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## INVESTOR PRESENTATION

FIRST QUARTER 2021





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## OUTLINE

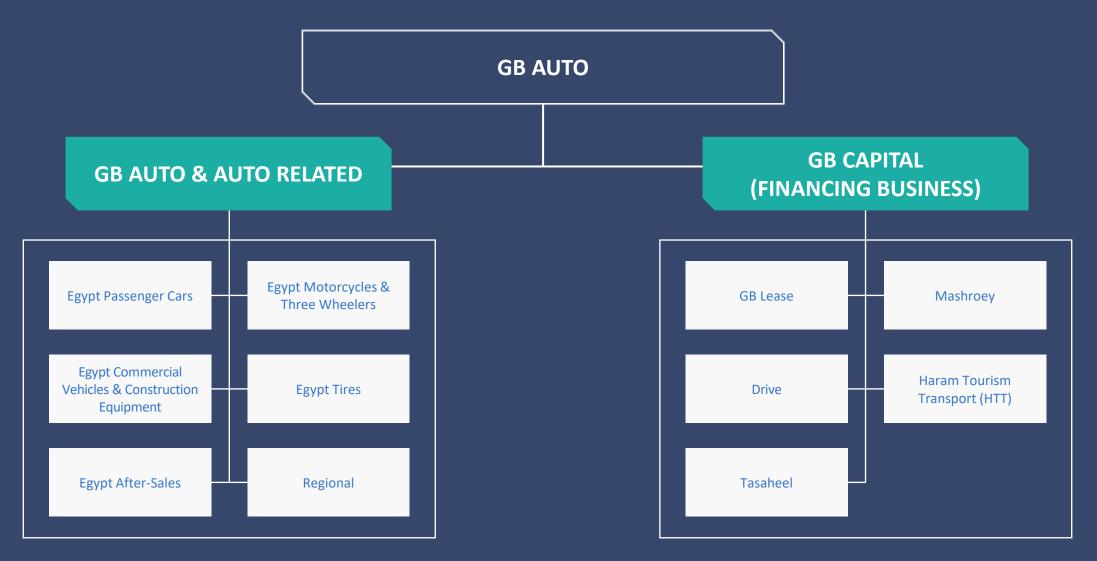
- **04** GB Auto Overview
- **10** GB Auto & Auto Related
- **23** GB Capital (Financing Business)
- 26 Consolidated Financial Performance
- 29 Key Corporate and Shareholder Information

## I. GROUP OVERVIEW

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GB Auto Group is a leading automotive player and non-bank financial services provider in Egypt with the Group's operations split into core automotive (GB Auto & Auto Related) and high-margin financing businesses (GB Capital).





GB Auto is comprised of diverse operations that span the value chain from manufacturing and assembly to sales and distribution, after-sales, and trading.\*

Egypt Passenger Cars	Egypt Motorcycles & Three Wheelers	Egypt CV&CE	rpt CV&CE Egypt Tires Egypt After-Sales		Regional
<ul> <li>Assembly:</li> <li>Passenger car CKD and imported CKD kits</li> <li>Sales &amp; Distribution:</li> <li>Imported CKD kits with a production capacity of c.80,000 units per year</li> <li>CBU vehicles</li> </ul>	<ul> <li>Assembly:</li> <li>Motorcycles and three- Wheelers CKD assembly</li> <li>Manufacturing:</li> <li>Motorcycles and three- wheelers components at the Badr Facility</li> <li>Sales &amp; Distribution:</li> <li>Motorcycles and three- wheelers</li> </ul>	Assembly: • Trucks Manufacturing: • Bus bodies • Trailers/superstructures Sales & Distribution: • Trucks • Buses • Trailers/superstructures • Construction/farming equipment	wheelers, and comme vehicles • Largest cross-country		<ul> <li>Sales &amp; Distribution:</li> <li>Imported CBU passenger car units in Iraq (MG) with after sales service</li> <li>Bajaj motorcycles and three-wheelers in Iraq with after sales services</li> </ul>
1Q21 Gross Profit Margin 13.0%	1Q21 Gross Profit Margin 17.8%	1Q21 Gross Profit Margin -2.5%	1Q21 Gross Profit Margin 23.6%	1Q21 Gross Profit Margin 13.6%	1Q21 Gross Profit Margin 13.9%
40.5% 1Q21 Group Revenue Contribution	13.7% 1Q21 Group Revenue Contribution	3.3% 1Q21 Group Revenue Contribution	4.1% 1Q21 Group Revenue Contribution	4.3% 1Q21 Group Revenue Contribution	9.3% 1Q21 Group Revenue Contribution
5-Year CAGR 25.6%	5-Year CAGR 19.7%	5-Year CAGR -3.7%	5-Year CAGR 22.9%	5-Year CAGR 4.2%	5-Year CAGR 8.7%
26.5% 1Q21 Group Gross Profit Contribution	12.3% 1Q21 Group Gross Profit Contribution	-0.4% 1Q21 Group Gross Profit Contribution	4.9% 1Q21 Group Gross Profit Contribution	3.0% 1Q21 Group Gross Profit Contribution	6.5% 1Q21 Group Gross Profit Contribution

\*GB Auto has one secondary line of business, Others, which consists of lubricants, pre-owned passenger cars, pre-owned commercial vehicles, and retail.



# GB Capital is a leading non-bank financial services provider in Egypt and targets further growth through expanding its existing businesses and adding new services.



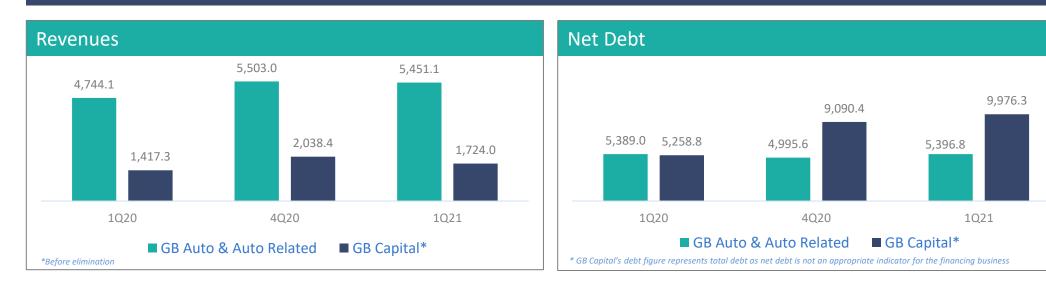


## The Group has an established regional footprint with a strong portfolio of top global brands.

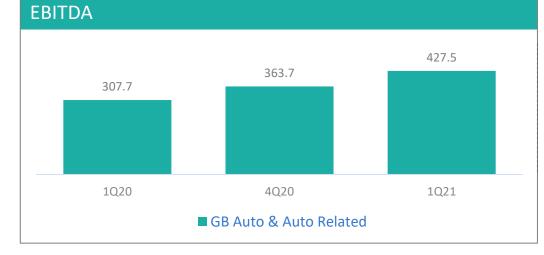




## Both businesses have shown consistent growth in operational performance and profitability.



### Progression of Key Indicators (all figures in LE million)



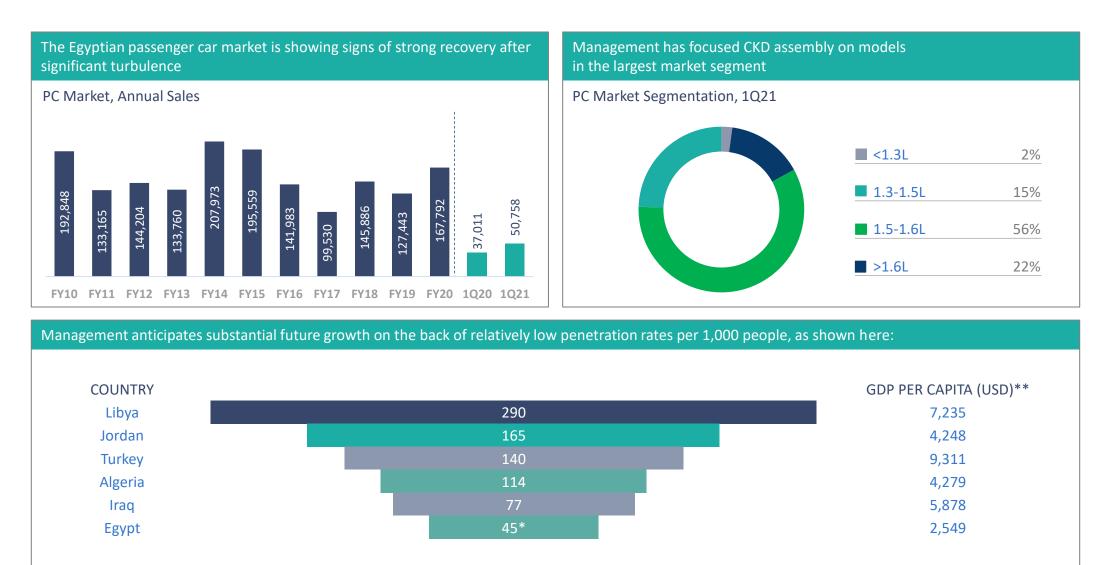




## II. GB AUTO & AUTO RELATED



## Recovering demand and increasing consumer purchasing power boded well for the PC market's performance in 1Q21.



Sources: Automotive Marketing Information Council (AMIC); International Monetary Fund, World Bank, Business Monitor International, CIA World Fact Book, GB Auto Research. \*Please note that this figure refers to passenger cars only, while the motorization figures of the other countries in this graphic refer to cars, buses, and freight vehicles but do not include two-wheelers.

\*\*Figures are taken from World Bank.



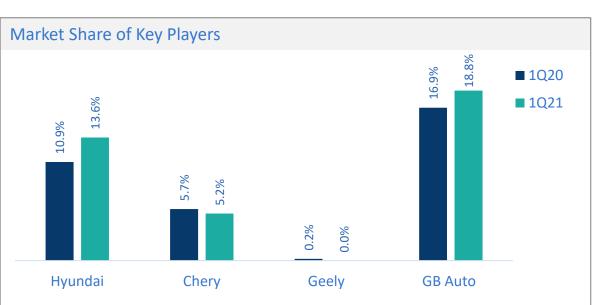
Egypt Passenger Cars



The passenger car market has recorded an increase of 37.1% y-o-y on the back of recovering market conditions, the gradual strengthening of consumer purchasing power, and the government-sponsored taxi replacement program.







- Despite the global shortage in semiconductors, **GB Auto was able to maintain a** solid market share in the Egyptian passenger car market at 18.8% in 1Q21.
- Management anticipates that the impact of semiconductor shortages should ameliorate by the end of the year.
- The PC market is anticipated to continue to be driven by recovering demand for passenger cars as well as growing demand for dual-fuel car models, supported by the government's national engine replacement program





GB Auto's PC volumes grew by a strong 53.0% y-o-y on the back of recovering market conditions supporting growing consumer demand. Consequently, PC revenues increased by 67.4% y-o-y to LE 2,763.6 million in 1Q21.

Witten Land		1Q20	4Q20	1Q21 C	Q-o-Q % Change	Y-o-Y % Change	
CBU Sales Volume	(Units)	2,767	4,437	4,618	4.1%	66.9%	
CKD Sales Volume	(Units)	3,507	6,468	4,982	-23.0%	42.1%	
Total Sales Volume	(Units)	6,274.0	10,905.0	9,600.0	-12.0%	53.0%	
Sales Revenue	(LE million)	1,651.1	2,780.4	2,763.6	-0.6%	67.4%	
Gross Profit	(LE million)	180.8	322.5	358.6	11.2%	98.3%	
Gross Profit Margin	(%)	11.0%	11.6%	13.0%	1.4	2.0	





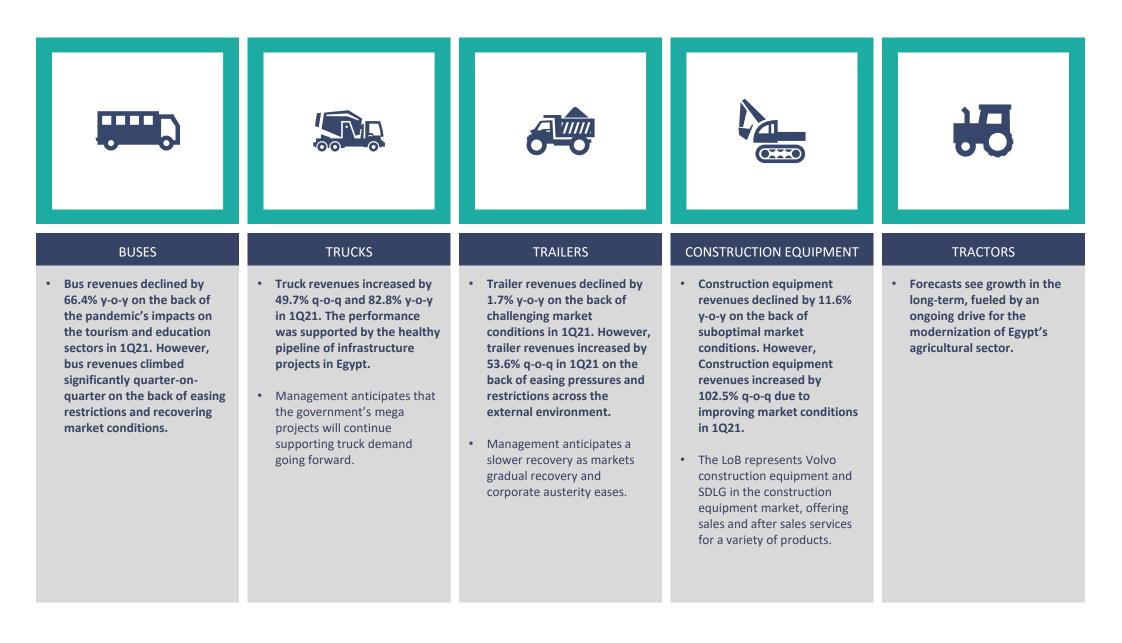
The LoB's volumes grew by 36.8% y-o-y, leading to a revenue increase of 41.2% y-o-y on the back of recovering market conditions and increasing consumer demand in 1Q21. In quarter-on-quarter terms, two and three-wheeler volumes declined by 3.5% q-o-q to 34,475 units on the back of lower demand due to seasonality in 1Q21.

		1Q20	4Q20	1Q21 Q	-o-Q % Change	Y-o-Y % Change
Three-Wheeler Sales Volume	(Units)	13,616	20,004	19,837	-0.8%	45.7%
Tricycles Sales Volume	(Units)	1. J.S.		1		
Motorcycle Sales Volume	(Units)	11,586	15,713	14,638	-6.8%	26.3%
Total Sales Volume	(Units)	25,202	35,717	34,475	-3.5%	36.8%
Total Sales Revenue	(LE million)	661.8	943.3	934.8	-0.9%	41.2%
Gross Profit	(LE million)	119.7	171.1	166.4	-2.7%	39.0%
Gross Profit Margin	(%)	18.1%	18.1%	17.8%	-0.3	-0.3
				-		





GB Auto's CV&CE line of business offers a range of commercial vehicle and construction equipment solutions in Egypt, including assembly, distribution, and manufacturing operations.





# Management anticipates a slower recovery for this LoB, which will only begin to recover once external market conditions normalize, particularly in tourism.

	PH 1-3	1Q20	4Q20	1Q21	Q-o-Q % Change	Y-o-Y % Change
Bus Sales Volume	(Units)	1020	4020	1921		
bus sales volume	(Units)	167	61	75	23.0%	-55.1%
Truck Sales Volume	(Units)	131	135	279	-	-
Tractor Sales Volume	(Units)	111-	-		-	-
Trailer Sales Volume	(Units)	85	27	18	-33.3%	-78.8%
Construction Equipment Sales Volume	(Units)	36	14	32		-11.1%
Total Sales Volume	(Units)	Mar 610 419	237	404	70.5%	-3.6%
Sales Revenue	(LE million)	263.9	114.8	224.9	95.8%	-14.8%
Gross Profit	(LE million)	19.5	-6.8	-5.6	-18.3%	-
Gross Profit Margin	(%)	7.4%	-5.9%	-2.5%	3.4	-9.8

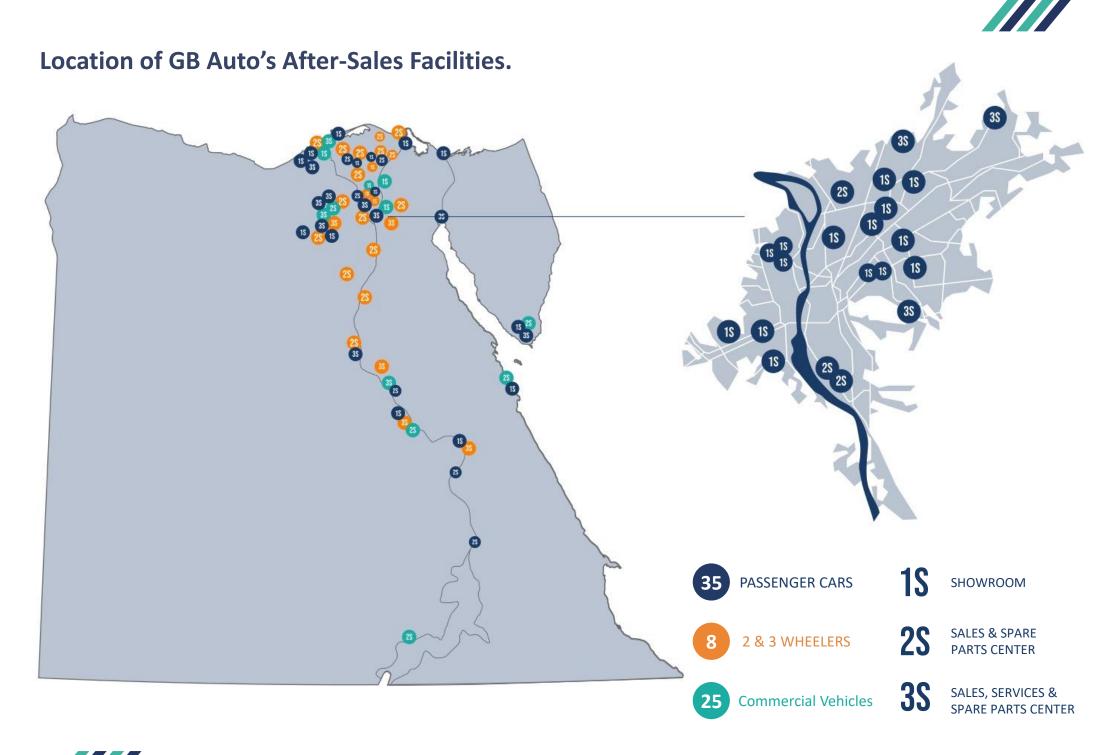




# GB Auto operates the largest and fastest-growing network of after-sales services in Egypt, covering Passenger Cars, Motorcycles & Three-Wheelers, and Commercial Vehicles & Construction Equipment.

passeng recorde 4.4% y-o million i on-quar	es from the er cars after sales d an increase of o-y to LE 190.7 n 1Q21.In quarter- ter terms, revenues I by 2.8% for the	& Th	orcycles aree- eelers	three-wł of 4.4 % in 1Q21. terms, re	es for motorcy neelers saw a d y-o-y to LE 50.3 In quarter-on- evenues decline or the period.	lecrease 8 million quarter	Commer Vehicles Construc Equipme	cial & ction	sales dec LE 52.3 m quarter-c	lined by 6.4 hillion in 1Q on-quarter t increased	21. In
Total After-Sales Egypt		1Q20	4Q20	1Q21	Q-o-Q	Y-o-Y	Egypt Af 5-Year Re (all figures	evenues	Progress	sion	
Passenger Car AFS Revenue	(LE million)	182.6	196.3	190.7	-2.8%	4.4%			286.3	291.7	293.9
2&3 Wheelers AFS Revenue	(LE million)	53.2	57.0	50.8	-10.9%	-4.4%	239.1	260.5	280.3	251.7	233.5
CV&CE AFS Revenue	(LE million)	55.9	50.3	52.3	3.9%	-6.4%					
Total AFS Egypt Revenue	(LE million)	291.7	303.6	293.8	-3.2%	0.7%					
Total AFS Egypt Gross Profit	(LE million)	53.0	52.4	40.0	-23.6%	-24.5%					
Total AFS Egypt Gross Profit Margin	(%)	18.2%	17.3%	13.6%	-3.7%	-4.6	1Q17	1Q18	1Q19	1Q20	1Q21







Egypt Tires



The LoB's revenues grew by 18.8% y-o-y and by 1.0% q-o-q to LE 282.7 million in 1Q21 on the back of stable demand and a solid performance from GB Auto's recently-launched Goodyear brand.



- Additionally, the LoB began performing fleet sales as opposed to its historical reliance on a single channel, wholesale or dealer sales, which reflected positively on the LoB's top line performance in 1Q21.
- The LoB's GPM declined by 0.7 percentage points yearon-year and by 0.6 percentage points quarter-onquarter in 1Q21.
- Management is confident about the additional sales channel going forward and anticipates that its contribution to the LoB's top line will continue to grow in the medium term.

Egypt Tires 5-Year Revenues
Progression
(all figures in LE million)



Despite suboptimal market conditions in Iraq, GB Auto was able to position MG as the leading Chinese car brand in Iraq, with a market share of 3.7% in 1Q21. Management is hopeful that as the Iraqi market recovers, it will be able to position MG as a leading brand in the region.

### **Regional Operations**

 In line with expectations, a challenging external environment in Iraq continued to hinder regional performance in 1Q21. A country-wide lockdown, coupled with the devaluation of the Iraqi Dinar in 4Q20, further strained consumer purchasing power in 1Q21. Consequently, revenues for the period declined by 57.5% y-o-y and by 22.1% qo-q in 1Q21.

### Iraq

#### **Passenger Cars**

• PC volumes declined by 78.0% y-o-y and recorded a drop in revenues by 80.4% y-o-y in 1Q21. In quarter-on-quarter terms, PC volumes inched up 4.5% q-o-q.

#### **Two- and Three-Wheelers**

- Three-wheeler volumes increased by 30.9% y-o-y on the back of its income producing nature. On a quarterly basis, volumes declined by 21.0% q-o-q on the back of the devaluation of the Iraqi Dinar in late December impacting consumer purchasing power in 1Q21.
- Motorcycles were similarly affected in 1Q21 with volumes down 16.9% y-o-y and 51.9% q-o-q.

Regional Perforn	nance	1Q20	4Q20	1Q21	Q-o-Q	Y-o-Y
Total Regions Revenues	(LE million)	1,494.6	814.1	634.6	-22.1%	-57.5%
Total Regions Gross Profit	(LE million)	151.3	136.4	88.0	-35.5%	-41.8%
Gross Margin	(%)	10.1%	16.8%	13.9%	-2.9	3.8

Passenger Cars in Iraq

### Two & Three-Wheelers in Iraq









## **GB Auto & Auto Related Income Statement**

(LE million)	1Q20	4Q20	1Q21	Q-o-Q % Change	Y-o-Y % Change
Revenues	4,497.7	5,181.9	5,116.0	-1.3%	13.7%
Inter-Segment Revenues	246.4	321.1	335.1	4.4%	36.0%
Total Revenues	4,744.1	5,503.0	5,451.1	-0.9%	14.9%
Cost of Sales	(3,896.5)	(4,430.7)	(4,380.4)	-1.1%	12.4%
Inter-Segment Cost of Sales	(246.4)	(321.1)	(335.1)	4.4%	36.0%
Total Cost of Sales	(4,142.9)	(4,751.8)	(4,715.5)	-0.8%	13.8%
Gross Profit	601.2	751.2	735.6	-2.1%	22.3%
Gross Profit Margin	12.7%	13.7%	13.5%	-0.2	0.8
General, Selling & Administrative Expenses	(353.7)	(453.4)	(375.0)	-17.3%	6.0%
Operating Profit	247.6	297.9	360.6	21.1%	45.6%
Other Operating Income	21.5	31.3	28.2	-9.8%	31.4%
Provisions (Net)	(2.1)	(34.2)	(16.8)	-51.0%	-
Finance Cost / Income	(256.1)	(164.3)	(161.1)	-1.9%	-37.1%
FOREX	19.5	(13.5)	5.2	-	-73.3%
Net Profit / (Loss) Before Tax	30.4	117.1	216.1	84.5%	-
Income Tax	(9.4)	(34.3)	(44.1)	28.6%	-
Net Profit / (Loss) After Tax And Before NCI	21.0	82.8	172.0	-	-
NCI	(26.1)	(7.9)	6.0	-	-
Net Profit / (Loss) After NCI	(5.2)	75.0	178.0	-	-
EBITDA	307.7	363.7	427.5	17.6%	39.0%
EBITDA Margin	6.5%	6.6%	7.8%	1.2	1.3

## GB Auto & Auto Related Key Working Capital Components

(LE million)	1Q20	2Q20	3Q20	4Q20	1Q21
Inventory	3,586.2	3,544.1	2,959.2	3,285.4	3,637.5
Receivables	1,675.6	1,643.4	1,660.6	1,540.0	2,035.0
Advances	545.8	539.5	640.8	363.9	515.5
Debtors & Other Debit Balances	567.1	682.4	765.3	992.3	1,191.4
Payables (Net)*	2,723.3	2,370.8	2,627.8	2,578.1	3,614.0
Working Capital	3,651.4	4,038.6	3,398.1	3,603.6	3,738.5

Payables are shown net of operating lease-related liabilities amounting to LE 1,128.3 million, which are now added to our Net Debt calculations. Due to a change in Egyptian Accounting Standards, the related leased assets have been recorded on the balance sheet under PP&E, while the liabilities have been booked under Payables, starting from 2Q19 onwards.





## **GB Auto & Auto Related Key Ratios**

(LE million)		1Q20	2Q20	3Q20	4Q20	1Q21
Net debt / equity*	Units	1.77	1.88	1.50	1.52	1.75
Total liabilities less cash / equity	Units	2.96	2.96	2.61	2.53	3.25
Current ratio	Units	0.89	0.88	0.90	0.90	0.89
Net debt / EBITDA	Units	6.50	6.86	4.81	4.12	4.05
LTM EBITDA / finance cost	Units	0.65	0.73	1.05	1.46	1.81
Capital employed **	LE million	7,767.3	8,042.1	7,168.4	7,154.1	6,932.1
ROCE ***	%	7.5%	7.4%	10.4%	13.4%	15.5%

\*Net Debt for segments = (short term debt + long term debt + due to related parties - inter-segment + payables related to leasing expenses) - cash and cash equivalents including due from related parties - inter-segment

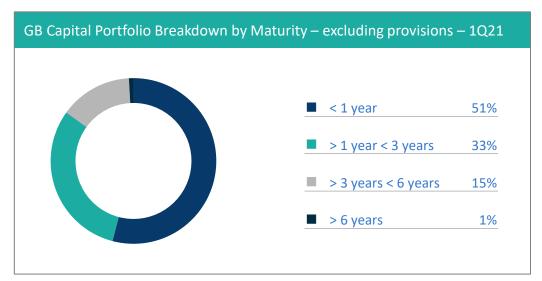
\*\* Average capital employed for segments at the end of the period = (property, plant and equipment + Intangible assets and good will + Investment property + inventories + Trade receivables + Debtors and other debit balance) - (Trade payables + Other current liabilities)

\*\*\* ROCE for segments = Last twelve months operating profit / average capital employed at the beginning and end of the period





# GB Capital's strategy is to benchmark operations against the best in the field, building on strict and robust credit, risk classification and provisioning policies developed for each industry.





### GB Capital Portfolio Breakdown by Asset Type – excluding provisions – 1Q21



Automotive	27%
Real Estate	32%
Machinery & Equipment	2%
Agriculture Equipment	12%
SME Factoring	1%
Electrical Appliances	1%
Others	24%

Supplementary Financial Information – GB Capital		1Q20	FY20	1Q21
Net Portfolio Assets	(LE mn)	10,000.3	11,615.9	12,661.1
Debt / Equity	х	3.17x	2.90x	2.92
Equity / Loan Portfolio	%	25.3%	27.0%	27.0%
Annualized Return on Avg. Equity (ROAE) - Excluding NCI*	%	27.4%	26.9%	17.6%
Annualized ROAA [Annualized the period EBIT pre-funding costs after tax / average assets of period]	%	18.3%	17.2%	13.9%
Annualized net interest margin (%) [(interest income - interest expense) for the last quarter X 4 / average portfolio size for the quarter]	%	18.0%	17.6%	17.9%
Provision for portfolio :				
Provision (BS) / Loan portfolio %	%	2.99%	3.78%	3.87%
Provision (BS) / NPL % (Coverage ratio)	%	199%	153%	145%
NPL/Loan portfolio %	%	1.50%	2.48%	2.66%





## **GB** Capital Income Statement (Before Elimination)

(LE million)	1Q20	4Q20	1Q21	% Change Q-o-Q	% Change Y-o-Y
Revenue	725.4	1,264.3	940.3	-25.6%	29.6%
Interest Income	691.9	774.2	783.7	1.2%	13.3%
Total Revenues	1,417.3	2,038.4	1,724.0	-15.4%	21.6%
Cost of Sales	(653.3)	(1,026.4)	(862.9)	-15.9%	32.1%
Cost of Funds	(261.4)	(264.8)	(240.0)	-9.4%	-8.2%
Total Cost of Revenues	(914.7)	(1,291.1)	(1,102.9)	-14.6%	20.6%
Gross Profit	502.7	747.3	621.1	-16.9%	23.6%
SG&A	(236.0)	(390.4)	(337.4)	-13.6%	42.9%
Provisions	(32.3)	(60.8)	(52.4)	-13.8%	62.2%
Operating Profit	234.4	296.1	231.3	-21.9%	-1.3%
Other Income	11.0	15.6	12.4	-20.8%	12.8%
Investment (Losses) / Gain	-	-	(1.3)	-	-
EBIT	245.3	311.7	242.3	-22.2%	-1.2%
Other Interest & Similar Income	(3.3)	50.1	2.8	-94.4%	-
FOREX	13.1	(7.1)	2.7	-	-79.6%
EBT	255.1	354.8	247.8	-30.2%	-2.9%
Income Tax	(59.9)	(116.3)	(70.2)	-39.6%	17.2%
Profit After Tax & Before NCI	195.2	238.4	177.6	-25.5%	-9.0%
NCI	51.7	25.6	56.7	-	9.7%
Net Profit After Tax & NCI	143.6	212.8	120.9	-43.2%	-15.8%
Breakdown of Revenue By Company					
GB Capital*	5.7	17.6	16.7	-5.0%	-
GB Lease**	135.0	214.6	130.8	-39.1%	-3.1%
Drive	498.3	928.8	683.4	-26.4%	37.1%
Mashroey	382.6	440.7	406.2	-7.8%	6.1%
Tasaheel	372.8	405.1	456.7	12.8%	22.5%
Haram	22.9	30.4	30.1	-1.0%	31.4%
Capital Securitization***	-	1.3		-	-
Total	1,417.3	2,038.4	1,724.0	-15.4%	21.6%

\* GB capital revenue appears in 2019 for the first-time making use of the new Venture Capital License obtained in 3Q19 allowing GB Capital to book finance leasing contracts.

\*\* GB Lease revenue numbers have been restated for the new Egyptian Accounting Standards which no longer record depreciation of the financed assets in the revenues line.

\*\*\* Capital Securitization revenue appears for the first time in 2020, as it concluded three securitization transactions at Drive, GB Lease, and a third-party company not affiliated with GB Capital or its subsidiaries.



## IV. CONSOLIDATED FINANCIAL PERFORMANCE



## **GB** Auto Segregated Income Statement

	1Q21					
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business)	Elimination	GB Auto Consolidation		
Revenues	5,116.0	1,711.6	-	6,827.0		
Inter-segment revenues	335.1	12.4	(347.5)			
Total revenues	5,451.1	1,724.0	(347.5)	6,827.0		
Cost of sales	(4,380.4)	(1,094.2)	-	(5,474.6		
Inter-segment cost of sales	(335.1)	(8.7)	343.8			
Cost of Sales	(4,715.5)	(1,102.9)	343.8	(5,474.6		
Gross Profit	735.6	621.1	(3.7)	1,353.0		
General, selling and administrative expenses	(375.0)	(337.4)	0.6	(711.8		
Operating profit	360.6	283.7	(3.1)	641.2		
Other operating income	28.2	12.4	(0.7)	39.8		
Provisions (Net)	(16.8)	(52.4)	-	(69.2)		
Finance cost / income	(161.1)	2.8	3.8	(154.5)		
Investment losses	-	(1.3)		(1.3)		
FOREX	5.2	2.7	-	7.9		
Net profit / (loss) before tax	216.1	247.8	-	463.8		
Income tax	(44.1)	(70.2)	-	(114.3)		
Net profit / (loss) after tax and before NCI	172.0	177.6	-	349.5		
NCI	6.0	(56.7)	-	(50.7		
Net profit / (loss) after NCI	178.0	120.9	-	298.9		

Eliminations of inter-segment items compose of trading of Auto and Auto related, Leased items as well as reclassification between cost of sales and finance cost for consistent application of consolidation procedure of the group.

Historical data for GB Auto Group's segregated financials can be downloaded at ir.ghabbourauto.com/fundamentals



## **GB** Auto Segregated Balance Sheet



		As at 31 March 2021				
(LE million)	GB Auto (Auto and Auto Related)	GB Capital (Financing Business)	Elimination	GB Auto Consolidation		
Property Plant & Equipment	3,722.4	410.5	15.1	4,147.9		
Intangible Assets & Goodwill	449.2	2.7	-	451.9		
Asset right of use	275.0	78.6	(7.0)	346.5		
Payment under investments	54.5	10.0	-	64.5		
Investments in subsidiaries (GB Capital)	322.0	96.6	(322.0)	96.6		
Notes Receivable	25.4	5,830.3	(344.5)	5,511.2		
Other Debit Balance	-	152.8	-	152.8		
Investments Property	90.9	-	-	90.9		
Deferred Tax Assets	487.9	2.9	-	490.8		
Non-Current Assets	5,427.1	6,584.3	(658.3)	11,353.1		
Inventories	3,637.5	140.5	-	3,778.0		
Trade Receivables	2,009.6	6,270.5	(159.0)	8,121.1		
Advance Payments to Suppliers	515.5	54.3	-	569.8		
Debtors & Other Debit Balance	1,191.4	337.5	(28.2)	1,500.7		
Due from Related Parties	180.0	226.5	-	406.5		
Due from Related Parties - Inter-Segment	177.5	51.1	(228.7)	-		
Cash and Cash Equivalents	1,097.6	962.5	-	2,060.1		
Current Assets	8,809.2	8,042.9	(415.9)	16,436.2		
Total Assets	14,236.3	14,627.2	(1,074.2)	27,789.3		
Chang Conital	1.004.0	240.0	(240.0)	1.004.0		
Share Capital	1,094.0		(318.0)	1,094.0		
General Reserve	-	100.3		100.3		
Legal Reserves	344.0		-	455.5		
Private Reserve	2,201.5		6.0	2,162.0		
Risk Reserve		94.0	-	94.0		
Accumulated Profit (Losses)	(1,654.9)	· · · · · · · · · · · · · · · · · · ·	15.1	494.8		
Net Income / (Loss) for The Period	178.0		-	298.9		
Total Shareholders' Equity Before NCI	2,162.6		(296.9)	4,699.5		
Total NCI	929.8		(10.0)	1,504.3		
Total Equity	3,092.4		(306.9)	6,203.8		
Trade Payables	4,095.7	657.4	(194.2)	4,558.9		
Loans & Overdraft	5,363.6	· · · · · · · · · · · · · · · · · · ·		11,540.2		
Due to Related Parties	109.1	11.4	-	120.5		
Due to Related Parties - Inter-Segment	180.0		(228.7)	-		
Provision	189.6		-	192.1		
Other Current Liabilities	3.3		-	364.5		
Total Current Liabilities	9,941.2		(422.9)	16,776.2		
Loans	-	3,799.8	-	3,799.8		
Provision	5.2		-	5.2		
Lease Obligation	208.8		-	282.5		
Trade and Notes Payable	673.7		(344.5)	371.1		
Deferred Tax Liabilities	315.0		-	350.6		
Total Non-Current Liabilities	1,202.7	3,951.0	-	4,809.3		
Total Equity And Liabilities	14,236.3	14,627.2	(1,074.2)	27,789.3		

Historical GB Auto Group segregated financials can be downloaded at ir.ghabbourauto.com/fundamentals



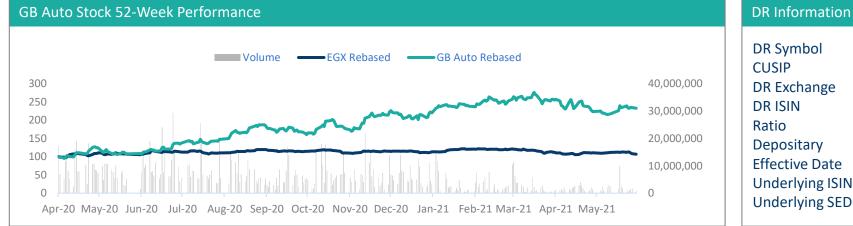
## V. KEY CORPORATE & SHAREHOLDER INFORMATION

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## GB Auto is focused on the long-term sustainability of the business and its ability to deliver to shareholders.

#### GB Auto's Shareholding Structure (%) Geographic Distribution of the Free Float (%) Egypt 54% Saudi Arabia 24% Ghabbour Family 62.9% Rest of Europe 14% Rest of World 5% Free Float 37.1% **United States** 2% United Kingdom 1%

### A closer look at our shareholding structure as of 31 March 2021



DR Symbol CUSIP DR Exchange DR ISIN Ratio Depositary Effective Date Underlying ISIN Underlying SEDOL	: GBAXY : 368290102 : OTC : US3682901026 : 01:50 : BK (Sponsored) : 05/28/09 : EGS673T1C012 : B1Y9TD5
Underlying SEDOL	
, 0	





## Management Biographies (1/4)

#### 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors

Dr. Raouf Ghabbour founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.

#### 2. Mr. Nader Ghabbour, Chief Executive Officer

Mr. Nader Ghabbour brings over 13 years of specialized experience in the automotive industry to his role, which he has cultivated through the managerial and operational positions he has held at GB Auto. Prior to his current role, Mr. Ghabbour served as Group Chief Operating Officer, where he was responsible for a multitude of vehicular operations in Egypt and the region. Beforehand, he had served as Passenger Car Chief Operating Officer and Project Management Officer Leader. Mr. Ghabbour trained in Mergers and Acquisitions at the London Business School in London. He holds a Bachelor of Arts in Business Administration from Boston University, and an MBA from IE Business School, Madrid.

#### 3. Mr. George Sedky, Chief Human Resources Officer

Mr. George Sedky has two decades of experience in personnel management, having held positions in the Human Resources divisions of several major corporations. He has a long track record of success in recruiting and gaining top talent, organizational transformation, and building cultures of engagement. He was successful in re-engineering GB Auto's Human Resources department goals and practices, aligning them with the Group's strategic business goals. He is specialized in strategic management and planning; directing all HR functions; introducing new methodologies that maximize performance through training and development; compensation and benefits; and organizational development. He holds a BSc. In Aerospace Engineering from Cairo University and an MBA with an HR Specialization from Arab Academy for Science, Technology and Maritime Transport.





## Management Biographies (1/4)

#### 4. Mr. Wissam Al-Adany, Chief Information Technology Officer

Mr. Wissam Al-Adany joined GB Auto in 2014 bringing with him more than 19 years of experience in IT management, including four years of international experience in Brazil, France and Kazakhstan. Prior to joining GB Auto, Mr. Al-Adany served as Group Chief Information Technology Officer of the Americana Group — whose major shareholder is the multinational Al Kharafi Conglomerate — where he managed the Group's IT Operations for 15 companies. He started his career with GlaxoSmithKline as a Senior Systems Engineer, and from there moved on to Lafarge as Country IT Director for four years. Mr. Al-Adany has deep techno-functional knowledge in all facets of IT and a robust track record in IT infrastructure management, service delivery, ERP implementation and techno-commercial support. He holds a BSc in Communications & Electronics Engineering from Ain Shams University in Cairo, and an MBA from the American University in Cairo.

#### 5. Ms. Cherine Kallal, Senior Vice President Business Development & CEO Support

Ms. Cherine Kallal joined GB Auto in November 2011 and currently spearheads the Group's Business Development Division in her capacity as Senior Vice President Business Development. She is responsible for overseeing the successful execution of business development initiatives and strategic projects as part of the Group's growth strategy. She also directs the Group's China based unit. In January 2016, Ms.Kallal was appointed as CEO Support in addition to her Business Development role, where she directly supports the Group's CEO in designated operational and organizational tasks. In her roles, she is a member of the Group's Executive Committee and Management Steering Committees. A diligent and results-oriented strategist with strong experience in structured planning and cross-functional management; Ms. Kallal spent several years in the Telecom services sector where she served in several roles prior to joining GB Auto Group. Ms. Kallal holds a BSC in Mechanical Engineering from Loughborough University in UK.

#### 6. Mrs. Odette Gamil, Senior Vice President, Internal Audit

Mrs. Odette Gamil joined Ghabbour in September 2013 as Senior Vice President – CEO Assistant. Mrs. Gamil has 22 years of experience in finance and internal audit, including 14 years in multinational companies (Nestle & Heineken). Prior to joining GB Auto, Mrs. Odette was Head of Internal Audit for Heineken Egypt for 5 years. Before the 9 years spent in Nestle Egypt, she held positions in finance, budgeting and reporting, financial analysis, costing and cost analyst and ended her career in Nestle as cost controller. In May 2017, Mrs. Gamil was appointed as the Head of Internal Audit in GB Auto. She has graduated from the Faculty of Commerce at Ain Shams University.





## Management Biographies (2/4)

#### **GB** Auto & Auto-Related Management

#### 7. Mr. Ramez Adeeb, Chief Manufacturing Officer

Mr. Ramez Adeeb joined GB Auto in 1995, holding a number of positions and gaining experience in functions including planning, engineering, and quality control until he left the company in 2001 for a position as a project manager at RITEC Consultancy. Mr. Adeeb rejoined GB Auto in 2003, garnering additional experience in the segments of localization management, aggregate planning, sales technical support, industrial projects management and, finally, the group technical support directorship. Mr. Adeeb graduated with a Bachelor's degree from Cairo University's Mechanical Engineering Department in 1993. He served as a Research Assistant in Rotor Dynamics and Vibration at Cairo University from 1994-95. He earned an MBA in Marketing Management from the Netherlands' Maastricht School of Management in 2005.

#### 8. Mr. Abbas El Sayed, Chief Financial Officer

Mr. Abbas El Sayed joined GB Auto in 2014 as Group Vice President Finance. He has 14 years of experience gained from KPMG and Deloitte including 1.5 years in the UK at KPMG UK LLP. Mr. El Sayed has vast experience in corporate finance, restructuring, strategic planning, audit, internal controls, advisory and compliance. He holds a Bsc. in Accounting from Ain Shams University. He is a member of the Association of Chartered Certified Accountants (ACCA) in the UK and Certified Management Accountant (CMA) in the USA.

#### 9. Mr. Ghassan Kabbani, Chief Operating Officer of Two- and Three-Wheelers

Mr. Ghassan Kabbani brings more than 30 years experience to GB Auto. He first worked in the family textile business from 1980 through 1994, when he left to join T.E.S. sheet metal. In 1996, together with Dr. Ghabbour and other partners, he established CITI (a 2&3 Wheeler company). In 2007 CITI merged with GB Auto, at which time Mr. Kabbani joined the company. Mr. Kabbani graduated from AUC in 1979 with a BA in Economics and Business Administration.

#### 10. Mr. Karim Gaddas, Group Chief Operating Officer

Mr. Karim Gaddas joined GB Auto in 2015 as Chief Executive Officer of Tires, boasting 20 years of experience in general management, operations, and sales and marketing. In the last 16 years he occupied various positions at Pirelli that included headquarter-level roles in Milan and regional-level roles in Paris, Cairo, Alexandria, and Dubai. In addition to being the Global Sales Director for BU trucks, the CEO of the company's Middle East and India operations, and the CEO of African and Egyptian operations, Mr. Gaddas also served as Pirelli's Vice Chairman. He was also a member of the board at the Alexandria Tire Company for eight years. Mr. Gaddas began his career in 1996 at Gewiss, an electrical materials company based in Bergamo, Italy, where he was the Area Manager for Central America, the Middle East, and Africa. He holds a B.A. in Business Administration from the Sup de Co Montpellier in France and an MBA from SDA Bocconi in Milan, Italy.





## **Management Biographies (3/4)**

#### **GB** Auto & Auto-Related Management

#### 11. Mr. Ahmed Fathy, Senior Vice President, Tires

Mr. Ahmed Fathy brings over sixteen years of experience in the automotive and engineering fields to his role at GB Auto. Prior to his current role, he served across a plethora of positions at the Group, which include VP Commercial Vehicles in the Heavy Trucks, Trailers and Superstructure Department, as well as Division Head B2B, Trucks Sales Manager B2B and Trucks Senior Sales Engineer B2B for Volvo. Before joining GB Auto, Mr. Fathy held the position of Sales Engineer at Cairo Hydraulic Group. He has a BSc. in Engineering from the faculty of Engineering in Zagazig University, and a mini-MBA in management from the Knowledge Academy.

#### 12. Mr. Ibrahim Naguib, Chief Operating Officer of Passenger Car Operations

Mr. Ibrahim Naguib has accumulated over 15 years of experience in the automotive industry. Mr. Naguib currently serves as Chief Operating Officer of the Passenger Car Operations where he is responsible for both Sales and After Sales operations. Mr. Naguib first joined GB Auto in 2003 as the Tires Department General Manager where he managed to double the business turnover in a period of three years. In 2007, he took charge of the Commercial Vehicles business where he managed to grow sales volumes and expand market share. In 2009, he assumed the role of Sales and Marketing Director for the Hyundai and Mazda franchises. After briefly relocating abroad, Mr. Naguib returned to GB Auto in 2016 where he was appointed SVP of the Passenger Cars sales operations where under his leadership, market share surged to an unprecedented 36%. Mr. Naguib holds a BA from the American International University in London, UK and an MBA from the Maastricht School of Management, The Netherlands.





## Management Biographies (4/4)

#### **GB** Capital Management

#### 13. Mr. Sherif Tawadros, Senior Vice President Finance

Mr. Tawadros is currently the Senior Vice President Finance for GB Capital. He has under his belt over 29 years of experience in the field of finance in Treasury & Cash Management, Banking, Leasing Company Portfolio Management, Financial & Strategic planning. He holds a BA in Business Administration and MBA from the American University in Cairo.

#### 14. Mr. Ahmed Ossama, GB Capital Finance Director, Haram Tourism and Drive Chairman and MD

Mr. Ahmed Ossama bolds the position of GB Capital Head of Finance and Chairman and MD of Haram Tourism. He has under his belt over two decades of experience in accounting and finance across a broad range of industries, including telecoms, petroleum, manufacturing, mining, and financial institutions. He holds a BA in Accounting.

#### 15. Mr. Mounir Nakhla, Mashroey & Tasaheel Co-founder and MD

Mr. Mounir Nakhla is the Co-founder and Managing Director of Tasaheel, leveraging his entrepreneurial drive, calculated management style and hands-on problem-solving to grow the company to the positioning it holds today. Prior to his establishment of Tasaheel, he founded Mashroey, Egypt's fastest growing asset-based microfinance company, and assumed the role of Managing Director in 2009. He was part of EQI's growth story, holding several positions with the company and bookending his career there as Managing Partner in 2008. Mr. Nakhla holds a BSc. in International Business Studies from the European Business School and an MSc in Environment & Development from the London School of Economics.

#### 16. Mr. Sherif Sabry, GB Lease Chairman and MD

Mr. Sherif Sabry is the Chairman and MD of GB Lease, having held the post since 2008 when he was appointed to manage the restructuring of the company upon GB Auto Group's acquisition of the firm under its financing arm. He has been a member of the GB Auto family since 1995 in several capacities, including Group Treasury Division Head and Group Treasury Director. He holds a BA of Commerce from Cairo University and an MBA in Finance and Banking from Maastricht School of Management. He is also a graduate of the Chase Manhattan Bank Credit Program.



## **Board of Directors Biographies (1/2)**



- 1. Dr. Raouf Ghabbour, Chairman of the Board of Directors, Dr. Raouf Ghabbour founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.
- 2. Ms. Lobna El Dessouky, Non-Executive Director, Ms. El Dessouky leverages over two decades of professional experience in a wide range of sectors to fulfill her numerous advisory and board roles. She's currently an independent member of the Advisory Board of Alexandria Business Association Small and Micro Enterprise Project, independent Board and Audit Committee member at Cleopatra Hospital Company, Advisor for the European Bank for Construction and Development's Enterprise Growth Program and is an Advisor to the Audit Committee at Qalaa Holdings, having served as a member of the committee from December 2012 to 2014. Prior to this, she spent six years as Group Chief Financial Officer at Asec Holding and served on the Group's board for eight years. Ms. El Dessouky spent most of her career with Coca Cola Egypt, starting as Head Office Financial Controller in 1997 and eventually working her way to Group Chief Financial Officer in 2001 and serving in that post till 2006. She began her career at PricewaterhouseCoopers as part of the audit staff in 1993, ending her stint at the company as Audit Senior in 1997. She has also been highly involved in teaching since 1997, she worked with Eslsca Business School, Edinburgh Business School, The American University in Cairo (AUC), and The Regional Information Technology Institute (RITI) in association with Maastricht School of Management (MSM). Ms. El Dessouky holds a Bachelor's degree in Commerce from Helwan University and an MBA in Management Consultancy from Sheffield University, UK. She is a CPA, CFM, and CMA holder and is also a Member of the Association of Corporate Governance Practitioners and a Certified Director from the Egyptian Institute of Directors.
- 3. Mr. Mansour Kabbani, Non-Executive Director, brings more than 30 years of experience to GB Auto, where he joined as VP for project co-ordination in 2015 and currently overseas group investments as well as investor relations. Mr. Kabbani spent a decade working in textile spinning before becoming CFO at Technological and Electrical Systems (TES) for two years. With Dr. Ghabbour and partners, he helped establish CITI in 1997 which later merged with GB Auto. From 1997 to 2015, Mr. Kabbani has run his family investments and accumulated vast experience in capital markets. Mr. Kabbani graduated from AUC in 1981 with a BA in Economics. He has sat on the Board of Directors since 2015.
- 4. Mr. Nader Ghabbour, Chief Executive Officer, Mr. Nader Ghabbour brings over 13 years of specialized experience in the automotive industry to his role, which he has cultivated through the managerial and operational positions he has held at GB Auto. Prior to his current role, Mr. Ghabbour served as Group Chief Operating Officer, where he was responsible for a multitude of vehicular operations in Egypt and the region. Beforehand, he had served as Passenger Car Chief Operating Officer and Project Management Officer Leader. Mr. Ghabbour trained in Mergers and Acquisitions at the London Business School in London. He holds a Bachelor of Arts in Business Administration from Boston University, and an MBA from IE Business School, Madrid.





## **Board of Directors Biographies (2/2)**

5. Mr. Abbas El Sayed, Executive Director, joined GB Auto in 2014 as Group Vice President Finance. He has 14 years of experience gained from KPMG and Deloitte including 1.5 years in the UK at KPMG UK LLP. Mr. El Sayed has vast experience in corporate finance, restructuring, strategic planning, audit, internal controls, advisory and compliance. He holds a BA in Accounting from Ain Shams University. He is a member of the Association of Chartered Certified Accountants (ACCA) in the UK and is a Certified Management Accountant (CMA).

- 6. Mr. Mounir Fakhry Abdelnour, Non-Executive Director, is currently the Chairman of Beltone Financial Holding (BHF) and of Rashidi El Mizan, and Member of the Board of Directors of Audi Bank, Ghabbour Auto, EDITA, and Domty. He also acts as Senior Adviser for Rothschild & Co., one of the world's largest independent financial advisory groups. Mr. Abdelnour, between 2011 and 2015, was Minister of Tourism, Minister of Investments and Minister of Trade and Industry; between 2006 and 2011, Secretary General of the Wafd Party; and between 2000 and 2005, leading the opposition in the Egyptian Parliament. Prior to joining the Egyptian Cabinet, Mr. Abdelnour was founder and Chairman of Hero Middle East and Africa, previously Société Egypto-Française pour les industries agro-alimentaires (Vitrac), member of the Board of Directors of Egypt Arab African Bank, Founder and Managing Director of Egyptian Finance Company, Vice President of American Express Bank and representative of Banque de l'Union Européenne Paris in Egypt and the Middle East. Mr. Abdelnour was a member of the Board of Directors of the Federation of Egyptian Industries, the Egyptian Competition Authority, the Cairo Stock Exchange and the Egyptian Expo and Convention Authority. He has also served as Chairman of the Egyptian Center for the Economic Studies. Mr. Abdelnour earned his undergraduate degree in Statistics from the Faculty of Economics and Political Science from Cairo University and a Master's degree in Economics from the American University in Cairo.
- 7. Mr. Mohamed Naguib, Non-Executive Director, has served at the boards of various prominent banks and corporations in Egypt and has accumulated nearly 40 years of experience in the fields of Banking, Leasing and Credit. Between 2011 and 2018, Mr. Naguib was Chairman and Managing Director of SAIB Bank and prior to that as Vice-Chairman and Head of the Credit and Investment Committee at Banque Misr. Mr. Naguib had also served at Misr International (MIBank) for over 20 years as General Manager of Credit and Marketing before joining Incolease as Member of the board from 2000 till 2010. Furthermore, Mr. Naguib served as Non-Executive Chairman of Misr Bank-Europe in Germany for two years as well as his membership of the boards of the National Bank of Egypt, the Civil Aviation Finance Holding Company, and the Small and Medium Sized Projects Fund among many others. Mr. Naguib has attended various banking and credit seminars across the United States and the UK in addition to retaining a CPA certification in the state of Colorado for 12 years. Mr. Naguib holds a bachelor's in Accounting from Cairo University and an MBA from the American University in Cairo. He has sat on the Board of Directors since 2019.





## **Glossary of Commonly Used Terms**

СКД	Completely Knocked Down. These are kits imported from the supplier and assembled in Egypt, using the locally-mandated percentage of domestic parts.
CBU	Completely Built Up. This refers to vehicles that are imported fully-assembled.
LOB	Line of Business.
LTR	Light Truck Radial.
OEM	Original Equipment Manufacturer. For instance, Hyundai is the OEM of the Hyundai Tuscon.
OTR	Off-the-road.
PCR	Passenger Car Radial.
TBR	Truck and Bus Radial.



# Thank you ir.ghabbourauto.com

**INVESTOR RELATIONS** 

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Shareholder Information Reuters Code: AUTO.CA Bloomberg Code: AUTO.EY

Number of Shares Outstanding 1,094,009,733

