan and regional-level roles in Paris, Cairo, Alexandria, and Dubai. In addition to being the Global Sales Director for BU trucks, the CEO of the company's Middle East and India operations, and the CEO of African and Egyptian operations, Mr. Gaddas also served as Pirelli's Vice Chairman. He was also a member of the board at the Alexandria Tire Company for eight years. Mr. Gaddas began his career in 1996 at Gewiss, an electrical materials company based in Bergamo, Italy, where he was the Area Manager for Central America, the Middle East, and Africa. He holds a B.A. in Business Administration from the Sup de Co Montpellier in France and an MBA from SDA Bocconi in Milan, Italy.





## Management Biographies (3/4)

#### **GB** Auto & Auto-Related Management

#### 11. Mr. Ahmed Fathy, Senior Vice President, Tires

Mr. Ahmed Fathy brings over sixteen years of experience in the automotive and engineering fields to his role at GB Auto. Prior to his current role, he served across a plethora of positions at the Group, which include VP Commercial Vehicles in the Heavy Trucks, Trailers and Superstructure Department, as well as Division Head B2B, Trucks Sales Manager B2B and Trucks Senior Sales Engineer B2B for Volvo. Before joining GB Auto, Mr. Fathy held the position of Sales Engineer at Cairo Hydraulic Group. He has a BSc. in Engineering from the faculty of Engineering in Zagazig University, and a mini-MBA in management from the Knowledge Academy.

#### 12. Mr. Ibrahim Naguib, Chief Operating Officer of Passenger Car Operations

Mr. Ibrahim Naguib has accumulated over 15 years of experience in the automotive industry. Mr. Naguib currently serves as Chief Operating Officer of the Passenger Car Operations where he is responsible for both Sales and After Sales operations. Mr. Naguib first joined GB Auto in 2003 as the Tires Department General Manager where he managed to double the business turnover in a period of three years. In 2007, he took charge of the Commercial Vehicles business where he managed to grow sales volumes and expand market share. In 2009, he assumed the role of Sales and Marketing Director for the Hyundai and Mazda franchises. After briefly relocating abroad, Mr. Naguib returned to GB Auto in 2016 where he was appointed SVP of the Passenger Cars sales operations where under his leadership, market share surged to an unprecedented 36%. Mr. Naguib holds a BA from the American International University in London, UK and an MBA from the Maastricht School of Management, The Netherlands.

#### 13. Eng. Sameh Ali, Chief Operating Officer for Commercial Vehicles and Construction Equipment

Eng. Sameh Ali started his career with a British mining company for four years after which he joined GB Auto as a service manager for Commercial Vehicles where he worked his way up to After Sales Head. In 2014, he was tasked with managing Sales as well as After Sales operations. In addition to his responsibilities, Sameh was appointed in 2017 Managing Director of GB Polo bus manufacturing company, where he oversaw a successful company turn around by end of 2018. Sameh holds a degree in mechanical engineering, as well as an MBA degree from Faculty of Business and Innovation at Toledo University, USA.





## Management Biographies (4/4)

#### **GB** Capital Management

#### 14. Mr. Sherif Tawadros, Senior Vice President Finance

Mr. Tawadros is currently the Senior Vice President Finance for GB Capital. He has under his belt over 29 years of experience in the field of finance in Treasury & Cash Management, Banking, Leasing Company Portfolio Management, Financial & Strategic planning. He holds a BA in Business Administration and MBA from the American University in Cairo.

#### 15. Mr. Ahmed Ossama, GB Capital Finance Director, Haram Tourism and Drive Chairman and MD

Mr. Ahmed Ossama bolds the position of GB Capital Head of Finance and Chairman and MD of Haram Tourism. He has under his belt over two decades of experience in accounting and finance across a broad range of industries, including telecoms, petroleum, manufacturing, mining, and financial institutions. He holds a BA in Accounting.

#### 16. Mr. Mounir Nakhla, Mashroey & Tasaheel Co-founder and MD

Mr. Mounir Nakhla is the Co-founder and Managing Director of Tasaheel, leveraging his entrepreneurial drive, calculated management style and hands-on problem-solving to grow the company to the positioning it holds today. Prior to his establishment of Tasaheel, he founded Mashroey, Egypt's fastest growing asset-based microfinance company, and assumed the role of Managing Director in 2009. He was part of EQI's growth story, holding several positions with the company and bookending his career there as Managing Partner in 2008. Mr. Nakhla holds a BSc. in International Business Studies from the European Business School and an MSc in Environment & Development from the London School of Economics.

#### 17. Mr. Sherif Sabry, GB Lease Chairman and MD

Mr. Sherif Sabry is the Chairman and MD of GB Lease, having held the post since 2008 when he was appointed to manage the restructuring of the company upon GB Auto Group's acquisition of the firm under its financing arm. He has been a member of the GB Auto family since 1995 in several capacities, including Group Treasury Division Head and Group Treasury Director. He holds a BA of Commerce from Cairo University and an MBA in Finance and Banking from Maastricht School of Management. He is also a graduate of the Chase Manhattan Bank Credit Program.



## **Board of Directors Biographies (1/2)**



- 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer, founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa. He has chaired the Board of Directors since 2007.
- 2. Ms. Lobna El Dessouky, Non-Executive Director, Ms. El Dessouky leverages over two decades of professional experience in a wide range of sectors to fulfill her numerous advisory and board roles. She's currently an independent member of the Advisory Board of Alexandria Business Association Small and Micro Enterprise Project, independent Board and Audit Committee member at Cleopatra Hospital Company, Advisor for the European Bank for Construction and Development's Enterprise Growth Program and is an Advisor to the Audit Committee at Qalaa Holdings, having served as a member of the committee from December 2012 to 2014. Prior to this, she spent six years as Group Chief Financial Officer at Asec Holding and served on the Group's board for eight years. Ms. El Dessouky spent most of her career with Coca Cola Egypt, starting as Head Office Financial Controller in 1997 and eventually working her way to Group Chief Financial Officer in 2001 and serving in that post till 2006. She began her career at PricewaterhouseCoopers as part of the audit staff in 1993, ending her stint at the company as Audit Senior in 1997. She has also been highly involved in teaching since 1997, she worked with Eslsca Business School, Edinburgh Business School, The American University in Cairo (AUC), and The Regional Information Technology Institute (RITI) in association with Maastricht School of Management (MSM). Ms. El Dessouky holds a Bachelor's degree in Commerce from Helwan University and an MBA in Management Consultancy from Sheffield University, UK. She is a CPA, CFM, and CMA holder and is also a Member of the Association of Corporate Governance Practitioners and a Certified Director from the Egyptian Institute of Directors.
- 3. Mr. Mansour Kabbani, Non-Executive Director, brings more than 30 years of experience to GB Auto, where he joined as VP for project co-ordination in 2015 and currently overseas group investments as well as investor relations. Mr. Kabbani spent a decade working in textile spinning before becoming CFO at Technological and Electrical Systems (TES) for two years. With Dr. Ghabbour and partners, he helped establish CITI in 1997 which later merged with GB Auto. From 1997 to 2015, Mr. Kabbani has run his family investments and accumulated vast experience in capital markets. Mr. Kabbani graduated from AUC in 1981 with a BA in Economics. He has sat on the Board of Directors since 2015.
- 4. Mr. Nader Ghabbour, Deputy Chief Executive Officer, Mr. Nader Ghabbour brings over 13 years of specialized experience in the automotive industry to his role, which he has cultivated through the managerial and operational positions he has held at GB Auto. Prior to his current role, Mr. Ghabbour served as Group Chief Operating Officer, where he was responsible for a multitude of vehicular operations in Egypt and the region. Beforehand, he had served as Passenger Car Chief Operating Officer and Project Management Officer Leader. Mr. Ghabbour trained in Mergers and Acquisitions at the London Business School in London. He holds a Bachelor of Arts in Business Administration from Boston University, and an MBA from IE Business School, Madrid.





## **Board of Directors Biographies (2/2)**

5. Mr. Abbas El Sayed, Executive Director, joined GB Auto in 2014 as Group Vice President Finance. He has 14 years of experience gained from KPMG and Deloitte including 1.5 years in the UK at KPMG UK LLP. Mr. El Sayed has vast experience in corporate finance, restructuring, strategic planning, audit, internal controls, advisory and compliance. He holds a BA in Accounting from Ain Shams University. He is a member of the Association of Chartered Certified Accountants (ACCA) in the UK and is a Certified Management Accountant (CMA). He has sat on the Board of Directors since 2019.

6. Mr. Mounir Fakhry Abdelnour, Non-Executive Director, brings more than 40 years of economy-centric experience to GB Auto's Board of Directors. Since 1970, he has occupied various high-ranking positions at a number of reputable banking institutions and also served in different ministerial posts, including Minister of Tourism and Minister of Industry and Trade, among others. In 1976, he co-founded American Express Middle East (AMEX), where he served as Vice President and board member until 1980. He was also a founder and Chairman of the Egyptian-French Agro-foods Company between 1983-2014. Throughout his career, Mr. Abdelnour served as a board member at the EGX, the National Council for Human Rights, and the Federation of Egyptian Industries. He currently sits on the boards of Beltone Financial, Edita and Domty. As an active participant in Egyptian political life, Mr. Abdelnour headed the opposition bloc in parliament between 2000-2005 and was a member of the time-honored political party Al Wafd from 2005-2011. He has sat on the Board of Directors since 2016.

7. Mr. Mohamed Naguib, Non-Executive Director, has served at the boards of various prominent banks and corporations in Egypt and has accumulated nearly 40 years of experience in the fields of Banking, Leasing and Credit. Between 2011 and 2018, Mr. Naguib was Chairman and Managing Director of SAIB Bank and prior to that as Vice-Chairman and Head of the Credit and Investment Committee at Banque Misr. Mr. Naguib had also served at Misr International (MIBank) for over 20 years as General Manager of Credit and Marketing before joining Incolease as Member of the board from 2000 till 2010. Furthermore, Mr. Naguib served as Non-Executive Chairman of Misr Bank-Europe in Germany for two years as well as his membership of the boards of the National Bank of Egypt, the Civil Aviation Finance Holding Company, and the Small and Medium Sized Projects Fund among many others. Mr. Naguib has attended various banking and credit seminars across the United States and the UK in addition to retaining a CPA certification in the state of Colorado for 12 years. Mr. Naguib holds a bachelor's in Accounting from Cairo University and an MBA from the American University in Cairo. He has sat on the Board of Directors since 2019.





## **Glossary of Commonly Used Terms**

СКД	Completely Knocked Down. These are kits imported from the supplier and assembled in Egypt, using the locally-mandated percentage of domestic parts.
CBU	Completely Built Up. This refers to vehicles that are imported fully-assembled.
LOB	Line of Business.
LTR	Light Truck Radial.
OEM	Original Equipment Manufacturer. For instance, Hyundai is the OEM of the Hyundai Tuscon.
OTR	Off-the-road.
PCR	Passenger Car Radial.
TBR	Truck and Bus Radial.



# Thank you ir.ghabbourauto.com

**INVESTOR RELATIONS** 

Mansour Kabbani Board of Directors Member

Sarah Maged Investor Relations Communications Manager

Marina Kamal Investor Relations Associate

Direct: +202 3910 0485 Fax: +202 3539 0139

E-mail: ir@ghabbour.com

Shareholder Information Reuters Code: AUTO.CA Bloomberg Code: AUTO.EY

Number of Shares Outstanding 1,094,009,733

